TOWN OF PLYMOUTH

FY2020
GENERAL GOVERNMENT
PROPOSED
OPERATING BUDGET

Presented at the
April 6, 2019

SPRING ANNUAL
TOWN MEETING

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TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2020 - Projection 22003

TOWN FUNDS

ACCOUNT INFORMATION	2019 Original Budget	2019 Revised Budget	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
ADMINISTRATIVE SERVICES							
A - Town Manager							
Personal Services	$ 592,487	$ 592,487	$ 380,229	$ 608,727	$ 608,727	$ 16,240	2.7%
All Other Expenses	$ 752,410	$ 752,410	$ 353,324	$ 735,160	$ 735,160	$(17,250)	(2.3%)
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Town Manager Total Budget Request	**$ 1,344,897**	**$ 1,344,897**	**$ 733,554**	**$ 1,343,887**	**$ 1,343,887**	**$(1,010)**	**(0.1%)**
A - Procurement							
Personal Services	$ 172,506	$ 172,506	$ 116,333	$ 176,155	$ 176,155	$ 3,649	2.1%
All Other Expenses	$ 299,277	$ 302,062	$ 182,655	$ 316,122	$ 315,772	$ 13,710	4.5%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Procurement Total Budget Request	**$ 471,783**	**$ 474,568**	**$ 298,988**	**$ 492,277**	**$ 491,927**	**$ 17,359**	**3.7%**
A - Human Resources							
Personal Services	$ 235,287	$ 235,287	$ 157,235	$ 318,395	$ 318,395	$ 83,108	35.3%
All Other Expenses	$ 116,550	$ 116,550	$ 79,536	$ 141,550	$ 141,550	$ 25,000	21.5%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Human Resources Total Budget Request	**$ 351,837**	**$ 351,837**	**$ 236,771**	**$ 459,945**	**$ 459,945**	**$ 108,108**	**30.7%**
A - Town Clerk							
Personal Services	$ 401,630	$ 401,630	$ 260,855	$ 362,573	$ 362,573	$(39,057)	(9.7%)
All Other Expenses	$ 214,490	$ 214,490	$ 134,919	$ 200,600	$ 200,600	$(13,890)	(6.5%)
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Town Clerk Total Budget Request	**$ 616,120**	**$ 616,120**	**$ 395,774**	**$ 563,173**	**$ 563,173**	**$(52,947)**	**(8.6%)**
Administrative Services Department Total	**$ 2,784,637**	**$ 2,787,422**	**$ 1,665,086**	**$ 2,859,282**	**$ 2,858,932**	**$ 71,510**	**2.6%**
SCHOOL SERVICES							
F - School Services							
	$ 97,034,575	$ 97,034,575	$ 53,311,953	$ 100,082,488	$ 100,220,185	$ 3,185,610	3.3%
School Services Total Budget Request	**$ 97,034,575**	**$ 97,034,575**	**$ 53,311,953**	**$ 100,082,488**	**$ 100,220,185**	**$ 3,185,610**	**3.3%**
School Services Department Total	**$ 97,034,575**	**$ 97,034,575**	**$ 53,311,953**	**$ 100,082,488**	**$ 100,220,185**	**$ 3,185,610**	**3.3%**
FINANCE							
B - Town Moderator							
Personal Services	$ 6,200	$ 6,200	$ 3,308	$ 4,000	$ 4,000	$(2,200)	(35.5%)
All Other Expenses	$ 12,900	$ 12,900	$ 8,843	$ 15,100	$ 15,100	$ 2,200	17.1%
Town Moderator Total Budget Request	**$ 19,100**	**$ 19,100**	**$ 12,151**	**$ 19,100**	**$ 19,100**	**$ -**	**- %**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2020 - Projection 22003

TOWN FUNDS

ACCOUNT INFORMATION	2019 Original Budget	2019 Revised Budget	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
B - Finance And Accounting							
Personal Services	$ 563,850	$ 563,850	$ 345,579	$ 533,405	$ 533,405	$(30,445)	(5.4%)
All Other Expenses	$ 137,653	$ 137,653	$ 85,866	$ 140,653	$ 140,653	$ 3,000	2.2%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Finance And Accounting Total Budget Request	**$ 701,503**	**$ 701,503**	**$ 431,446**	**$ 674,058**	**$ 674,058**	**$(27,445)**	**(3.9%)**
B - Assessing							
Personal Services	$ 475,143	$ 475,143	$ 275,766	$ 479,344	$ 479,344	$ 4,201	0.9%
All Other Expenses	$ 78,627	$ 78,627	$ 5,987	$ 78,772	$ 78,772	$ 145	0.2%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Assessing Total Budget Request	**$ 553,770**	**$ 553,770**	**$ 281,753**	**$ 558,116**	**$ 558,116**	**$ 4,346**	**0.8%**
B - Treasurer And Collector							
Personal Services	$ 589,577	$ 589,577	$ 354,562	$ 584,976	$ 584,976	$(4,601)	(0.8%)
All Other Expenses	$ 33,280	$ 33,280	$ 4,451	$ 33,645	$ 33,645	$ 365	1.1%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Treasurer And Collector Total Budget Request	**$ 622,857**	**$ 622,857**	**$ 359,013**	**$ 618,621**	**$ 618,621**	**$(4,236)**	**(0.7%)**
B - Information Technology							
Personal Services	$ 486,201	$ 486,201	$ 331,236	$ 507,335	$ 507,335	$ 21,134	4.3%
All Other Expenses	$ 951,555	$ 952,555	$ 535,022	$ 1,009,432	$ 1,013,483	$ 60,928	6.4%
Departmental Equipment	$ 38,875	$ 38,875	$ 30,580	$ 36,111	$ 22,236	$(16,639)	(42.8%)
Information Technology Total Budget Request	**$ 1,476,631**	**$ 1,477,631**	**$ 896,838**	**$ 1,552,878**	**$ 1,543,054**	**$ 65,423**	**4.4%**
Finance Department Total	**$ 3,373,861**	**$ 3,374,861**	**$ 1,981,201**	**$ 3,422,773**	**$ 3,412,949**	**$ 38,088**	**1.1%**
COMMUNITY RESOURCES							
E - Center For Active Living - Coa							
Personal Services	$ 392,097	$ 392,097	$ 257,389	$ 401,061	$ 401,061	$ 8,964	2.3%
All Other Expenses	$ 113,020	$ 113,020	$ 73,509	$ 125,075	$ 125,075	$ 12,055	10.7%
Departmental Equipment	$ 7,850	$ 7,850	$ 7,850	$ -	$ -	$(7,850)	(100.0%)
Center For Active Living - Coa Total Budget Requ	**$ 512,967**	**$ 512,967**	**$ 338,748**	**$ 526,136**	**$ 526,136**	**$ 13,169**	**2.6%**
E - Veterans Services							
Personal Services	$ 119,923	$ 119,923	$ 80,916	$ 120,944	$ 120,944	$ 1,021	0.9%
All Other Expenses	$ 661,780	$ 661,780	$ 419,949	$ 661,780	$ 601,780	$(60,000)	(9.1%)
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Veterans Services Total Budget Request	**$ 781,703**	**$ 781,703**	**$ 500,865**	**$ 782,724**	**$ 722,724**	**$(58,979)**	**(7.5%)**
E - Disabilities							
All Other Expenses	$ 325	$ 325	$ 85	$ 550	$ 550	$ 225	69.2%
Disabilities Total Budget Request	**$ 325**	**$ 325**	**$ 85**	**$ 550**	**$ 550**	**$ 225**	**69.2%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2020 - Projection 22003

TOWN FUNDS

ACCOUNT INFORMATION	2019 Original Budget	2019 Revised Budget	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
E - Library							
Personal Services	$ 1,319,450	$ 1,319,450	$ 859,084	$ 1,336,375	$ 1,336,375	$ 16,925	1.3%
All Other Expenses	$ 499,132	$ 499,132	$ 350,303	$ 511,954	$ 511,954	$ 12,822	2.6%
Departmental Equipment	$ 15,000	$ 15,000	$ -	$ 10,500	$ 10,500	$(4,500)	(30.0%)
Library Total Budget Request	**$ 1,833,582**	**$ 1,833,582**	**$ 1,209,387**	**$ 1,858,829**	**$ 1,858,829**	**$ 25,247**	**1.4%**
E - Recreation							
Personal Services	$ 463,073	$ 463,073	$ 305,508	$ 503,772	$ 503,772	$ 40,699	8.8%
All Other Expenses	$ 19,715	$ 19,715	$ 11,509	$ 20,200	$ 20,200	$ 485	2.5%
Departmental Equipment	$ 13,394	$ 13,394	$ 13,317	$ 14,155	$ 14,155	$ 761	5.7%
Recreation Total Budget Request	**$ 496,182**	**$ 496,182**	**$ 330,334**	**$ 538,127**	**$ 538,127**	**$ 41,945**	**8.5%**
E - 1749 Court House							
Personal Services	$ 12,375	$ 12,375	$ 7,349	$ 13,500	$ 13,500	$ 1,125	9.1%
All Other Expenses	$ 6,825	$ 6,825	$ 297	$ 6,000	$ 6,000	$(825)	(12.1%)
1749 Court House Total Budget Request	**$ 19,200**	**$ 19,200**	**$ 7,646**	**$ 19,500**	**$ 19,500**	**$ 300**	**1.6%**
Community Resources Department Total	**$ 3,643,959**	**$ 3,643,959**	**$ 2,387,064**	**$ 3,725,866**	**$ 3,665,866**	**$ 21,907**	**0.6%**
INSPECTIONAL SERVICES							
A - Building And Zoning							
Personal Services	$ 712,090	$ 725,090	$ 472,865	$ 782,024	$ 760,124	$ 35,034	4.8%
All Other Expenses	$ 11,165	$ 11,165	$ 4,183	$ 11,165	$ 11,165	$ -	- %
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Building And Zoning Total Budget Request	**$ 723,255**	**$ 736,255**	**$ 477,048**	**$ 793,189**	**$ 771,289**	**$ 35,034**	**4.8%**
A - Public Health							
Personal Services	$ 214,962	$ 214,962	$ 135,884	$ 318,585	$ 265,867	$ 50,905	23.7%
All Other Expenses	$ 93,300	$ 96,300	$ 44,433	$ 138,300	$ 93,300	$(3,000)	(3.1%)
Departmental Equipment	$ -	$ -	$ -	$ 2,000	$ -	$ -	- %
Public Health Total Budget Request	**$ 308,262**	**$ 311,262**	**$ 180,317**	**$ 458,885**	**$ 359,167**	**$ 47,905**	**15.4%**
Inspectional Services Department Total	**$ 1,031,517**	**$ 1,047,517**	**$ 657,365**	**$ 1,252,074**	**$ 1,130,456**	**$ 82,939**	**7.9%**
PLANNING & DEVELOPMENT							
E - Planning & Development							
Personal Services	$ 531,059	$ 531,059	$ 346,787	$ 607,646	$ 607,646	$ 76,587	14.4%
All Other Expenses	$ 351,237	$ 351,237	$ 167,753	$ 279,989	$ 354,989	$ 3,752	1.1%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Planning & Development Total Budget Request	**$ 882,296**	**$ 882,296**	**$ 514,539**	**$ 887,635**	**$ 962,635**	**$ 80,339**	**9.1%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2020 - Projection 22003

TOWN FUNDS

ACCOUNT INFORMATION	2019 Original Budget	2019 Revised Budget	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
E - Redevelopment Authority							
All Other Expenses	$ 21,977	$ 21,977	$ 21,877	$ 21,977	$ 21,977	$ -	- %
Redevelopment Authority Total Budget Request	**$ 21,977**	**$ 21,977**	**$ 21,877**	**$ 21,977**	**$ 21,977**	**$ -**	**- %**
Planning & Development Department Total	**$ 904,273**	**$ 904,273**	**$ 536,416**	**$ 909,612**	**$ 984,612**	**$ 80,339**	**8.9%**
PUBLIC SAFETY							
C - Police							
Personal Services	$ 11,233,616	$ 11,351,842	$ 6,739,128	$ 11,849,609	$ 11,796,650	$ 444,808	3.9%
All Other Expenses	$ 474,292	$ 474,292	$ 274,438	$ 601,014	$ 510,294	$ 36,002	7.6%
Departmental Equipment	$ 306,960	$ 306,960	$ 35,001	$ 438,879	$ 338,465	$ 31,505	10.3%
Police Total Budget Request	**$ 12,014,868**	**$ 12,133,094**	**$ 7,048,567**	**$ 12,889,502**	**$ 12,645,409**	**$ 512,315**	**4.2%**
C - Fire							
Personal Services	$ 11,439,874	$ 11,979,860	$ 7,703,707	$ 12,453,761	$ 12,453,761	$ 473,901	4.0%
All Other Expenses	$ 331,837	$ 344,337	$ 194,360	$ 357,906	$ 357,906	$ 13,569	3.9%
Departmental Equipment	$ 98,040	$ 158,040	$ 73,766	$ 166,200	$ 152,200	$(5,840)	(3.7%)
Fire Total Budget Request	**$ 11,869,751**	**$ 12,482,237**	**$ 7,971,833**	**$ 12,977,867**	**$ 12,963,867**	**$ 481,630**	**3.9%**
C - Emergency Management							
All Other Expenses	$ 69,900	$ 69,900	$ 34,987	$ 69,900	$ 69,900	$ -	- %
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Emergency Management Total Budget Request	**$ 69,900**	**$ 69,900**	**$ 34,987**	**$ 69,900**	**$ 69,900**	**$ -**	**- %**
C - Parking Enforcement							
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -	- %
Parking Enforcement Total Budget Request	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**- %**
Public Safety Department Total	**$ 23,954,519**	**$ 24,685,231**	**$ 15,055,387**	**$ 25,937,269**	**$ 25,679,176**	**$ 993,945**	**4.0%**
MARINE & ENVIRONMENTAL AFFAIRS							
C - Animal Control							
Personal Services	$ 151,119	$ 151,119	$ 102,982	$ 153,921	$ 153,921	$ 2,802	1.9%
All Other Expenses	$ 6,800	$ 6,800	$ 2,300	$ 6,800	$ 6,800	$ -	- %
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Animal Control Total Budget Request	**$ 157,919**	**$ 157,919**	**$ 105,282**	**$ 160,721**	**$ 160,721**	**$ 2,802**	**1.8%**
C - Harbor Master							
Personal Services	$ 372,172	$ 372,172	$ 255,579	$ 429,713	$ 429,713	$ 57,541	15.5%
All Other Expenses	$ 38,900	$ 38,900	$ 19,628	$ 41,500	$ 41,500	$ 2,600	6.7%
Departmental Equipment	$ 14,000	$ 14,000	$ 550	$ 12,000	$ 12,000	$(2,000)	(14.3%)
Harbor Master Total Budget Request	**$ 425,072**	**$ 425,072**	**$ 275,757**	**$ 483,213**	**$ 483,213**	**$ 58,141**	**13.7%**

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TOWN FUNDS

ACCOUNT INFORMATION	2019 Original Budget	2019 Revised Budget	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
C - Natural Resources							
Personal Services	$ 458,845	$ 458,845	$ 306,962	$ 475,193	$ 475,193	$ 16,348	3.6%
All Other Expenses	$ 71,850	$ 71,850	$ 20,687	$ 83,000	$ 83,000	$ 11,150	15.5%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Natural Resources Total Budget Request	**$ 530,695**	**$ 530,695**	**$ 327,649**	**$ 558,193**	**$ 558,193**	**$ 27,498**	**5.2%**
Marine & Environmental Affairs Department Total	**$ 1,113,686**	**$ 1,113,686**	**$ 708,688**	**$ 1,202,127**	**$ 1,202,127**	**$ 88,441**	**7.9%**
PUBLIC WORKS							
D - DPW Engineering							
Personal Services	$ 516,223	$ 516,223	$ 349,554	$ 590,039	$ 522,888	$ 6,665	1.3%
All Other Expenses	$ 83,863	$ 83,863	$ 57,335	$ 83,863	$ 83,863	$ -	- %
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
DPW Engineering Total Budget Request	**$ 600,086**	**$ 600,086**	**$ 406,889**	**$ 673,902**	**$ 606,751**	**$ 6,665**	**1.1%**
D - DPW Highway							
Personal Services	$ 1,825,249	$ 1,825,249	$ 1,070,474	$ 1,830,613	$ 1,830,613	$ 5,364	0.3%
All Other Expenses	$ 225,570	$ 225,570	$ 147,379	$ 225,570	$ 225,570	$ -	- %
Departmental Equipment	$ 48,728	$ 48,728	$ 32,555	$ 58,050	$ 52,477	$ 3,749	7.7%
DPW Highway Total Budget Request	**$ 2,099,547**	**$ 2,099,547**	**$ 1,250,408**	**$ 2,114,233**	**$ 2,108,660**	**$ 9,113**	**0.4%**
D - DPW Administration							
Personal Services	$ 510,634	$ 510,634	$ 292,538	$ 493,263	$ 493,263	$(17,371)	(3.4%)
All Other Expenses	$ 15,876	$ 15,876	$ 10,533	$ 15,876	$ 15,876	$ -	- %
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
DPW Administration Total Budget Request	**$ 526,510**	**$ 526,510**	**$ 303,071**	**$ 509,139**	**$ 509,139**	**$(17,371)**	**(3.3%)**
D - Building Maintenance							
Personal Services	$ 716,078	$ 848,348	$ 436,433	$ 933,502	$ 928,784	$ 80,436	9.5%
All Other Expenses	$ 317,410	$ 564,910	$ 306,974	$ 661,538	$ 661,538	$ 96,628	17.1%
Departmental Equipment	$ -	$ 14,000	$ -	$ -	$ -	$(14,000)	(100.0%)
Building Maintenance Total Budget Request	**$ 1,033,488**	**$ 1,427,258**	**$ 743,407**	**$ 1,595,040**	**$ 1,590,322**	**$ 163,064**	**11.4%**
D - Fleet Maintenance							
Personal Services	$ 355,549	$ 378,562	$ 246,456	$ 385,239	$ 385,239	$ 6,677	1.8%
All Other Expenses	$ 458,090	$ 458,090	$ 277,946	$ 458,090	$ 458,090	$ -	- %
Departmental Equipment	$ -	$ -	$ -	$ 15,765	$ 12,081	$ 12,081	- %
Fleet Maintenance Total Budget Request	**$ 813,639**	**$ 836,652**	**$ 524,402**	**$ 859,094**	**$ 855,410**	**$ 18,758**	**2.2%**

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TOWN FUNDS

ACCOUNT INFORMATION	2019 Original Budget	2019 Revised Budget	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
D - Solid Waste							
Personal Services	$ 57,825	$ 62,428	$ 32,913	$ 64,063	$ 64,063	$ 1,635	2.6%
All Other Expenses	$ 167,000	$ 167,000	$ 66,038	$ 169,645	$ 169,645	$ 2,645	1.6%
Solid Waste Total Budget Request	**$ 224,825**	**$ 229,428**	**$ 98,951**	**$ 233,708**	**$ 233,708**	**$ 4,280**	**1.9%**
D - Crematory							
Personal Services	$ 135,210	$ 135,210	$ 84,701	$ 129,987	$ 129,987	$(5,223)	(3.9%)
All Other Expenses	$ 34,600	$ 34,600	$ 10,971	$ 34,600	$ 34,600	$ -	- %
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Crematory Total Budget Request	**$ 169,810**	**$ 169,810**	**$ 95,672**	**$ 164,587**	**$ 164,587**	**$(5,223)**	**(3.1%)**
D - Cemetery							
Personal Services	$ 353,617	$ 353,617	$ 179,968	$ 349,327	$ 349,327	$(4,290)	(1.2%)
All Other Expenses	$ 18,831	$ 18,831	$ 14,053	$ 68,831	$ 43,831	$ 25,000	132.8%
Departmental Equipment	$ -	$ -	$ -	$ 14,161	$ 14,161	$ 14,161	- %
Cemetery Total Budget Request	**$ 372,448**	**$ 372,448**	**$ 194,021**	**$ 432,319**	**$ 407,319**	**$ 34,871**	**9.4%**
D - Parks And Forestry							
Personal Services	$ 983,158	$ 983,158	$ 601,193	$ 1,005,563	$ 1,004,878	$ 21,720	2.2%
All Other Expenses	$ 203,892	$ 233,892	$ 89,433	$ 280,084	$ 276,809	$ 42,917	18.3%
Departmental Equipment	$ 51,347	$ 51,347	$ 42,177	$ 16,246	$ 2,085	$(49,262)	(95.9%)
Parks And Forestry Total Budget Request	**$ 1,238,397**	**$ 1,268,397**	**$ 732,803**	**$ 1,301,893**	**$ 1,283,772**	**$ 15,375**	**1.2%**
Public Works Department Total	**$ 7,078,750**	**$ 7,530,136**	**$ 4,349,623**	**$ 7,883,915**	**$ 7,759,668**	**$ 229,532**	**3.0%**
Total Total Budget School & Town	**$ 140,919,777**	**$ 142,121,660**	**$ 80,652,784**	**$ 147,275,406**	**$ 146,913,971**	**$ 4,792,311**	**3.4%**

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TOWN FUNDS

ACCOUNT INFORMATION	2019 Original Budget	2019 Revised Budget	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
FIXED COSTS SCHOOL & TOWN							
B - Salary Reserve Account	$ 679,000	$ 679,000	$ -	1,475,000	1,464,000	$ 785,000	115.6%
D - Fuel and Utilities	$ 1,584,850	$ 1,726,850	$ 1,152,539	1,745,230	1,745,230	$ 18,380	1.1%
B - Finance Committee Reserve Account	$ 150,000	$ 133,500	$(7,500)	150,000	150,000	$ 16,500	12.4%
B - Tax Title Foreclosures	$ 300,000	$ 300,000	$ 82,390	300,000	300,000	$ -	- %
F - Medicaid Program	$ 275,151	$ 275,151	$ 156,013	278,379	278,379	$ 3,228	1.2%
F - Out of District Transportation	$ 31,320	$ 31,320	$ 14,901	32,400	32,400	$ 1,080	3.4%
D - Snow & Ice Removal	$ 579,250	$ 579,250	$ 671,745	604,250	604,250	$ 25,000	4.3%
A - Member Benefits	$ 7,188,654	$ 7,142,914	$ 4,464,573	7,690,418	7,690,418	$ 547,504	7.7%
B - Pensions	$ 13,240,525	$ 13,241,420	$ 13,240,525	14,288,734	14,288,734	$ 1,047,314	7.9%
B - Unemployment Compensation	$ 125,000	$ 125,000	$ 125,000	125,000	125,000	$ -	- %
B - Member Insurance	$ 34,104,031	$ 34,504,031	$ 21,059,790	35,459,140	35,459,140	$ 955,109	2.8%
B - OPEB Trust Funding	$ 950,119	$ 950,119	$ 950,119	1,016,568	1,016,568	$ 66,449	7.0%
B - Compensated Absences	$ 125,000	$ 125,000	$ 125,000	125,000	125,000	$ -	- %
A - All Town Insurance	$ 1,134,500	$ 1,180,500	$ 1,140,892	1,367,311	1,367,311	$ 186,811	15.8%
Total Total Fixed Costs Budget School & Town	**$ 60,467,400**	**$ 60,994,055**	**$ 43,175,987**	**$ 64,657,430**	**$ 64,646,430**	**$ 3,652,375**	**6.0%**
COMMUNITY DEBT SCHOOL & TOWN							
B - Principal	$ 9,800,856	$ 9,800,856	$ 1,904,496	10,733,742	10,733,742	$ 932,886	9.5%
B - Interest	$ 6,651,726	$ 6,651,726	$ 3,349,918	6,973,640	6,973,640	$ 321,914	4.8%
B - Temporary Interest	$ 680,469	$ 374,082	$ -	546,598	546,598	$ 172,516	46.1%
B - Miscellaneous Interest	$ 5,000	$ 5,000	$ 984	5,000	5,000	$ -	- %
B - Bond Issuance	$ 25,000	$ 25,000	$ 1,800	25,000	25,000	$ -	- %
Total Total Debt Budget	**$ 17,163,051**	**$ 16,856,664**	**$ 5,257,198**	**$ 18,283,980**	**$ 18,283,980**	**$ 1,427,316**	**8.5%**
TOTAL GENERAL FUND	**$ 218,550,228**	**$ 219,972,379**	**$ 129,085,969**	**$ 230,216,816**	**$ 229,844,381**	**$ 9,872,002**	**4.5%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2020 - Projection 22003

AIRPORT FUND

ACCOUNT INFORMATION	2019 Original Budget	2019 Revised Budget	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
ENTERPRISE FUNDS							
G - Personal Services	$ 556,291	$ 556,291	$ 356,811	$ 557,174	$ 557,174	$ 883	0.2%
G - All Other Expenses	$ 2,028,875	$ 2,028,875	$ 1,079,418	$ 2,037,975	$ 2,037,975	$ 9,100	0.4%
G - Departmental Equipment	$ 6,300	$ 6,300	$ -	$ -	$ -	$(6,300)	(100.0%)
G - Airport Enterprise Debt	$ 39,400	$ 39,400	$ 9,700	$ 43,400	$ 43,400	$ 4,000	10.2%
G - Transfer to OPEB Trust	$ 5,056	$ 5,056	$ 5,056	$ 3,627	$ 3,627	$(1,429)	(28.3%)
Total Airport Budget	**$ 2,635,922**	**$ 2,635,922**	**$ 1,450,985**	**$ 2,642,176**	**$ 2,642,176**	**$ 6,254**	**0.2%**
G - Personal Services	$ 386,206	$ 391,182	$ 237,159	$ 486,207	$ 446,520	$ 55,338	14.1%
G - Other Expenditures	$ 2,223,498	$ 2,223,498	$ 1,461,096	$ 2,282,337	$ 2,282,337	$ 58,839	2.6%
G - Departmental Equipment	$ 36,284	$ 36,284	$ 35,481	$ 13,800	$ 13,800	$(22,484)	(62.0%)
G - Sewer Enterprise Debt	$ 3,274,744	$ 2,670,378	$ 2,078,495	$ 4,555,471	$ 4,555,471	$ 1,885,093	70.6%
G - Transfer to OPEB Trust	$ 2,077	$ 2,077	$ 2,077	$ 2,490	$ 2,490	$ 413	19.9%
Total Sewer Budget	**$ 5,922,809**	**$ 5,323,419**	**$ 3,814,308**	**$ 7,340,305**	**$ 7,300,618**	**$ 1,977,199**	**37.1%**
G - Personal Services	$ 1,276,687	$ 1,284,151	$ 764,661	$ 1,319,537	$ 1,252,386	$(31,765)	(2.5%)
G - Other Expenditures	$ 1,281,123	$ 1,281,123	$ 625,764	$ 1,311,123	$ 1,281,123	$ -	- %
G - Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
G - Water Enterprise Debt	$ 1,590,404	$ 1,571,092	$ 259,644	$ 2,383,012	$ 2,383,012	$ 811,920	51.7%
G - Transfer to OPEB Trust	$ 11,788	$ 11,788	$ 11,788	$ 15,700	$ 15,700	$ 3,912	33.2%
Total Water Budget	**$ 4,160,002**	**$ 4,148,154**	**$ 1,661,857**	**$ 5,029,372**	**$ 4,932,221**	**$ 784,067**	**18.9%**
G - Personal Services	$ 272,196	$ 232,140	$ 127,224	$ 233,364	$ 233,364	$ 1,224	0.5%
G - Other Expenditures	$ 2,051,891	$ 538,256	$ 253,355	$ 426,853	$ 426,853	$(111,403)	(20.7%)
G - Solid Waste Enterprise Debt	$ -	$ -	$ -	$ -	$ -	$ -	- %
B - Reserve Fund	$ -	$ -	$ -	$ -	$ -	$ -	- %
G - Transfer to OPEB Trust	$ 1,685	$ 1,685	$ 1,685	$ 2,948	$ 2,948	$ 1,263	75.0%
Total Solid Waste Budget	**$ 2,325,772**	**$ 772,081**	**$ 382,264**	**$ 663,165**	**$ 663,165**	**$(108,916)**	**(14.1%)**
G - Other Expenditures	$ -	$ 1,635,000	$ 1,105,969	$ 1,635,000	$ 1,635,000	$ -	- %
G - Departmental Equipment	$ -	$ 50,000	$ 260	$ 50,000	$ 50,000	$ -	- %
Total Cable Budget	**$ -**	**$ 1,685,000**	**$ 1,106,229**	**$ 1,685,000**	**$ 1,685,000**	**$ -**	**- %**
TOTAL ENTERPRISE FUNDS	**$ 15,044,505**	**$ 14,564,576**	**$ 8,415,643**	**$ 17,360,018**	**$ 17,223,180**	**$ 2,658,604**	**18.3%**
TOTAL FY2020 BUDGET	**$ 233,594,733**	**$ 234,536,955**	**$ 137,501,612**	**$ 247,576,834**	**$ 247,067,561**	**$ 14,677,124**	**6.3%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2020 - Projection 22003

AIRPORT FUND

ACCOUNT INFORMATION	2019 Original Budget	2019 Revised Budget	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
INDIRECT COSTS							
G - Airport Fund - Indirect Cost	$ 206,853	$ 206,853	$ 206,853	$ 217,196	$ 217,196	$ 10,343	5.0%
G - Sewer Fund - Indirect Cost	$ 398,248	$ 398,248	$ 398,248	$ 402,599	$ 402,599	$ 4,351	1.1%
G - Water Fund - Indirect Cost	$ 1,279,338	$ 1,279,338	$ 1,279,338	$ 1,283,026	$ 1,283,026	$ 3,688	0.3%
G - Solid Waste Fund - Indirect Cost	$ 273,069	$ 204,099	$ 204,099	$ 243,697	$ 243,697	$ 39,598	19.4%
Total Indirect Costs	**$ 2,157,508**	**$ 2,088,538**	**$ 2,088,538**	**$ 2,146,518**	**$ 2,146,518**	**$ 57,980**	**2.8%**

Town of Plymouth
General Fund Budget
Fiscal 2020 - Sources Uses - Preliminary

GENERAL FUND REVENUES	Final 2018 Budget	Final 2019 Budget	*Fiscal 2020 Budget - Preliminary*	*Change over prior year*	*% Change*
Property Taxes					
Prior Year Tax Levy Limit	155,423,807	162,811,487	*170,628,542*		
Amended Prior Year New Growth					
2.5% Allowance	3,885,595	4,070,287	*4,265,714*		
New Growth	3,502,085	3,746,768	*2,500,000*		
Operational Override					
Levy Limit	**162,811,487**	**170,628,542**	***177,394,256***		
Debt Exclusion	7,976,950	7,985,660	*8,121,660*	*136,001*	*1.70%*
Other					
Maximum Allowable Levy Limit	**170,788,437**	**178,614,202**	***185,515,916***	*6,901,714*	*3.86%*
Unused Levy Capacity	(4,408,934)	(3,856,707)	*(1,867,162)*		
Total Property Taxes Raised	**166,379,503**	**174,757,495**	***183,648,754***	***8,891,259***	***5.09%***
Tax Rate	***$16.46***	***$16.54***	***$17.38***	***0.84***	***5.09%***
Values	***10,108,110,771***	***10,565,749,378***	***10,565,749,378***	*Based on Same Values*	
State Aid - Cherry Sheet					
Chapter 70	25,884,957	26,128,197	*26,128,197*		
Charter School Reimbursement	516,296	1,584,062	*1,584,062*		
General Municipal Aid	3,914,506	4,051,514	*4,051,514*		
Veterans Benefits	470,749	426,793	*426,793*		
Exemption Reimbursement Total	328,681	355,731	*355,731*		
State Owned Land	547,686	611,177	*611,177*		
Public Libraries	62,304	65,246	*65,246*		
Total	**31,725,179**	**33,222,720**	***33,222,720***	***0***	***0.00%***
State Aid - MSBA				*Level Funded*	
School Construction Reimbursement	1,636,804	1,636,804	*1,636,804*		
Total	**1,636,804**	**1,636,804**	***1,636,804***	***0***	***0.00%***
Local Receipts					
Motor Vehicle Excise	8,398,688	8,524,668	*8,652,538*		
Other Excise	936,250	964,338	*993,268*		
Penalties & Interest	901,250	814,232	*838,659*		
Payments in Lieu	66,950	84,900	*87,447*		
Fees	577,500	574,600	*591,838*		
Rentals	900,000	851,000	*876,530*		
Departmental Revenue - Recreation	127,500	114,100	*117,523*		
Departmental Revenue - School Medicaid	812,500	985,300	*1,014,859*		
Departmental Revenue - Cemetery	73,400	67,700	*69,731*		
Departmental Revenue - Crematory	201,000	198,400	*204,352*		
Other Dept Revenue	367,750	350,500	*361,014*		
Licenses & Permits	2,772,500	2,855,675	*3,002,971*		
Fines & Forfeits	308,400	305,000	*314,150*		
Miscellaneous - Medicare D / Fringe Reimb	870,167	1,146,271	*1,203,585*		
PGDC Parking Deck Reimbursement for Debt		0	*194,750*		
Investment Income	353,876	455,991	*512,990*		
Total	**17,667,730**	**18,292,675**	***19,036,206***	***743,530***	***4.06%***
Other Sources					
Sewer Fund Indirect Costs	315,110	398,248	*402,599*		
Water Fund Indirect Costs	1,244,511	1,279,338	*1,283,026*		
Airport Indirect Costs	200,828	206,853	*217,196*		
Solid Waste Fund Indirect Costs	299,029	204,099	*243,697*		
Total	**2,059,478**	**2,088,538**	***2,146,517***	***57,979***	***2.78%***

Lynne A. Barrett
Director of Finance

Town of Plymouth
General Fund Budget
Fiscal 2020 - Sources Uses - Preliminary

	Final 2018 Budget	Final 2019 Budget	Fiscal 2020 Budget - Preliminary	Change over prior year	% Change
Available Funds					
Title V Loan Program - Debt Service - Art 7	148,430	159,717	*160,170*		
Title V Loan Program - Administration - Art 7	27,921	30,723	*31,491*		
State Boat Ramp Revolving - Art 7	11,000	11,382	*11,177*		
Recreation Revolving - Art 7	36,394	36,624	*32,496*		
Memorial Hall Revolving - Art 7	10,705	10,705	*11,462*		
Plymouth Beach Revolving - Art 7	10,153	10,153	*10,154*		
Fire Safety & Prevention Revolving - Art 7	5,924	5,924	*5,947*		
Fire Alarm Maint Revolving - Art 7	10,112	10,112	*10,151*		
Cemetery Perpetual Care Art 7	38,315	37,186	*22,511*		
Municipal Waterways - Article 7	130,000	130,000	*130,000*		
Municipal Waterways - Article 7 - Debt	82,861	81,513	*84,763*		
Cemetery Perpetual Care - Article 8	12,245				
Municipal Waterways - Article 8 & 9	30,000	14,000			
Fire Prevention Revolving - Art 8		74,400			
Projects Funds less than $50,000 for Debt Service		13,766			
Pavement Management Debt Fund		104,709	*783,333*		
Meals Tax for Town Hall Project	1,787,611	1,796,094	*1,792,844*		
Premium for Debt Exclusion	188,615	178,582	*168,550*		
Free Cash for Stabilization & OPEB Fund	500,000	500,000	*500,000*		
Total	**$3,030,286**	**$3,205,590**	***$3,755,049***	***549,459***	***17.14%***
Grand Total	**$222,498,981**	**$233,203,822**	***$243,446,050***	***10,242,227***	***4.39%***
GENERAL FUND EXPENSES					
Operating Budgets					
Administrative Services	2,543,372	2,787,422	*2,858,932*	*71,510*	*2.57%*
Department of Finance	3,136,171	3,373,861	*3,412,949*	*39,088*	*1.16%*
Department of Community Resources	3,446,742	3,643,959	*3,665,866*	*21,907*	*0.60%*
Department of Inspectional Services	1,022,954	1,044,517	*1,130,456*	*85,939*	*8.23%*
Department of Planning & Development	891,513	904,273	*984,612*	*80,339*	*8.88%*
Department of Public Safety	23,171,830	24,672,731	*25,679,176*	*1,006,445*	*4.08%*
Depertment of Marine & Environmental Affairs	1,085,837	1,113,686	*1,202,127*	*88,441*	*7.94%*
Department of Public Works	6,645,339	7,530,136	*7,759,668*	*229,532*	*3.05%*
Fixed Costs	56,977,265	61,010,555	*64,646,430*	*3,635,875*	*5.96%*
Debt Service	17,147,127	16,856,664	*18,283,980*	*1,427,316*	*8.47%*
School	94,211,170	97,034,575	*100,220,185*	*3,185,610*	*3.28%*
Total	**210,279,320**	**219,972,379**	***229,844,381***	***9,872,002***	***4.49%***
General Articles					
Article 8 Dept Equip & Art 9	493,510	0			
Public & Private Gravel Roads	1,000,000	0	*1,000,000*		
Other Articles - **Title Research**	100,000	0			
Unpaid Bills	0	0			
Total	**$1,593,510**	**$0**	***$1,000,000***	***1,000,000***	***#DIV/0!***
Off-Budget Expenditures					
Cherry Sheet Assessments	8,829,064	10,102,022	*10,607,123*	*505,101*	*5.00%*
Cherry Sheet Offsets	62,304	65,246	*65,246*	*0*	*0.00%*
Court Judgments	0	37,100		*(37,100)*	*-100.00%*
Appropriation Deficits - Snow & Ice	784,873	636,653	*729,300*	*92,647*	*14.55%*
Appropriation Deficits - Other (Ch44,S31)	0	1,249,485		*(1,249,485)*	*-100.00%*
Overlay Reserve	949,910	1,140,937	*1,200,000*	*59,064*	*5.18%*
Total	**$10,626,150**	**$13,231,443**	***$12,601,669***	***(629,774)***	***-4.76%***
Total	**$222,498,980**	**$233,203,822**	***$243,446,050***	***10,242,228***	***4.39%***
Revenues Over (Under) Expenditures	**$0**	**$0**	***($0)***		
Debt Service as % Budget	**8.15%**	**7.66%**	***7.95%***		

Lynne A. Barrett
Director of Finance

3/11/2019

Town of Plymouth
Property Taxes History

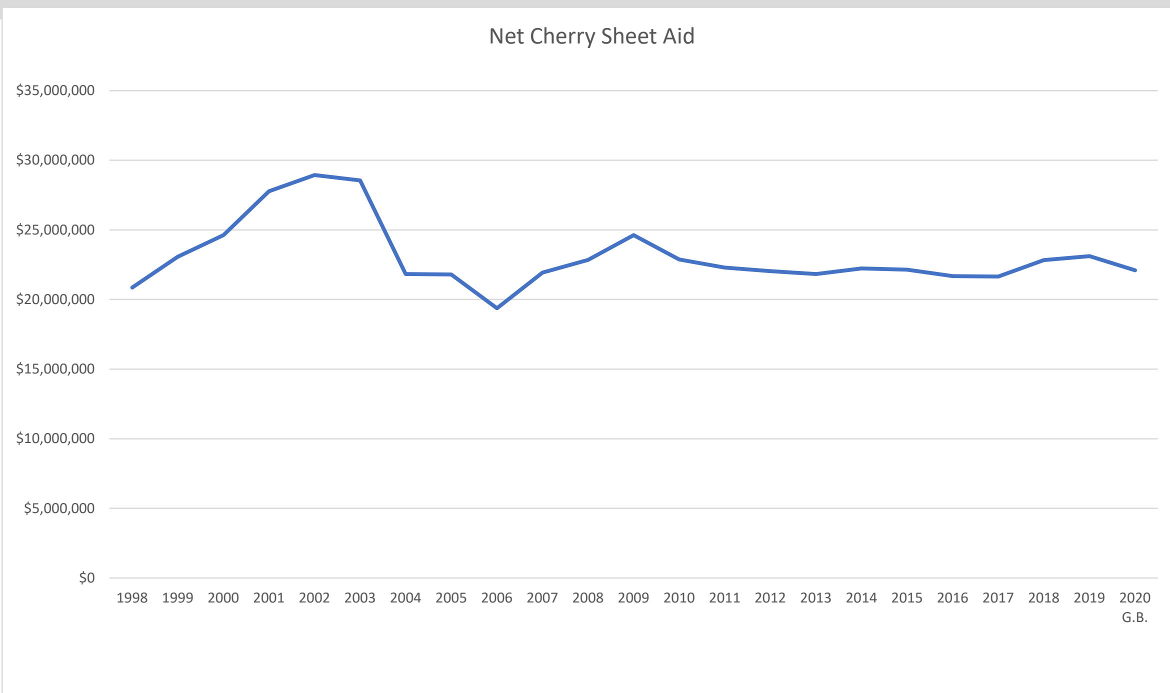
Fiscal Year	Calculated 2 1/2 Levy Limt Increase	Plus New Growth	Plus Debt Exclusion	Excess Levy Capacity	Increase (Decrease) in Excess Levy Capacity	Property Tax Revenue in Millions	$ Incease over Prior Year	% Increase (Decrease) over Prior Year	Tax Rate	% Increase (Decrease) over Prior Year	Assessed Value In Billions	% Increase (Decrease) over Prior Year
2001	$ 1,883,115	$ 1,460,963	$ 759,211	$ 4,270,372		$ 75.16			$ 16.30		$ 4.61	
2002	$ 1,966,716	$ 1,532,811	$ 773,561	$ 6,548,225	$ 2,277,853	$ 76.39	$ 1.24	1.64%	$ 14.26	-12.52%	$ 5.36	16.19%
2003	$ 2,054,205	$ 1,407,758	$ 743,646	$ 7,670,681	$ 1,122,456	$ 78.70	$ 2.31	3.02%	$ 12.30	-13.74%	$ 6.40	19.44%
2004	$ 2,140,754	$ 1,447,407	$ 716,657	$ 3,330,561	$ (4,340,120)	$ 86.59	$ 7.88	10.02%	$ 11.81	-3.98%	$ 7.33	14.58%
2005	$ 2,230,458	$ 2,063,326	$ 505,352	$ 6,491,232	$ 3,160,671	$ 87.53	$ 0.94	1.08%	$ 10.43	-11.69%	$ 8.39	14.46%
2006	$ 2,337,802	$ 3,390,352	$ 425,107	$ 6,195,848	$ (295,384)	$ 93.47	$ 5.94	6.79%	$ 9.88	-5.27%	$ 9.46	12.74%
2007	$ 2,481,006	$ 3,061,165	$ 357,434	$ 8,497,252	$ 2,301,404	$ 96.64	$ 3.17	3.39%	$ 9.71	-1.72%	$ 9.95	5.20%
2008	$ 2,619,560	$ 1,777,968		$ 8,286,759	$ (210,493)	$ 100.89	$ 4.25	4.40%	$ 10.33	6.39%	$ 9.77	-1.87%
2009	$ 2,729,499	$ 1,603,439		$ 7,029,898	$ (1,256,861)	$ 106.48	$ 5.59	5.54%	$ 11.07	7.16%	$ 9.62	-1.51%
2010	$ 2,837,822	$ 1,068,931	$ 23,827	$ 5,817,173	$ (1,212,725)	$ 111.63	$ 5.14	4.83%	$ 12.41	12.10%	$ 8.99	-6.56%
2011	$ 2,935,491	$ 1,299,472	$ 70,128	$ 6,587,421	$ 770,248	$ 115.14	$ 3.51	3.15%	$ 13.04	5.08%	$ 8.83	-1.76%
2012	$ 3,041,365	$ 1,273,934	$ 3,033,583	$ 6,850,811	$ 263,390	$ 122.15	$ 7.02	6.09%	$ 13.84	6.13%	$ 8.83	-0.04%
2013	$ 3,149,247	$ 1,238,810	$ 3,068,996	$ 9,152,556	$ 2,301,745	$ 124.27	$ 2.12	1.74%	$ 14.43	4.26%	$ 8.61	-2.42%
2014	$ 3,258,949	$ 1,544,707	$ 3,879,110	$ 8,880,795	$ (271,761)	$ 130.16	$ 5.89	4.74%	$ 15.13	4.85%	$ 8.60	-0.11%
2015	$ 3,379,040	$ 3,461,708	$ 3,835,775	$ 7,394,248	$ (1,486,547)	$ 138.44	$ 8.28	6.36%	$ 15.54	2.71%	$ 8.91	3.56%
2016	$ 3,550,059	$ 2,871,139	$ 5,948,147	$ 5,870,712	$ (1,523,536)	$ 148.52	$ 10.08	7.28%	$ 16.27	4.70%	$ 9.13	2.47%
2017	$ 3,710,589	$ 3,289,658	$ 5,975,823	$ 4,273,743	$ (1,596,969)	$ 157.13	$ 8.61	5.79%	$ 16.58	1.91%	$ 9.48	3.82%
2018	$ 3,885,595	$ 3,502,085	$ 7,976,950	$ 4,408,934	$ 135,191	$ 166.38	$ 9.25	5.89%	$ 16.46	-0.72%	$ 10.11	6.66%
2019	$ 4,070,287	$ 3,760,724	$ 7,985,660	$ 3,870,663	$ (538,270)	$ 174.76	$ 8.38	5.04%	$ 16.54	0.49%	$ 10.57	4.53%
2020 Preliminary Estimate	***$ 4,265,714***	***$ 2,500,000***	***$ 8,121,660***	***$ 1,867,162***	***$ (2,541,772)***	***$ 183.65***	***$ 8.89***	***5.09%***	***$ 17.38***	***5.59%***	***$ 10.57***	***0.00%***

Lynne A. Barrett
Director of Finance

3/11/2019

Town of Plymouth
State Aid History

Fiscal Year	MSBA School Construction (Prior Programs)	Education Aid	General Government Aid	Total Cherry Sheet Receipts	State & County Charges	Net Cherry Sheet Aid
1998	$1,720,147	$17,605,775	$3,589,559	$21,195,334	$332,537	$20,862,797
1999	$1,720,147	$19,347,795	$4,097,082	$23,444,877	$371,435	$23,073,442
2000	$1,720,147	$20,311,348	$4,728,606	$25,039,954	$421,402	$24,618,552
2001	$2,948,639	$22,889,878	$5,300,303	$28,190,181	$417,410	$27,772,771
2002	$3,273,503	$24,378,938	$4,971,127	$29,350,065	$412,188	$28,937,877
2003	$3,273,503	$24,249,364	$4,797,850	$29,047,214	$494,936	$28,552,278
2004	$3,240,768	$19,671,188	$4,143,952	$23,815,140	$1,982,981	$21,832,159
2005	$3,273,500	$20,259,054	$4,289,028	$24,548,082	$2,744,254	$21,803,828
2006	$1,553,356	$17,423,406	$4,984,465	$22,407,871	$3,036,052	$19,371,819
2007	$1,553,356	$19,541,692	$6,168,134	$25,709,826	$3,779,844	$21,929,982
2008	$1,553,356	$20,430,024	$6,471,834	$26,901,858	$4,054,650	$22,847,208
2009	$1,722,333	$22,394,140	$6,636,374	$29,030,514	$4,412,257	$24,618,257
2010	$1,722,333	$22,146,881	$5,283,943	$27,430,824	$4,562,312	$22,868,512
2011	$1,636,805	$22,318,089	$4,680,518	$26,998,607	$4,712,800	$22,285,807
2012	$1,636,805	$23,066,436	$4,412,073	$27,478,509	$5,445,535	$22,032,974
2013	$1,636,805	$23,625,107	$4,684,142	$28,309,249	$6,487,125	$21,822,124
2014	$1,636,805	$24,675,547	$4,821,928	$29,497,475	$7,271,444	$22,226,031
2015	$1,636,805	$24,982,360	$4,924,497	$29,906,857	$7,765,782	$22,141,075
2016	$1,636,805	$25,244,725	$5,070,763	$30,315,488	$8,635,516	$21,679,972
2017	$1,636,805	$25,248,856	$5,120,433	$30,369,289	$8,716,280	$21,653,009
2018	$1,636,804	$26,401,253	$5,261,622	$31,662,875	$8,829,064	$22,833,811
2019	$1,636,804	$27,712,259	$5,510,461	$33,222,720	$10,101,264	$23,121,456
2020 G.B.	***$1,636,804***	***$27,263,405***	***$5,707,942***	***$32,971,347***	***$10,870,428***	***$22,100,919***



NOTE: 2020 G.B. is the Governors Budget that came out in January which is less than what we got in FY2019. Hopefully the House and Sentate numbers are beter than this.

Town of Plymouth
General Fund State & Local Revenue
Ten Year Revenue Report Through End of Year

	2018 ACTUAL	2017 ACTUAL	2016 ACTUAL	2015 ACTUAL	2014 ACTUAL	2013 ACTUAL	2012 ACTUAL	2011 ACTUAL	2010 ACTUAL
FROM THE COMMONWEALTH									
Veteran's Benefits	487,240	489,240	584,382	620,724	646,769	590,344	624,956	550,677	493,267
Exemptions	374,202	328,681	303,568	283,949	73,292	285,182	274,498	250,333	244,821
Police Career Incentive	-	-	-	-	-	-	-	34,568	64,190
State Owned Land	547,686	548,207	550,733	550,733	501,304	491,584	491,425	474,178	768,760
Chapter 70	25,884,957	24,315,047	23,872,517	23,670,917	23,291,788	22,208,459	21,778,007	21,523,756	20,948,547
Charter School Reimbursement	432,007	929,189	984,100	1,051,423	1,471,448	1,246,742	1,066,193	608,002	720,912
General Municipal Aid	3,914,506	3,767,571	3,612,244	3,486,722	3,392,638	3,314,295	3,314,295	3,314,295	3,452,391
TOTAL FROM THE COMMONWEALTH	**31,640,598**	**30,377,935**	**29,907,544**	**29,664,468**	**29,377,239**	**28,136,606**	**27,549,374**	**26,755,809**	**26,692,888**
FROM LOCAL RECEIPTS									
Motor Vehicle Excise	9,477,773	8,843,191	8,619,741	7,841,721	7,709,633	6,713,669	6,390,921	6,127,162	5,831,321
Other Excise (Hotel & Boat)	969,311	940,386	945,929	872,422	760,614	739,889	716,483	635,616	463,775
Penalties/Interest on Taxes	814,233	909,458	857,112	679,256	708,936	715,245	628,420	625,663	652,854
Payment in Lieu of Taxes	84,997	74,724	79,405	65,771	60,193	69,883	71,399	63,392	45,466
Fees	574,642	591,563	591,145	513,776	492,333	479,346	441,747	462,233	554,558
Rental	851,945	922,670	803,732	934,978	732,444	700,378	796,752	736,362	766,601
Departmental Revenue - School (Medicaid Reimb)	985,380	1,134,303	876,135	793,652	843,727	635,293	430,597	681,181	1,175,084
Departmental Revenue - Cemeteries	67,750	73,875	80,625	76,970	89,425	79,825	69,750	74,050	91,410
Departmental Revenue - Crematory	198,425	201,397	212,923	378,439	343,779	345,335	305,825	298,500	271,950
Departmental Revenue - Recreation	114,181	132,434	170,063	138,756	137,950	129,173	104,224	88,783	47,331
Other Departmental Revenue	351,512	370,191	433,969	331,141	314,121	409,417	358,414	298,318	243,736
Licenses & Permits	2,982,709	3,027,152	2,572,767	2,406,420	2,423,943	1,905,136	1,657,936	1,544,920	1,532,313
Fines and Forfeits	304,391	326,358	288,999	327,002	433,529	358,231	343,197	341,119	387,997
Investment Income	579,924	396,302	332,548	201,870	183,948	245,127	328,496	184,218	352,433
Other Miscellaneous Income	1,376,905	977,878	930,591	954,092	2,921,435	827,431	702,787	1,150,111	1,379,268
Other Miscellaneous Income - Non-Recurring	350,372	387,049	653,294	1,024,394	490,552	1,966,682	251,932	334,708	193,762
TOTAL FROM LOCAL RECEIPTS	**20,084,451**	**19,308,932**	**18,448,977**	**17,540,659**	**18,646,563**	**16,320,060**	**13,598,880**	**13,646,336**	**13,989,857**
TOTAL TOTAL STATE & LOCAL RECEIPTS	**51,725,049**	**49,686,868**	**48,356,521**	**47,205,127**	**48,023,802**	**44,456,666**	**41,148,254**	**40,402,145**	**40,682,745**
OTHER REVENUES									
Property Taxes	165,039,134	155,883,464	147,441,973	136,256,031	128,558,478	122,691,891	120,094,036	114,075,183	109,636,384
Tax Liens	480,436	795,987	994,431	927,016	1,136,460	812,741	1,242,307	956,706	1,044,125
Tax Foreclosures	254,242	612,925	18,267	3,021	4,320	1,505	1,040	454	1,965
School Construction	1,636,805	1,636,805	1,636,805	1,636,805	1,636,805	1,636,805	1,636,805	1,636,805	1,722,333
Tax Deferrals	-	45,472	89,828	7,005	-	31,311	46,798	-	-
Transfer from SRF	2,688,424	1,281,583	683,746	646,910	397,625	322,172	273,958	247,515	286,971
Transfer from CPF - Premium on Debt Exclusion	-	-	-	-	226,739	362,954	230,195	71,976	35,840
Transfer from Ent	2,059,478	2,076,093	1,991,878	1,971,105	1,945,583	1,867,435	1,815,377	1,741,529	1,607,140
Transfer from Trust	38,315	23,863	35,314	35,314	34,001	33,714	730,454	37,604	2,077,963
Transfer from GF (Close out of Articles)	-	169,149	-	52,720	6,450	112,516	-	-	143,408
TOTAL OTHER REVENUES	**172,196,834**	**162,525,340**	**152,892,242**	**141,535,927**	**133,946,461**	**127,873,044**	**126,070,970**	**118,767,772**	**116,556,129**
TOTAL GENERAL FUND REVENUE	**223,921,883**	**212,212,208**	**201,248,763**	**188,741,054**	**181,970,262**	**172,329,710**	**167,219,224**	**159,169,917**	**157,238,874**

Town of Plymouth
Snow and Ice Expenditure History

Fiscal Year	Original Appropriation	Supplemental Appropriations & Transfers	Expenditures & Encumbrances	State Reimbursement Received	Federal Reimbursement Received	Deficits
2004	283,807.00	-	791,403.63	130,052.49		(377,544.14)
2005	283,807.00	63,433.00	1,879,241.39		222,437.79	(1,309,563.60)
2006	283,807.00	-	894,041.53			(610,234.53)
2007	290,491.00	-	531,445.13			(240,954.13)
2008	326,527.00	-	1,103,513.43			(776,986.43)
2009	359,180.00	-	1,621,056.12			(1,261,876.12)
2010	360,000.00	16,997.14	851,997.14			(475,000.00)
2011	385,000.00	225,049.00	1,439,444.17			(829,395.17)
2012	410,000.00	-	390,435.55			19,564.45
2013	435,000.00		1,142,315.18			(707,315.18)
2014	460,000.00	115,000.00	1,505,433.32			(930,433.32)
2015	485,000.00	719,768.00	2,904,313.66		264,661.51	(1,434,884.15)
2016	510,000.00	42,664.53	1,394,733.05			(842,068.52)
2017	535,000.00	107,000.00	1,168,161.95			(526,161.95)
2018	560,000.00	108,220.00	1,304,873.16			(636,653.16)
15	5,967,619.00		18,922,408.41			(10,939,505.95)
Averages	***397,841.27***		***1,261,493.89***			***(729,300.40)***
2019	*579,250.00*		*700,561.96*	***Paid as of 3/7/2019***		*(121,311.96)*

NOTE: Any Snow & Ice Deficit remaining at the end of the fiscal year requires to be raised in the following years tax rate; therefore you will see an estimate of the 15 year average deficit on the General Fund Sources & Uses Chart.

Lynne Barrett
Director of Finance

3/11/2019

Tax Rate Effect Worksheet

Item Description: Appropriation	Item
Amount $:	$1,000,000
Fiscal Year:	2019
Property Values (Fiscal 2019 Valuation):	***10,565,749,378***
2019 Plymouth Average Home Value	**$354,939.00**
2019 Cost for that Homeowner:	**$33.59**
Cost per thousand of Home Value	$0.0946

NOTE: This worksheet demonstrates, based on 2019 Homes Values, what a $1,000,000 ($1 million) appropriation will have an effect on the Tax Rate.

What if I don't have the average home?	**$200,000 Home**	**$18.93**
How will $1 M appropriation effect my tax bill?	**$300,000 Home**	**$28.39**
	$400,000 Home	**$37.86**
	$500,000 Home	**$47.32**
	$600,000 Home	**$56.79**
	$700,000 Home	**$66.25**
	$800,000 Home	**$75.72**
	$900,000 Home	**$85.18**
	$1,000,000 Home	**$94.65**

TOWN OF PLYMOUTH

DEPARTMENTAL EQUIPMENT DETAIL (OLD ARTICLE 8)

DEPARTMENT	SUB COMM	DESCRIPTION	YEAR	UNIT COST	DEPT REQUEST	DEPT AMT	FINCOM REC	FINCOM AMT
HEALTH	A	OFFICE SCANNERS	2020	1,000.00	2.00	2,000.00	0.00	0.00
HEALTH Total						**2,000.00**		**0.00**
IT	B	Replacement PCs	2020	925.00	30.00	27,750.00	15.00	13,875.00
IT	B	Ipads for Inspectional Services	2020	929.00	9.00	8,361.00	9.00	8,361.00
IT Total						**36,111.00**		**22,236.00**
FIRE	C	STATION MAINT 6 STATIONS/FACILITIES UP KEEP	2020	7,000.00	6.00	42,000.00	4.00	28,000.00
FIRE	C	PORTABLE RADIOS - EMERGENCY COMMUNICATION	2020	2,499.00	20.00	49,980.00	20.00	49,980.00
FIRE	C	SURVIAL SUITS IC9001 ICE COMMANDERS	2020	950.00	6.00	5,700.00	6.00	5,700.00
FIRE	C	FIRE ALARM NOTIFCAITON SYTEMS, STA 3 STA 4 STA 6	2020	7,500.00	3.00	22,500.00	3.00	22,500.00
FIRE	C	DIVING DRY SUITS	2020	2,295.00	4.00	9,180.00	4.00	9,180.00
FIRE	C	RED NMX MOBILE MODULE	2020	11,535.00	1.00	11,535.00	1.00	11,535.00
FIRE	C	TURNOUT GEAR, HELMET, BOOTS, GLOVES, HANGERS, WOODS GEAR (SAFER)	2020	94,740.00	0.25	23,685.00	0.25	23,685.00
FIRE	C	CONTRACTUAL UNIFORM ALLOWANCE NEW HIRES $540. (SAFER)	2020	6,480.00	0.25	1,620.00	0.25	1,620.00
FIRE Total						**166,200.00**		**152,200.00**
HARBOR	C	Mooring/Dredge Project	2020	12,000.00	1.00	12,000.00	1.00	12,000.00
HARBOR Total						12,000.00		12,000.00
POLICE	C	PC REPLACEMENTS	2020	1,542.00	20.00	32,000.00	4.00	6,168.00
POLICE	C	DOMAIN CONROLLER SERVERS	2020	6,000.00	2.00	12,000.00	2.00	12,000.00
POLICE	C	BATTERY REPLACEMENTS - BACKUP DESKTOP SERVER	2020	1,000.00	1.00	1,000.00	0.00	0.00
POLICE	C	SIGNET CASECRACKER- DIGITAL INTERVIEW RECORDING SYSTEM- REPLACEMENT	2020	12,000.00	1.00	12,000.00	1.00	12,000.00
POLICE	C	REPLACE 4WD VEHICLE	2020	46,911.00	1.00	46,911.00	1.00	46,911.00
POLICE	C	REPLACE UNMARKED CRUISER	2020	42,000.00	1.00	42,000.00	1.00	42,000.00
POLICE	C	REPLACE UTILITY VEHICLES	2020	47,998.00	6.00	287,988.00	4.00	191,992.00
POLICE	C	ADOBE ACROBAT SOFTWARE	2020	500.00	5.00	2,500.00	0.00	0.00
POLICE	C	DEPARTMENT DOOR LOCK REPLACEMENT	2020	31.00	80.00	2,480.00	0.00	0.00
POLICE	C	UPGRADE TO OFFICE 365 (SAME PLATFORM AS TOWN)	2020	27,394.00	0.00	0.00	1.00	27,394.00
POLICE Total						**438,879.00**		**338,465.00**
CEMETERY	D	72" TURF TIGER II 31 HP MOWER	2020	14,161.00	1.00	14,161.00	1.00	14,161.00
CEMETERY Total						**14,161.00**		**14,161.00**

TOWN OF PLYMOUTH

DEPARTMENTAL EQUIPMENT DETAIL (OLD ARTICLE 8)

DEPARTMENT	SUB COMM	DESCRIPTION	YEAR	UNIT COST	DEPT REQUEST	DEPT AMT	FINCOM REC	FINCOM AMT
FLEET	D	AIR JACK STAND	2020	2,959.00	2.00	5,918.00	2.00	5,918.00
FLEET	D	AIR CONDITIONING CART	2020	3,899.00	1.00	3,899.00	1.00	3,899.00
FLEET	D	1IN IMPACT WRENCH EXT.	2020	900.00	1.00	900.00	1.00	900.00
FLEET	D	22 TON TRUCK STANDS	2020	215.00	1.00	215.00	1.00	215.00
FLEET	D	AIR HYDRAULIC JACK	2020	1,149.00	1.00	1,149.00	1.00	1,149.00
FLEET	D	HD CHARGE STARTER	2020	1,499.00	1.00	1,499.00	0.00	0.00
FLEET	D	3 4IN SUP DUTY IMPACT	2020	485.00	1.00	485.00	0.00	0.00
FLEET	D	DUMP SUPPORTS	2020	1,700.00	1.00	1,700.00	0.00	0.00
FLEET Total						**15,765.00**		**12,081.00**
FORESTRY	D	72" TURF TIGER II 31 HP MOWER	2020	14,161.00	1.00	14,161.00	0.00	0.00
FORESTRY	D	HUNTER 1 1/2" VALVE W/FC FXF	2020	2,085.00	1.00	2,085.00	1.00	2,085.00
FORESTRY Total						**16,246.00**		**2,085.00**
HIGHWAY	D	LIGHT TOWERS - NEW FOR JOB SAFETY	2020	9,000.00	2.00	18,000.00	1.38	12,420.00
HIGHWAY	D	STORAGE BOX - NEW TO SECURE TOOLS	2020	8,000.00	1.00	8,000.00	1.00	8,000.00
HIGHWAY	D	CUT OFF SAW - UPDATING EQUIPMENT	2020	1,300.00	1.00	1,300.00	1.00	1,300.00
HIGHWAY	D	METAL DETECTOR/LOCATOR - JOB PROFICIENCY	2020	2,000.00	1.00	2,000.00	1.00	2,000.00
HIGHWAY	D	RIDE ON LINE PAINTING MACHINE - EXISTING WORN OUT	2020	10,000.00	1.00	10,000.00	1.00	10,000.00
HIGHWAY	D	CHAIN SAW - EXISTING WORN OUT	2020	750.00	1.00	750.00	1.00	750.00
HIGHWAY	D	EQUIPMENT TIRES - EXISTING WORN OUT	2020	15,000.00	1.00	15,000.00	1.00	15,000.00
HIGHWAY	D	SLING & CHAINS - NEW SAFETY EQUIPMENT	2020	3,000.00	1.00	3,000.00	1.00	3,000.00
HIGHWAY	D	ROUNDING FOR LIGHT TOWERS - NEW FOR JOB SAFETY	2020	7.00	0.00	0.00	1.00	7.00
HIGHWAY Total						**58,050.00**		**52,477.00**
LIBRARY	E	RFID GATE DIRECT MOUNT 2 AISLE SECURITY SYSTEM WITH PATRON COUNT REPORTING - BIBLIOTHECA	2020	10,500.00	1.00	10,500.00	1.00	10,500.00
LIBRARY Total						**10,500.00**		**10,500.00**
RECREATION	E	Resurface & Reline gymnasium floor Mamomet Youth centert	2020	10,000.00	1.00	10,000.00	1.00	10,000.00
RECREATION	E	Radios/walkie talkies for camp & beach communication	2020	150.00	10.00	1,500.00	10.00	1,500.00
RECREATION	E	CPR training manikins	2020	885.00	3.00	2,655.00	3.00	2,655.00
RECREATION Total						**14,155.00**		**14,155.00**
SEWER	G	Safety Equipment/Traffic Signs	2020	2,100.00	1.00	2,100.00	1.00	2,100.00
SEWER	G	Lawn Mower Plant and Pump Station Lawn Maintenance	2020	9,000.00	1.00	9,000.00	1.00	9,000.00
SEWER	G	Push Lawn Mower	2020	400.00	1.00	400.00	1.00	400.00
SEWER	G	Utility Trailer for Lawn Mower	2020	2,300.00	1.00	2,300.00	1.00	2,300.00
SEWER Total						**13,800.00**		**13,800.00**
Grand Total						**797,867.00**		**644,160.00**

DEPARTMENT OF

ADMINISTRATIVE SERVICES – Sub-Committee A

- Town Manager's Office
- Procurement
- Human Resources
- Town Clerk

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2020 - Projection 22003

TOWN FUNDS

ACCOUNT INFORMATION	2018 Actual	2019 Original	2019 Revised	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
GENERAL FUND								
123 A - TOWN MANAGER								
511001 - SALARIES AND WAGES- PERMANENT	487,370	488,085	488,085	364,764	556,814	556,814	68,729	14.1%
511005 - SALARIES & WAGES PARTTIME SEAS	941	-	-	1,046	-	-	-	- %
511099 - NEW INITIATIVE	-	54,236	54,236	-	-	-	(54,236)	(100.0%)
513000 - OVERTIME	10,152	13,300	13,300	4,066	14,000	14,000	700	5.3%
514005 - LONGEVITY PAY	2,500	3,000	3,000	3,000	3,250	3,250	250	8.3%
515002 - CELL PHONE REIMBURSEMENT	300	600	600	400	600	600	-	- %
515007 - CONTRACT BENEFITS	26,848	26,332	26,332	-	27,071	27,071	739	2.8%
519004 - SICK LEAVE BUYBACK	1,274	2,550	2,550	2,549	2,550	2,550	-	- %
519005 - STIPENDS	2,500	2,500	2,500	2,500	2,500	2,500	-	- %
519010 - EARNED TIME BUYBACK	1,905	1,884	1,884	1,904	1,942	1,942	58	3.1%
PERSONNEL SERVICES	**533,791**	**592,487**	**592,487**	**380,229**	**608,727**	**608,727**	**16,240**	**2.7%**
524301 - R&M COMPUTER EQUIPMENT	6,500	4,000	4,000	4,000	4,500	4,500	500	12.5%
524700 - TITLE RESEARCH	-	50,000	50,000	-	10,000	10,000	(40,000)	(80.0%)
530101 - MEETINGS, EDUC & TRAINING	993	5,000	5,000	3,114	5,000	5,000	-	- %
530107 - RECORDS PRESERVATION	-	-	10,000	3,713	10,000	10,000	-	- %
530402 - APPRAISAL SERVICES	-	10,000	10,000	-	10,000	10,000	-	- %
530406 - CH61 REAL ESTATE & APPRAISALS	6,600	-	-	-	-	-	-	- %
530500 - LEGAL SERVICES	785,561	623,000	623,000	311,787	650,000	650,000	27,000	4.3%
558010 - SUBSCRIPTIONS AND PUBLICATIONS	-	-	-	-	-	-	-	- %
558016 - EMPLOYEE RECOGNITION & GIFTS	109	750	750	85	750	750	-	- %
559000 - NEW INITIATIVE EXPENSES	-	15,000	5,000	-	-	-	(5,000)	(100.0%)
570003 - SELECTMEN EXPENSES	333	3,000	3,000	346	3,000	3,000	-	- %
572001 - MILEAGE REIMBURSEMENT	210	250	250	208	500	500	250	100.0%
573000 - DUES AND MEMBERSHIPS	10,715	10,410	10,410	10,695	10,410	10,410	-	- %
578002 - TOWN CELEBRATIONS	22,120	31,000	31,000	19,377	31,000	31,000	-	- %
OTHER EXPENSES	**833,142**	**752,410**	**752,410**	**353,324**	**735,160**	**735,160**	**(17,250)**	**(2.3%)**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL TOWN MANAGER	**1,366,933**	**1,344,897**	**1,344,897**	**733,554**	**1,343,887**	**1,343,887**	**(1,010)**	**(0.1%)**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2020 - Projection 22003

TOWN FUNDS

ACCOUNT INFORMATION	2018 Actual	2019 Original	2019 Revised	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
GENERAL FUND								
138 A - PROCUREMENT								
511001 - SALARIES AND WAGES- PERMANENT	160,913	172,006	172,006	115,333	175,155	175,155	3,149	1.8%
513000 - OVERTIME	-	-	-	-	-	-	-	- %
514005 - LONGEVITY PAY	500	500	500	1,000	1,000	1,000	500	100.0%
519004 - SICK LEAVE BUYBACK	-	-	-	-	-	-	-	- %
PERSONNEL SERVICES	**161,413**	**172,506**	**172,506**	**116,333**	**176,155**	**176,155**	**3,649**	**2.1%**
524400 - R&M EQUIPMENT	19,813	13,375	13,375	16,532	25,350	25,350	11,975	89.5%
527300 - EQUIPMENT RENTAL	49,050	55,200	57,000	37,719	57,600	57,600	600	1.1%
530101 - MEETINGS, EDUC & TRAINING	1,890	2,390	3,375	3,519	2,390	2,390	(985)	(29.2%)
530102 - ADVERTISING	36,811	35,000	35,000	26,284	37,000	37,000	2,000	5.7%
534000 - TELEPHONE	-	-	-	-	-	-	-	- %
534004 - PRINTING	29,456	57,650	57,650	8,854	42,650	42,650	(15,000)	(26.0%)
534005 - COURIER AND DELIVERY SERVICES	639	1,000	1,000	283	800	800	(200)	(20.0%)
534008 - CELL PHONE	25,771	32,000	32,000	15,434	34,320	34,320	2,320	7.3%
542000 - OFFICE SUPPLIES	118,614	101,500	101,500	73,680	111,500	111,500	10,000	9.9%
558010 - SUBSCRIPTIONS AND PUBLICATIONS	129	212	212	-	212	212	-	- %
572001 - MILEAGE REIMBURSEMENT	121	600	600	-	600	600	-	- %
573000 - DUES AND MEMBERSHIPS	350	350	350	350	350	350	-	- %
580000 - OFFICE EQUIPMENT	2,844	-	-	-	3,350	3,000	3,000	- %
OTHER EXPENSES	**285,486**	**299,277**	**302,062**	**182,655**	**316,122**	**315,772**	**13,710**	**4.5%**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
TOTAL PROCUREMENT	**446,898**	**471,783**	**474,568**	**298,988**	**492,277**	**491,927**	**17,359**	**3.7%**

TOWN OF PLYMOUTH
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TOWN FUNDS

ACCOUNT INFORMATION	2018 Actual	2019 Original	2019 Revised	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
GENERAL FUND								
152 A - HUMAN RESOURCES								
511001 - SALARIES AND WAGES- PERMANENT	224,162	229,037	229,037	155,342	237,310	237,310	8,273	3.6%
511099 - NEW INITIATIVE	-	-	-	-	72,523	72,523	72,523	- %
513000 - OVERTIME	3,547	4,750	4,750	393	5,000	5,000	250	5.3%
514005 - LONGEVITY PAY	1,250	1,500	1,500	1,500	1,500	1,500	-	- %
519004 - SICK LEAVE BUYBACK	-	-	-	-	-	-	-	- %
519010 - EARNED TIME BUYBACK	-	-	-	-	2,062	2,062	2,062	- %
PERSONNEL SERVICES	**228,959**	**235,287**	**235,287**	**157,235**	**318,395**	**318,395**	**83,108**	**35.3%**
520017 - OSHA COMPLIANCE	-	-	-	-	20,000	20,000	20,000	- %
530004 - TECHNICAL SERVICES	44,090	65,850	65,850	42,000	70,850	70,850	5,000	7.6%
530100 - STAFF DEVELOPMENT	420	5,000	5,000	2,993	5,000	5,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	1,225	1,200	1,200	-	1,200	1,200	-	- %
530102 - ADVERTISING	-	-	-	-	-	-	-	- %
530201 - MEDICAL SERVICES	20,759	27,000	27,000	31,203	27,000	27,000	-	- %
530203 - DRUG TESTING	5,215	15,000	15,000	3,065	15,000	15,000	-	- %
558010 - SUBSCRIPTIONS AND PUBLICATIONS	-	1,000	1,000	-	1,000	1,000	-	- %
572001 - MILEAGE REIMBURSEMENT	117	500	500	-	500	500	-	- %
573000 - DUES AND MEMBERSHIPS	275	1,000	1,000	275	1,000	1,000	-	- %
OTHER EXPENSES	**72,101**	**116,550**	**116,550**	**79,536**	**141,550**	**141,550**	**25,000**	**21.5%**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL HUMAN RESOURCES	**301,060**	**351,837**	**351,837**	**236,771**	**459,945**	**459,945**	**108,108**	**30.7%**

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GENERAL FUND								
161 A - TOWN CLERK								
511001 - SALARIES AND WAGES- PERMANENT	305,149	315,028	315,028	207,821	316,382	316,382	1,354	0.4%
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
512000 - SEASONAL / TEMPORARY	15,162	61,238	61,238	42,530	38,699	38,699	(22,539)	(36.8%)
513000 - OVERTIME	9,916	21,771	21,771	6,640	3,428	3,428	(18,343)	(84.3%)
514005 - LONGEVITY PAY	1,000	1,000	1,000	850	1,050	1,050	50	5.0%
519004 - SICK LEAVE BUYBACK	2,592	2,593	2,593	2,592	2,593	2,593	-	- %
519005 - STIPENDS	421	-	-	421	421	421	421	- %
PERSONNEL SERVICES	**334,240**	**401,630**	**401,630**	**260,855**	**362,573**	**362,573**	**(39,057)**	**(9.7%)**
530004 - TECHNICAL SERVICES	5,074	13,835	13,835	4,989	11,450	11,450	(2,385)	(17.2%)
530101 - MEETINGS, EDUC & TRAINING	690	855	855	356	900	900	45	5.3%
530106 - BOOK BINDING	2,163	4,000	4,000	-	3,000	3,000	(1,000)	(25.0%)
530107 - RECORDS PRESERVATION	1,400	12,500	12,500	2,844	1,600	1,600	(10,900)	(87.2%)
534003 - POSTAGE	174,845	175,000	175,000	123,661	175,000	175,000	-	- %
534004 - PRINTING	2,444	2,600	2,600	2,674	2,800	2,800	200	7.7%
542007 - ELECTION SUPPLIES	4,176	5,300	5,300	-	5,400	5,400	100	1.9%
559000 - NEW INITIATIVE EXPENSES	25	-	-	-	-	-	-	- %
573000 - DUES AND MEMBERSHIPS	435	400	400	395	450	450	50	12.5%
OTHER EXPENSES	**191,251**	**214,490**	**214,490**	**134,919**	**200,600**	**200,600**	**(13,890)**	**(6.5%)**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
TOTAL TOWN CLERK	**525,491**	**616,120**	**616,120**	**395,774**	**563,173**	**563,173**	**(52,947)**	**(8.6%)**

DEPARTMENT OF

FINANCE – Sub-Committee B

- Town Moderator
- Finance & Accounting
- Assessing
- Treasury/Collections
- Information Technology

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ACCOUNT INFORMATION	2018 Actual	2019 Original	2019 Revised	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
GENERAL FUND								
114 B - TOWN MODERATOR								
511001 - SALARIES AND WAGES- PERMANENT	2,000	2,000	2,000	1,473	4,000	4,000	2,000	100.0%
513000 - OVERTIME	4,227	4,200	4,200	1,835	-	-	(4,200)	(100.0%)
PERSONNEL SERVICES	**6,227**	**6,200**	**6,200**	**3,308**	**4,000**	**4,000**	**(2,200)**	**(35.5%)**
521200 - ELECTRONIC VOTING	9,828	10,000	10,000	6,923	15,000	15,000	5,000	50.0%
530101 - MEETINGS, EDUC & TRAINING	-	100	100	-	100	100	-	- %
530500 - LEGAL SERVICES	-	2,000	2,000	-	-	-	(2,000)	(100.0%)
534004 - PRINTING	-	800	800	1,920	-	-	(800)	(100.0%)
OTHER EXPENSES	**9,828**	**12,900**	**12,900**	**8,843**	**15,100**	**15,100**	**2,200**	**17.1%**
TOTAL TOWN MODERATOR	**16,055**	**19,100**	**19,100**	**12,151**	**19,100**	**19,100**	**-**	**- %**

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GENERAL FUND								
133 B - FINANCE AND ACCOUNTING								
511001 - SALARIES AND WAGES- PERMANENT	509,623	546,658	546,658	331,894	514,643	514,643	(32,015)	(5.9%)
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000 - OVERTIME	5,144	5,534	5,534	8,155	10,000	10,000	4,466	80.7%
514005 - LONGEVITY PAY	2,000	2,000	2,000	2,100	2,100	2,100	100	5.0%
515002 - CELL PHONE REIMBURSEMENT	600	600	600	400	600	600	-	- %
519004 - SICK LEAVE BUYBACK	2,996	6,027	6,027	3,031	3,031	3,031	(2,996)	(49.7%)
519010 - EARNED TIME BUYBACK	-	3,031	3,031	-	3,031	3,031	-	- %
PERSONNEL SERVICES	**520,363**	**563,850**	**563,850**	**345,579**	**533,405**	**533,405**	**(30,445)**	**(5.4%)**
530005 - PROFESSIONAL SERVICES	9,188	16,300	16,300	14,507	16,300	16,300	-	- %
530101 - MEETINGS, EDUC & TRAINING	11,018	7,525	7,525	2,008	7,525	7,525	-	- %
530400 - ACCOUNTING AND AUDITING	95,685	98,500	98,500	64,000	101,500	101,500	3,000	3.0%
530404 - PAYROLL SERVICES - TOWN	1,310	1,500	1,500	-	1,500	1,500	-	- %
530405 - PAYROLL SERVICES - SCHOOL	-	700	700	-	700	700	-	- %
534004 - PRINTING	11,064	11,500	11,500	4,223	11,500	11,500	-	- %
540000 - SUPPLIES AND MATERIALS	3,708	-	-	-	-	-	-	- %
570000 - OTHER CHARGES & EXPENDITURES	244	-	-	31	-	-	-	- %
572001 - MILEAGE REIMBURSEMENT	218	700	700	517	700	700	-	- %
573000 - DUES AND MEMBERSHIPS	580	928	928	580	928	928	-	- %
OTHER EXPENSES	**133,016**	**137,653**	**137,653**	**85,866**	**140,653**	**140,653**	**3,000**	**2.2%**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL FINANCE AND ACCOUNTING	**653,378**	**701,503**	**701,503**	**431,446**	**674,058**	**674,058**	**(27,445)**	**(3.9%)**

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TOWN FUNDS

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GENERAL FUND								
141 B - ASSESSING								
511001 - SALARIES AND WAGES- PERMANENT	439,781	468,797	468,797	271,320	470,959	470,959	2,162	0.5%
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000 - OVERTIME	12,245	1,900	1,900	300	1,900	1,900	-	- %
514005 - LONGEVITY PAY	1,050	1,450	1,450	1,150	1,450	1,450	-	- %
519004 - SICK LEAVE BUYBACK	2,996	2,996	2,996	2,996	5,035	5,035	2,039	68.1%
PERSONNEL SERVICES	**456,072**	**475,143**	**475,143**	**275,766**	**479,344**	**479,344**	**4,201**	**0.9%**
530101 - MEETINGS, EDUC & TRAINING	1,421	2,915	2,915	220	2,915	2,915	-	- %
530402 - APPRAISAL SERVICES	-	5,000	5,000	-	5,000	5,000	-	- %
530403 - REVALUATION SERVICES	57,800	65,000	65,000	2,500	65,000	65,000	-	- %
530600 - COUNTY AND STATE RECORDINGS	2,200	2,200	2,200	1,322	2,300	2,300	100	4.5%
540000 - SUPPLIES AND MATERIALS	-	-	-	-	-	-	-	- %
558010 - SUBSCRIPTIONS AND PUBLICATIONS	1,452	1,652	1,652	1,081	1,652	1,652	-	- %
572001 - MILEAGE REIMBURSEMENT	164	1,000	1,000	124	1,000	1,000	-	- %
573000 - DUES AND MEMBERSHIPS	820	860	860	740	905	905	45	5.2%
OTHER EXPENSES	**63,857**	**78,627**	**78,627**	**5,987**	**78,772**	**78,772**	**145**	**0.2%**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
TOTAL ASSESSING	**519,929**	**553,770**	**553,770**	**281,753**	**558,116**	**558,116**	**4,346**	**0.8%**

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TOWN FUNDS

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GENERAL FUND								
146 B - TREASURER AND COLLECTOR								
511001 - SALARIES AND WAGES- PERMANENT	500,709	554,825	554,825	340,297	549,123	549,123	(5,702)	(1.0%)
511005 - SALARIES & WAGES PARTTIME SEAS	18,884	21,906	21,906	9,005	22,707	22,707	801	3.7%
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000 - OVERTIME	11,633	8,550	8,550	1,214	9,000	9,000	450	5.3%
514005 - LONGEVITY PAY	1,050	1,300	1,300	1,050	1,150	1,150	(150)	(11.5%)
519004 - SICK LEAVE BUYBACK	2,996	2,996	2,996	2,996	2,996	2,996	-	- %
PERSONNEL SERVICES	**535,272**	**589,577**	**589,577**	**354,562**	**584,976**	**584,976**	**(4,601)**	**(0.8%)**
530101 - MEETINGS, EDUC & TRAINING	120	2,130	2,130	1,354	2,330	2,330	200	9.4%
530401 - FINANCIAL AND BANKING SERVICES	21,921	29,400	29,400	2,791	29,500	29,500	100	0.3%
572001 - MILEAGE REIMBURSEMENT	931	1,400	1,400	142	1,590	1,590	190	13.6%
573000 - DUES AND MEMBERSHIPS	165	350	350	165	225	225	(125)	(35.7%)
OTHER EXPENSES	**23,137**	**33,280**	**33,280**	**4,451**	**33,645**	**33,645**	**365**	**1.1%**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
TOTAL TREASURER AND COLLECTOR	**558,409**	**622,857**	**622,857**	**359,013**	**618,621**	**618,621**	**(4,236)**	**(0.7%)**

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TOWN FUNDS

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GENERAL FUND								
155 B - INFORMATION TECHNOLOGY								
511001 - SALARIES AND WAGES- PERMANENT	425,536	473,688	473,688	325,103	494,572	494,572	20,884	4.4%
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
512501 - PROJECT DETAILS	5,457	2,500	2,500	246	2,500	2,500	-	- %
513000 - OVERTIME	2,566	4,750	4,750	754	4,750	4,750	-	- %
514005 - LONGEVITY PAY	1,000	1,000	1,000	1,150	1,250	1,250	250	25.0%
515002 - CELL PHONE REIMBURSEMENT	840	960	960	680	960	960	-	- %
519004 - SICK LEAVE BUYBACK	3,303	3,303	3,303	3,303	3,303	3,303	-	- %
PERSONNEL SERVICES	**438,702**	**486,201**	**486,201**	**331,236**	**507,335**	**507,335**	**21,134**	**4.3%**
524301 - R&M COMPUTER EQUIPMENT	518,547	515,386	516,386	380,387	536,924	540,975	24,589	4.8%
530001 - MANAGEMENT AND CONSULTING	74,050	211,900	211,900	56,029	237,120	237,120	25,220	11.9%
530101 - MEETINGS, EDUC & TRAINING	1,023	11,000	11,000	-	16,775	16,775	5,775	52.5%
530302 - WEB PAGE DEVELOPMENT	8,459	14,570	14,570	8,567	14,720	14,720	150	1.0%
534000 - TELEPHONE	49,102	79,400	79,400	24,818	79,400	79,400	-	- %
534001 - NETWORK COMMUNICATIONS	103,192	113,949	113,949	60,936	118,143	118,143	4,194	3.7%
542001 - INFORMATION TECHNOLOGY SUPPLIE	4,567	2,500	2,500	3,306	3,500	3,500	1,000	40.0%
558013 - UNIFORM SUPPLIES	766	1,500	1,500	596	1,500	1,500	-	- %
572001 - MILEAGE REIMBURSEMENT	1,286	1,200	1,200	382	1,200	1,200	-	- %
573000 - DUES AND MEMBERSHIPS	-	150	150	-	150	150	-	- %
OTHER EXPENSES	**760,992**	**951,555**	**952,555**	**535,022**	**1,009,432**	**1,013,483**	**60,928**	**6.4%**
580013 - DEPARTMENTAL EQUIPMENT	-	38,875	38,875	30,580	36,111	22,236	(16,639)	(42.8%)
DEPARTMENTAL EQUIPM	**-**	**38,875**	**38,875**	**30,580**	**36,111**	**22,236**	**(16,639)**	**(42.8%)**
TOTAL INFORMATION TECHNOLOGY	**1,199,694**	**1,476,631**	**1,477,631**	**896,838**	**1,552,878**	**1,543,054**	**65,423**	**4.4%**

DEPARTMENT OF

COMMUNITY RESOURCES – Sub-Committee E

- Council on Aging
- Veterans Services
- Disabilities Commission
- Library
- Recreation
- 1749 Court House

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TOWN FUNDS

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GENERAL FUND								
541 E - CENTER FOR ACTIVE LIVING - COA								
511001 - SALARIES AND WAGES- PERMANENT	374,027	384,702	384,702	253,403	392,919	392,919	8,217	2.1%
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000 - OVERTIME	2,470	2,375	2,375	1,501	2,800	2,800	425	17.9%
514005 - LONGEVITY PAY	1,598	1,680	1,680	1,780	2,030	2,030	350	20.8%
519004 - SICK LEAVE BUYBACK	686	2,317	2,317	705	2,293	2,293	(24)	(1.0%)
519006 - ATTENDANCE BONUS	-	300	300	-	300	300	-	- %
519010 - EARNED TIME BUYBACK	-	723	723	-	719	719	(4)	(0.6%)
PERSONNEL SERVICES	**378,781**	**392,097**	**392,097**	**257,389**	**401,061**	**401,061**	**8,964**	**2.3%**
524001 - R&M GROUNDS	10,750	14,000	14,000	11,435	14,700	14,700	700	5.0%
524400 - R&M EQUIPMENT	42,011	47,770	47,770	41,607	59,125	59,125	11,355	23.8%
530005 - PROFESSIONAL SERVICES	2,427	4,000	4,000	-	4,000	4,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	2,154	2,500	2,500	163	2,500	2,500	-	- %
534003 - POSTAGE	7,500	7,500	7,500	7,500	7,500	7,500	-	- %
534004 - PRINTING	902	1,200	1,200	194	1,200	1,200	-	- %
542000 - OFFICE SUPPLIES	2,138	2,500	2,500	997	2,500	2,500	-	- %
542008 - TECHNICAL SERVICES SUPPLIES	5,006	8,300	8,300	1,864	8,300	8,300	-	- %
549500 - NUTRITION PROGRAM	11,153	20,000	20,000	5,975	20,000	20,000	-	- %
558019 - COA CONSUMABLES	478	500	500	145	500	500	-	- %
558021 - ACCREDITATION	-	-	-	-	-	-	-	- %
572001 - MILEAGE REIMBURSEMENT	868	1,500	1,500	520	1,500	1,500	-	- %
573000 - DUES AND MEMBERSHIPS	3,254	3,250	3,250	3,109	3,250	3,250	-	- %
OTHER EXPENSES	**88,642**	**113,020**	**113,020**	**73,509**	**125,075**	**125,075**	**12,055**	**10.7%**
580013 - DEPARTMENTAL EQUIPMENT	-	7,850	7,850	7,850	-	-	(7,850)	(100.0%)
DEPARTMENTAL EQUIPM	**-**	**7,850**	**7,850**	**7,850**	**-**	**-**	**(7,850)**	**(100.0%)**
TOTAL CENTER FOR ACTIVE LIVING -	**467,423**	**512,967**	**512,967**	**338,748**	**526,136**	**526,136**	**13,169**	**2.6%**

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GENERAL FUND								
543 E - VETERANS SERVICES								
511001 - SALARIES AND WAGES- PERMANENT	119,159	119,623	119,623	80,516	120,544	120,544	921	0.8%
513000 - OVERTIME	-	-	-	-	-	-	-	- %
514005 - LONGEVITY PAY	300	300	300	400	400	400	100	33.3%
519004 - SICK LEAVE BUYBACK	-	-	-	-	-	-	-	- %
PERSONNEL SERVICES	**119,459**	**119,923**	**119,923**	**80,916**	**120,944**	**120,944**	**1,021**	**0.9%**
530101 - MEETINGS, EDUC & TRAINING	1,072	1,100	1,100	331	1,100	1,100	-	- %
540000 - SUPPLIES AND MATERIALS	449	400	400	-	400	400	-	- %
558010 - SUBSCRIPTIONS AND PUBLICATIONS	126	130	130	131	130	130	-	- %
572001 - MILEAGE REIMBURSEMENT	888	1,600	1,600	376	1,600	1,600	-	- %
573000 - DUES AND MEMBERSHIPS	85	100	100	85	100	100	-	- %
577000 - VETERANS BENEFITS	585,227	650,000	650,000	417,381	650,000	590,000	(60,000)	(9.2%)
577001 - VETERAN HEADSTONES AND MARKERS	994	1,000	1,000	-	1,000	1,000	-	- %
577002 - HOLIDAY REMEMBERANCES	6,588	7,450	7,450	1,645	7,450	7,450	-	- %
OTHER EXPENSES	**595,429**	**661,780**	**661,780**	**419,949**	**661,780**	**601,780**	**(60,000)**	**(9.1%)**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
TOTAL VETERANS SERVICES	**714,888**	**781,703**	**781,703**	**500,865**	**782,724**	**722,724**	**(58,979)**	**(7.5%)**

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TOWN FUNDS

ACCOUNT INFORMATION	2018 Actual	2019 Original	2019 Revised	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
GENERAL FUND								
549 E - DISABILITIES								
530101 - MEETINGS, EDUC & TRAINING	-	150	150	85	375	375	225	150.0%
542000 - OFFICE SUPPLIES	-	100	100	-	100	100	-	- %
558010 - SUBSCRIPTIONS AND PUBLICATIONS	-	75	75	-	75	75	-	- %
OTHER EXPENSES	-	**325**	**325**	**85**	**550**	**550**	**225**	**69.2%**
TOTAL DISABILITIES	-	**325**	**325**	**85**	**550**	**550**	**225**	**69.2%**

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GENERAL FUND								
610 E - LIBRARY								
511001 - SALARIES AND WAGES- PERMANENT	1,086,649	1,126,876	1,126,876	734,201	1,193,905	1,193,905	67,029	5.9%
511099 - NEW INITIATIVE	-	61,703	61,703	-	-	-	(61,703)	(100.0%)
513000 - OVERTIME	145,047	122,257	122,257	117,777	130,857	130,857	8,600	7.0%
514005 - LONGEVITY PAY	3,405	3,740	3,740	3,580	3,990	3,990	250	6.7%
519004 - SICK LEAVE BUYBACK	3,506	3,547	3,547	3,526	5,518	5,518	1,971	55.6%
519006 - ATTENDANCE BONUS	-	600	600	-	600	600	-	- %
519010 - EARNED TIME BUYBACK	-	727	727	-	1,505	1,505	778	107.0%
PERSONNEL SERVICES	**1,238,607**	**1,319,450**	**1,319,450**	**859,084**	**1,336,375**	**1,336,375**	**16,925**	**1.3%**
524000 - R&M BUILDINGS	39,385	41,460	41,460	32,002	43,533	43,533	2,073	5.0%
524301 - R&M COMPUTER EQUIPMENT	8,041	8,800	8,800	5,325	9,240	9,240	440	5.0%
524400 - R&M EQUIPMENT	42,427	43,937	43,937	33,965	45,111	45,111	1,174	2.7%
530101 - MEETINGS, EDUC & TRAINING	2,000	3,260	3,260	1,200	3,680	3,680	420	12.9%
534003 - POSTAGE	9,368	9,000	9,000	628	9,000	9,000	-	- %
538001 - PEST CONTROL SERVICES	1,330	1,452	1,452	560	1,452	1,452	-	- %
542008 - TECHNICAL SERVICES SUPPLIES	12,874	13,000	13,000	5,883	13,000	13,000	-	- %
558011 - BOOKS AND PERIODICALS	306,570	307,592	307,592	207,362	313,744	313,744	6,152	2.0%
558014 - LIBRARY SUPPLIES	7,930	10,190	10,190	7,475	10,190	10,190	-	- %
558015 - LIBRARY PUBLIC USE SUPPLIES	6,308	7,325	7,325	2,587	7,325	7,325	-	- %
573000 - DUES AND MEMBERSHIPS	50,598	52,116	52,116	53,116	54,679	54,679	2,563	4.9%
580016 - LSPD SOFTWARE & EQUIPMENT	693	1,000	1,000	200	1,000	1,000	-	- %
OTHER EXPENSES	**487,524**	**499,132**	**499,132**	**350,303**	**511,954**	**511,954**	**12,822**	**2.6%**
580013 - DEPARTMENTAL EQUIPMENT	-	15,000	15,000	-	10,500	10,500	(4,500)	(30.0%)
DEPARTMENTAL EQUIPM	**-**	**15,000**	**15,000**	**-**	**10,500**	**10,500**	**(4,500)**	**(30.0%)**
TOTAL LIBRARY	**1,726,131**	**1,833,582**	**1,833,582**	**1,209,387**	**1,858,829**	**1,858,829**	**25,247**	**1.4%**

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GENERAL FUND								
630 E - RECREATION								
511001 - SALARIES AND WAGES- PERMANENT	394,038	447,448	447,448	295,112	484,610	484,610	37,162	8.3%
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
512501 - PROJECT DETAILS	9,040	11,500	11,500	7,476	11,500	11,500	-	- %
513000 - OVERTIME	746	950	950	866	1,500	1,500	550	57.9%
514005 - LONGEVITY PAY	548	630	630	630	730	730	100	15.9%
515002 - CELL PHONE REIMBURSEMENT	1,080	1,080	1,080	720	1,080	1,080	-	- %
519004 - SICK LEAVE BUYBACK	686	742	742	705	2,176	2,176	1,434	193.3%
519010 - EARNED TIME BUYBACK	-	723	723	-	2,176	2,176	1,453	201.0%
PERSONNEL SERVICES	**406,137**	**463,073**	**463,073**	**305,508**	**503,772**	**503,772**	**40,699**	**8.8%**
524400 - R&M EQUIPMENT	1,200	1,200	1,200	53	1,200	1,200	-	- %
530004 - TECHNICAL SERVICES	3,570	3,570	3,570	3,570	3,570	3,570	-	- %
530101 - MEETINGS, EDUC & TRAINING	2,776	2,500	2,500	469	2,500	2,500	-	- %
534000 - TELEPHONE	1,164	1,000	1,000	630	1,080	1,080	80	8.0%
534004 - PRINTING	671	900	900	175	900	900	-	- %
558012 - RECREATION SUPPLIES	9,013	9,095	9,095	6,212	9,500	9,500	405	4.5%
572001 - MILEAGE REIMBURSEMENT	399	1,000	1,000	-	1,000	1,000	-	- %
573000 - DUES AND MEMBERSHIPS	400	450	450	400	450	450	-	- %
OTHER EXPENSES	**19,194**	**19,715**	**19,715**	**11,509**	**20,200**	**20,200**	**485**	**2.5%**
580013 - DEPARTMENTAL EQUIPMENT	-	13,394	13,394	13,317	14,155	14,155	761	5.7%
DEPARTMENTAL EQUIPM	**-**	**13,394**	**13,394**	**13,317**	**14,155**	**14,155**	**761**	**5.7%**
TOTAL RECREATION	**425,331**	**496,182**	**496,182**	**330,334**	**538,127**	**538,127**	**41,945**	**8.5%**

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GENERAL FUND								
695 E - 1749 COURT HOUSE								
511001 - SALARIES AND WAGES- PERMANENT	8,278	12,375	12,375	7,349	13,500	13,500	1,125	9.1%
PERSONNEL SERVICES	**8,278**	**12,375**	**12,375**	**7,349**	**13,500**	**13,500**	**1,125**	**9.1%**
543001 - BUILDING SUPPLIES	169	6,825	6,825	297	6,000	6,000	(825)	(12.1%)
OTHER EXPENSES	**169**	**6,825**	**6,825**	**297**	**6,000**	**6,000**	**(825)**	**(12.1%)**
TOTAL 1749 COURT HOUSE	**8,447**	**19,200**	**19,200**	**7,646**	**19,500**	**19,500**	**300**	**1.6%**

DEPARTMENT OF

INSPECTIONAL SERVICES – Sub-Committee A

- Building & Zoning
- Board of Health

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GENERAL FUND								
241 A - BUILDING AND ZONING								
511001 - SALARIES AND WAGES- PERMANENT	613,197	661,783	674,783	432,938	686,679	686,679	11,896	1.8%
511099 - NEW INITIATIVE	-	-	-	-	22,464	22,464	22,464	- %
512000 - SEASONAL / TEMPORARY	49,853	36,936	36,936	26,744	59,160	37,260	324	0.9%
513000 - OVERTIME	11,287	4,750	4,750	4,564	5,000	5,000	250	5.3%
514005 - LONGEVITY PAY	1,600	1,950	1,950	1,950	2,050	2,050	100	5.1%
519004 - SICK LEAVE BUYBACK	4,535	4,536	4,536	4,535	4,536	4,536	-	- %
519010 - EARNED TIME BUYBACK	2,135	2,135	2,135	2,135	2,135	2,135	-	- %
PERSONNEL SERVICES	**682,606**	**712,090**	**725,090**	**472,865**	**782,024**	**760,124**	**35,034**	**4.8%**
527300 - EQUIPMENT RENTAL	-	-	-	-	-	-	-	- %
530101 - MEETINGS, EDUC & TRAINING	2,880	4,325	4,325	2,286	4,325	4,325	-	- %
558010 - SUBSCRIPTIONS AND PUBLICATIONS	-	1,750	1,750	-	1,750	1,750	-	- %
558020 - PERSONAL PROTECTION EQUIPMENT	1,243	2,500	2,500	310	2,500	2,500	-	- %
572001 - MILEAGE REIMBURSEMENT	1,278	1,600	1,600	902	1,600	1,600	-	- %
573000 - DUES AND MEMBERSHIPS	490	990	990	685	990	990	-	- %
OTHER EXPENSES	**5,891**	**11,165**	**11,165**	**4,183**	**11,165**	**11,165**	**-**	**- %**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL BUILDING AND ZONING	**688,497**	**723,255**	**736,255**	**477,048**	**793,189**	**771,289**	**35,034**	**4.8%**

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TOWN FUNDS

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GENERAL FUND								
510 A - PUBLIC HEALTH								
511001 - SALARIES AND WAGES- PERMANENT	184,843	210,997	210,997	132,360	208,884	208,884	(2,113)	(1.0%)
511099 - NEW INITIATIVE	-	-	-	-	105,636	52,818	52,818	- %
513000 - OVERTIME	3,936	3,325	3,325	2,944	3,425	3,425	100	3.0%
514005 - LONGEVITY PAY	160	160	160	260	160	260	100	62.5%
515002 - CELL PHONE REIMBURSEMENT	400	480	480	320	480	480	-	- %
519004 - SICK LEAVE BUYBACK	-	-	-	-	-	-	-	- %
PERSONNEL SERVICES	**189,340**	**214,962**	**214,962**	**135,884**	**318,585**	**265,867**	**50,905**	**23.7%**
520006 - TITLE V INSPECTORS	34,450	30,000	30,000	12,825	-	30,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	1,474	1,700	1,700	1,295	1,700	1,700	-	- %
530109 - PUBLIC HEALTH SERVICES	36,495	52,400	52,400	21,293	52,400	52,400	-	- %
530202 - LABORATORY ANALYSIS SERVICES	5,570	6,000	6,000	5,860	6,000	6,000	-	- %
558009 - HEALTH INSPECTION SUPPLIES	227	500	3,500	2,437	500	500	(3,000)	(85.7%)
559000 - NEW INITIATIVE EXPENSES	-	-	-	-	75,000	-	-	- %
572001 - MILEAGE REIMBURSEMENT	922	1,200	1,200	513	1,200	1,200	-	- %
573000 - DUES AND MEMBERSHIPS	270	1,500	1,500	210	1,500	1,500	-	- %
OTHER EXPENSES	**79,409**	**93,300**	**96,300**	**44,433**	**138,300**	**93,300**	**(3,000)**	**(3.1%)**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	2,000	-	-	- %
DEPARTMENTAL EQUIPM	-	-	-	-	**2,000**	-	-	- %
TOTAL PUBLIC HEALTH	**268,748**	**308,262**	**311,262**	**180,317**	**458,885**	**359,167**	**47,905**	**15.4%**

DEPARTMENT OF

PLANNING & DEVELOPMENT- Sub-Committee E

- Community Planning
- Redevelopment Authority

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GENERAL FUND								
175 E - PLANNING & DEVELOPMENT								
511001 - SALARIES AND WAGES- PERMANENT	478,777	502,681	502,681	329,706	579,268	579,268	76,587	15.2%
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000 - OVERTIME	16,477	19,000	19,000	8,103	19,000	19,000	-	- %
514005 - LONGEVITY PAY	1,950	2,250	2,250	1,601	1,650	1,650	(600)	(26.7%)
515002 - CELL PHONE REIMBURSEMENT	-	-	-	250	600	600	600	- %
519004 - SICK LEAVE BUYBACK	4,751	4,752	4,752	4,751	4,752	4,752	-	- %
519010 - EARNED TIME BUYBACK	2,376	2,376	2,376	2,376	2,376	2,376	-	- %
PERSONNEL SERVICES	**504,331**	**531,059**	**531,059**	**346,787**	**607,646**	**607,646**	**76,587**	**14.4%**
530004 - TECHNICAL SERVICES	30,576	62,925	62,925	34,247	62,925	62,925	-	- %
530101 - MEETINGS, EDUC & TRAINING	1,101	3,250	3,250	1,978	3,750	3,750	500	15.4%
530108 - ADMINISTRATIVE SERVICES	269,167	282,600	282,600	129,000	210,252	285,252	2,652	0.9%
558010 - SUBSCRIPTIONS AND PUBLICATIONS	212	287	287	588	287	287	-	- %
570000 - OTHER CHARGES & EXPENDITURES	70	-	-	-	-	-	-	- %
572001 - MILEAGE REIMBURSEMENT	39	200	200	187	200	200	-	- %
573000 - DUES AND MEMBERSHIPS	1,787	1,975	1,975	1,753	2,575	2,575	600	30.4%
OTHER EXPENSES	**302,952**	**351,237**	**351,237**	**167,753**	**279,989**	**354,989**	**3,752**	**1.1%**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
TOTAL PLANNING & DEVELOPMENT	**807,283**	**882,296**	**882,296**	**514,539**	**887,635**	**962,635**	**80,339**	**9.1%**

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GENERAL FUND								
189 E - REDEVELOPMENT AUTHORITY								
530004 - TECHNICAL SERVICES	10,712	10,712	10,712	10,712	10,712	10,712	-	- %
530108 - ADMINISTRATIVE SERVICES	11,165	11,165	11,165	11,165	11,165	11,165	-	- %
574002 - SURETY BONDS	100	100	100	-	100	100	-	- %
OTHER EXPENSES	**21,977**	**21,977**	**21,977**	**21,877**	**21,977**	**21,977**	**-**	**- %**
TOTAL REDEVELOPMENT AUTHORIT	**21,977**	**21,977**	**21,977**	**21,877**	**21,977**	**21,977**	**-**	**- %**

DEPARTMENT OF

PUBLIC SAFETY- Sub-Committee C

- Police Department
- Fire Department
- Emergency Management
- Parking Enforcement

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GENERAL FUND								
210 C - POLICE								
511001 - SALARIES AND WAGES- PERMANENT	9,244,182	9,822,299	9,940,525	5,931,006	10,609,693	10,558,184	617,659	6.2%
511099 - NEW INITIATIVE	-	65,436	65,436	-	-	-	(65,436)	(100.0%)
512000 - SEASONAL / TEMPORARY	271	3,000	3,000	-	3,000	3,000	-	- %
512501 RILEY- PROJECT DETAILS	-	-	-	-	-	-	-	- %
513000 - OVERTIME	972,377	1,112,109	1,112,109	623,837	1,000,898	1,000,898	(111,211)	(10.0%)
514005 - LONGEVITY PAY	32,550	30,600	30,600	28,825	29,625	29,300	(1,300)	(4.2%)
515007 - CONTRACT BENEFITS	1,000	-	-	-	-	-	-	- %
519003 - UNIFORM ALLOWANCE	96,425	109,300	109,300	101,250	117,375	116,250	6,950	6.4%
519004 - SICK LEAVE BUYBACK	14,598	14,598	14,598	14,111	11,894	11,894	(2,704)	(18.5%)
519005 - STIPENDS	44,700	72,000	72,000	40,100	72,850	72,850	850	1.2%
519006 - ATTENDANCE BONUS	-	1,000	1,000	-	1,000	1,000	-	- %
519010 - EARNED TIME BUYBACK	3,274	3,274	3,274	-	3,274	3,274	-	- %
PERSONNEL SERVICES	**10,409,377**	**11,233,616**	**11,351,842**	**6,739,128**	**11,849,609**	**11,796,650**	**444,808**	**3.9%**
521007 - MARINE FUEL	1,527	2,000	2,000	400	2,000	2,000	-	- %
524400 - R&M EQUIPMENT	114,198	171,282	171,282	101,992	172,873	172,873	1,591	0.9%
530004 - TECHNICAL SERVICES	36,309	38,590	38,590	22,453	38,590	38,590	-	- %
530005 - PROFESSIONAL SERVICES	40,314	74,900	74,900	69,326	114,720	24,000	(50,900)	(68.0%)
530101 - MEETINGS, EDUC & TRAINING	18,712	20,650	20,650	16,903	23,150	23,150	2,500	12.1%
534000 - TELEPHONE	-	2,000	2,000	-	2,000	2,000	-	- %
534001 - NETWORK COMMUNICATIONS	1,569	1,500	1,500	912	7,500	7,500	6,000	400.0%
534005 - COURIER AND DELIVERY SERVICES	296	500	500	108	500	500	-	- %
543000 - BUILDING MAINTENANCE SUPPLIES	-	700	700	-	700	700	-	- %
549000 - PRISONER MEALS	1,121	3,000	3,000	506	2,000	2,000	(1,000)	(33.3%)
558000 - SUPPLIES AND MATERIALS	92,970	107,578	107,578	38,838	165,926	165,926	58,348	54.2%
558010 - SUBSCRIPTIONS AND PUBLICATIONS	6,283	9,150	9,150	3,066	15,208	15,208	6,058	66.2%
558013 - UNIFORM SUPPLIES	31,963	21,954	21,954	8,849	40,354	40,354	18,400	83.8%
559000 - NEW INITIATIVE EXPENSES	-	6,683	6,683	-	-	-	(6,683)	(100.0%)
573000 - DUES AND MEMBERSHIPS	14,398	13,805	13,805	11,084	15,493	15,493	1,688	12.2%
OTHER EXPENSES	**359,659**	**474,292**	**474,292**	**274,438**	**601,014**	**510,294**	**36,002**	**7.6%**
580013 - DEPARTMENTAL EQUIPMENT	-	306,960	306,960	35,001	438,879	338,465	31,505	10.3%
DEPARTMENTAL EQUIPM	**-**	**306,960**	**306,960**	**35,001**	**438,879**	**338,465**	**31,505**	**10.3%**
TOTAL POLICE	**10,769,036**	**12,014,868**	**12,133,094**	**7,048,567**	**12,889,502**	**12,645,409**	**512,315**	**4.2%**

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GENERAL FUND								
220 C - FIRE								
511001 - SALARIES AND WAGES- PERMANENT	9,167,985	9,920,249	9,920,249	6,385,083	10,359,568	10,359,568	439,319	4.4%
511001 SAFER- SALARIES AND WAGES- PERMANENT	-	-	69,986	6,987	201,526	201,526	131,540	188.0%
511099 - NEW INITIATIVE	-	273,299	273,299	-	-	-	(273,299)	(100.0%)
513000 - OVERTIME	1,586,461	1,112,138	1,582,138	1,186,479	1,755,138	1,755,138	173,000	10.9%
514005 - LONGEVITY PAY	18,050	20,550	20,550	19,150	20,750	20,750	200	1.0%
515002 - CELL PHONE REIMBURSEMENT	600	1,800	1,800	450	1,800	1,800	-	- %
519003 - UNIFORM ALLOWANCE	90,500	96,410	96,410	93,875	97,250	97,250	840	0.9%
519003 SAFER- UNIFORM ALLOWANCE	-	-	-	-	2,250	2,250	2,250	- %
519004 - SICK LEAVE BUYBACK	9,165	12,909	12,909	9,165	12,960	12,960	51	0.4%
519010 - EARNED TIME BUYBACK	2,518	2,519	2,519	2,518	2,519	2,519	-	- %
519900 - JLMC AWARD	-	-	-	-	-	-	-	- %
PERSONNEL SERVICES	**10,875,280**	**11,439,874**	**11,979,860**	**7,703,707**	**12,453,761**	**12,453,761**	**473,901**	**4.0%**
524200 TWRL1- R&M VEHICLES	16,530	22,500	22,500	10,415	24,750	24,750	2,250	10.0%
524300 - R&M COMMUNICATION LINES	407	4,500	4,500	-	4,500	4,500	-	- %
524400 - R&M EQUIPMENT	14,557	8,575	8,575	7,291	11,575	11,575	3,000	35.0%
530004 - TECHNICAL SERVICES	23,737	24,000	24,000	18,654	29,000	29,000	5,000	20.8%
530101 - MEETINGS, EDUC & TRAINING	3,806	9,216	9,216	5,515	9,216	9,216	-	- %
530204 - AMBULANCE SERVICES	-	250	250	-	250	250	-	- %
540000 - SUPPLIES AND MATERIALS	5,203	1,310	1,310	3,748	1,310	1,310	-	- %
542001 - INFORMATION TECHNOLOGY SUPPLIE	5,167	5,700	5,700	6,945	5,700	5,700	-	- %
543003 - HAND AND POWER TOOLS	5,452	5,500	5,500	1,804	5,500	5,500	-	- %
545000 - CUSTODIAL SUPPLIES	11,456	11,012	11,012	8,688	11,012	11,012	-	- %
548001 TWRL1- VEHICLE MAINTENANCE SUPPLIES	110,743	106,480	106,480	66,606	111,805	111,805	5,325	5.0%
550000 - FIRST AID SUPPLIES	8,001	22,284	22,284	1,888	22,284	22,284	-	- %
551000 - TRAINING SUPPLIES	4,431	7,250	7,250	4,070	8,750	8,750	1,500	20.7%
558006 - COMMUNICATIONS EQUIP SUPPLIES	6,255	6,500	6,500	1,365	6,500	6,500	-	- %
558010 - SUBSCRIPTIONS AND PUBLICATIONS	320	520	520	732	640	640	120	23.1%
558013 - UNIFORM SUPPLIES	-	-	-	2,533	2,700	2,700	2,700	- %
570500 - SPECIAL OPERATIONS	7,063	8,200	8,200	973	8,200	8,200	-	- %
572001 - MILEAGE REIMBURSEMENT	99	500	500	41	500	500	-	- %
573000 - DUES AND MEMBERSHIPS	1,060	1,700	1,700	1,300	1,700	1,700	-	- %
580001 - EQUIPMENT	18,861	10,370	22,870	22,204	10,370	10,370	(12,500)	(54.7%)
580002 - FURNISHINGS AND FIXTURES	1,485	4,250	4,250	10	4,250	4,250	-	- %
580003 - FIRE HOSES AND FIXTURES	19,651	14,000	14,000	4,767	14,000	14,000	-	- %
580004 - AIR PACKS	22,121	26,354	26,354	7,770	26,354	26,354	-	- %
580005 - TURNOUT GEAR	22,759	30,866	30,866	17,044	37,040	37,040	6,174	20.0%
OTHER EXPENSES	**309,163**	**331,837**	**344,337**	**194,360**	**357,906**	**357,906**	**13,569**	**3.9%**
580013 - DEPARTMENTAL EQUIPMENT	-	98,040	98,040	53,696	140,895	126,895	28,855	29.4%
580013 SAFER- DEPARTMENTAL EQUIPMENT	-	-	60,000	20,069	25,305	25,305	(34,695)	(57.8%)

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TOWN FUNDS

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GENERAL FUND								
DEPARTMENTAL EQUIPM	-	98,040	158,040	73,766	166,200	152,200	(5,840)	(3.7%)
TOTAL FIRE	11,184,443	11,869,751	12,482,237	7,971,833	12,977,867	12,963,867	481,630	3.9%

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TOWN FUNDS

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GENERAL FUND								
291 C - EMERGENCY MANAGEMENT								
520012 - DEBRIS MANAGEMENT	50,000	50,000	50,000	33,000	50,000	50,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	157	2,000	2,000	493	2,000	2,000	-	- %
580001 - EQUIPMENT	12,945	17,900	17,900	1,494	17,900	17,900	-	- %
OTHER EXPENSES	**63,102**	**69,900**	**69,900**	**34,987**	**69,900**	**69,900**	**-**	**- %**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL EMERGENCY MANAGEMENT	**63,102**	**69,900**	**69,900**	**34,987**	**69,900**	**69,900**	**-**	**- %**

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GENERAL FUND								
293 C - PARKING ENFORCEMENT								
511001 - SALARIES AND WAGES- PERMANENT	7,497	-	-	-	-	-	-	- %
514005 - LONGEVITY PAY	200	-	-	-	-	-	-	- %
515007 - CONTRACT BENEFITS	1,000	-	-	-	-	-	-	- %
519003 - UNIFORM ALLOWANCE	400	-	-	-	-	-	-	- %
PERSONNEL SERVICES	**9,097**	-	-	-	-	-	-	- %
TOTAL PARKING ENFORCEMENT	**9,097**	-	-	-	-	-	-	- %

DEPARTMENT OF

MARINE & ENVIRONMENTAL AFFAIRS – Sub-Committee C

- Animal Control
- Harbor Master
- Natural Resources

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TOWN FUNDS

ACCOUNT INFORMATION	2018 Actual	2019 Original	2019 Revised	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
GENERAL FUND								
292 C - ANIMAL CONTROL								
511001 - SALARIES AND WAGES- PERMANENT	145,676	147,184	147,184	99,064	149,886	149,886	2,702	1.8%
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000 - OVERTIME	1,929	1,710	1,710	1,693	1,710	1,710	-	- %
514005 - LONGEVITY PAY	650	650	650	650	750	750	100	15.4%
519004 - SICK LEAVE BUYBACK	1,574	1,575	1,575	1,574	1,575	1,575	-	- %
PERSONNEL SERVICES	**149,829**	**151,119**	**151,119**	**102,982**	**153,921**	**153,921**	**2,802**	**1.9%**
558000 - SUPPLIES AND MATERIALS	3,368	6,000	6,000	1,719	6,000	6,000	-	- %
558013 - UNIFORM SUPPLIES	847	800	800	581	800	800	-	- %
OTHER EXPENSES	**4,215**	**6,800**	**6,800**	**2,300**	**6,800**	**6,800**	**-**	**- %**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL ANIMAL CONTROL	**154,044**	**157,919**	**157,919**	**105,282**	**160,721**	**160,721**	**2,802**	**1.8%**

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TOWN FUNDS

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GENERAL FUND								
295 C - HARBOR MASTER								
511001 - SALARIES AND WAGES- PERMANENT	249,872	252,436	252,436	169,546	257,327	257,327	4,891	1.9%
511005 - SALARIES & WAGES PARTTIME SEAS	92,782	101,000	101,000	68,048	153,000	153,000	52,000	51.5%
513000 - OVERTIME	16,225	12,350	12,350	12,200	13,000	13,000	650	5.3%
514005 - LONGEVITY PAY	750	750	750	750	750	750	-	- %
515002 - CELL PHONE REIMBURSEMENT	-	600	600	-	600	600	-	- %
519004 - SICK LEAVE BUYBACK	5,035	5,036	5,036	5,035	5,036	5,036	-	- %
PERSONNEL SERVICES	**364,664**	**372,172**	**372,172**	**255,579**	**429,713**	**429,713**	**57,541**	**15.5%**
524400 - R&M EQUIPMENT	15,537	15,000	15,000	9,117	17,000	17,000	2,000	13.3%
529505 - MOORING OPERATIONS	4,424	10,000	10,000	5,639	10,000	10,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	2,192	2,200	2,200	1,495	4,600	4,600	2,400	109.1%
553008 - SHELLFISH PROPAGATION PROGRAM	60	2,000	2,000	-	-	-	(2,000)	(100.0%)
558000 - SUPPLIES AND MATERIALS	5,147	5,900	5,900	2,221	5,900	5,900	-	- %
558013 - UNIFORM SUPPLIES	3,766	3,500	3,500	1,155	3,500	3,500	-	- %
573000 - DUES AND MEMBERSHIPS	305	300	300	-	500	500	200	66.7%
OTHER EXPENSES	**31,430**	**38,900**	**38,900**	**19,628**	**41,500**	**41,500**	**2,600**	**6.7%**
580013 - DEPARTMENTAL EQUIPMENT	-	14,000	14,000	550	12,000	12,000	(2,000)	(14.3%)
DEPARTMENTAL EQUIPM	**-**	**14,000**	**14,000**	**550**	**12,000**	**12,000**	**(2,000)**	**(14.3%)**
TOTAL HARBOR MASTER	**396,094**	**425,072**	**425,072**	**275,757**	**483,213**	**483,213**	**58,141**	**13.7%**

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TOWN FUNDS

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GENERAL FUND								
427 C - NATURAL RESOURCES								
511001 - SALARIES AND WAGES- PERMANENT	434,120	439,973	439,973	295,795	455,121	455,121	15,148	3.4%
511099 - NEW INITIATIVE	-	-	-	-	2,500	2,500	2,500	- %
513000 - OVERTIME	2,452	2,375	2,375	2,377	2,375	2,375	-	- %
514005 - LONGEVITY PAY	1,401	1,600	1,600	1,351	1,700	1,700	100	6.3%
515002 - CELL PHONE REIMBURSEMENT	600	600	600	400	600	600	-	- %
519003 - UNIFORM ALLOWANCE	-	1,400	1,400	-	-	-	(1,400)	(100.0%)
519004 - SICK LEAVE BUYBACK	6,492	6,493	6,493	4,904	6,493	6,493	-	- %
519010 - EARNED TIME BUYBACK	2,135	6,404	6,404	2,135	6,404	6,404	-	- %
PERSONNEL SERVICES	**447,198**	**458,845**	**458,845**	**306,962**	**475,193**	**475,193**	**16,348**	**3.6%**
520002 - HAZARDOUS WASTE CLEANUP	34,690	50,000	50,000	10,887	50,000	50,000	-	- %
520005 - ENVIRONMENTAL SERVICES	1	-	-	-	-	-	-	- %
520015 - WHITE HORSE BEACH MANAGEMENT	-	-	-	-	10,000	10,000	10,000	- %
529500 - LAKES & PONDS PROGRAM	6,600	7,500	7,500	-	7,500	7,500	-	- %
530101 - MEETINGS, EDUC & TRAINING	1,653	1,950	1,950	1,348	2,000	2,000	50	2.6%
538003 - ENVIRONMENTAL ANNUAL COMPLIANC	44,208	7,000	7,000	4,300	7,000	7,000	-	- %
540000 - SUPPLIES AND MATERIALS	4,169	4,000	4,000	3,884	5,000	5,000	1,000	25.0%
558013 - UNIFORM SUPPLIES	1,400	1,400	1,400	268	1,500	1,500	100	7.1%
OTHER EXPENSES	**92,721**	**71,850**	**71,850**	**20,687**	**83,000**	**83,000**	**11,150**	**15.5%**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
TOTAL NATURAL RESOURCES	**539,919**	**530,695**	**530,695**	**327,649**	**558,193**	**558,193**	**27,498**	**5.2%**

DEPARTMENT OF

PUBLIC WORKS – Sub-Committee D

- Engineering
- Highway
- DPW Administration
- Building Maintenance
- Fleet Maintenance
- Solid Waste General
- Crematory
- Cemetery
- Parks & Forestry

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GENERAL FUND								
411 D - DPW ENGINEERING								
511001 - SALARIES AND WAGES- PERMANENT	500,095	503,065	503,065	338,599	509,605	509,605	6,540	1.3%
511099 - NEW INITIATIVE	-	-	-	-	67,151	-	-	- %
513000 - OVERTIME	-	2,375	2,375	332	2,500	2,500	125	5.3%
514005 - LONGEVITY PAY	1,700	1,800	1,800	1,800	1,800	1,800	-	- %
515002 - CELL PHONE REIMBURSEMENT	480	480	480	320	480	480	-	- %
519004 - SICK LEAVE BUYBACK	8,503	8,503	8,503	8,503	8,503	8,503	-	- %
PERSONNEL SERVICES	**510,778**	**516,223**	**516,223**	**349,554**	**590,039**	**522,888**	**6,665**	**1.3%**
524400 - R&M EQUIPMENT	-	1,000	1,000	-	1,000	1,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	456	1,200	1,200	-	1,200	1,200	-	- %
534004 - PRINTING	1,266	1,700	1,700	-	1,700	1,700	-	- %
542005 - DRAFTING SUPPLIES	2,250	3,197	3,197	471	3,197	3,197	-	- %
542006 - SURVEY SUPPLIES	682	876	876	2,370	876	876	-	- %
558013 - UNIFORM SUPPLIES	618	-	-	-	-	-	-	- %
572001 - MILEAGE REIMBURSEMENT	81	75	75	-	75	75	-	- %
573000 - DUES AND MEMBERSHIPS	1,185	815	815	260	815	815	-	- %
584007 - PAVEMENT MARKING	73,748	75,000	75,000	54,234	75,000	75,000	-	- %
OTHER EXPENSES	**80,285**	**83,863**	**83,863**	**57,335**	**83,863**	**83,863**	**-**	**- %**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL DPW ENGINEERING	**591,063**	**600,086**	**600,086**	**406,889**	**673,902**	**606,751**	**6,665**	**1.1%**

TOWN FUNDS

ACCOUNT INFORMATION	2018 Actual	2019 Original	2019 Revised	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
GENERAL FUND								
420 D - DPW HIGHWAY								
511001 - SALARIES AND WAGES- PERMANENT	1,527,819	1,714,156	1,714,156	948,085	1,720,987	1,720,987	6,831	0.4%
511002 - OUT OF GRADE PAY	1,367	4,196	4,196	593	4,196	4,196	-	- %
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000 - OVERTIME	183,275	97,000	97,000	113,907	97,000	97,000	-	- %
514005 - LONGEVITY PAY	7,850	7,700	7,700	7,200	7,950	7,950	250	3.2%
515002 - CELL PHONE REIMBURSEMENT	480	480	480	240	480	480	-	- %
519004 - SICK LEAVE BUYBACK	1,716	1,717	1,717	-	-	-	(1,717)	(100.0%)
519006 - ATTENDANCE BONUS	150	-	-	450	-	-	-	- %
PERSONNEL SERVICES	**1,722,657**	**1,825,249**	**1,825,249**	**1,070,474**	**1,830,613**	**1,830,613**	**5,364**	**0.3%**
520009 - CRUSHING SERVICE	-	25,000	25,000	-	25,000	25,000	-	- %
524009 - SIGNAL MAINTENANCE	15,370	12,500	12,500	13,630	12,500	12,500	-	- %
524100 - R&M - ROADS	46,312	30,000	30,000	24,588	30,000	30,000	-	- %
527300 - EQUIPMENT RENTAL	24,665	4,000	4,000	15,100	4,000	4,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	1,735	2,500	2,500	140	2,500	2,500	-	- %
543002 - EQUIPMENT MAINT SUPPLIES	21,169	15,000	15,000	14,177	15,000	15,000	-	- %
543003 - HAND AND POWER TOOLS	17,320	8,000	8,000	6,573	8,000	8,000	-	- %
550000 - FIRST AID SUPPLIES	-	400	400	107	400	400	-	- %
553000 - PRIVATE ROAD MAINTENANCE SUPPL	12,698	16,000	16,000	7,379	16,000	16,000	-	- %
553001 - SIDEWALK MAINTENANCE SUPPLIES	612	3,000	3,000	-	3,000	3,000	-	- %
553002 - PUBLIC RD MAINTENANCE SUPPLIES	29,647	66,000	66,000	30,682	66,000	66,000	-	- %
553003 - SIGNAGE AND PAINT SUPPLIES	22,759	25,000	25,000	20,712	25,000	25,000	-	- %
558013 - UNIFORM SUPPLIES	5,539	2,000	2,000	2,363	2,000	2,000	-	- %
572001 - MILEAGE REIMBURSEMENT	-	120	120	-	120	120	-	- %
573000 - DUES AND MEMBERSHIPS	263	1,050	1,050	270	1,050	1,050	-	- %
584004 - GUARD RAIL/FENCE	4,220	15,000	15,000	11,659	15,000	15,000	-	- %
OTHER EXPENSES	**202,310**	**225,570**	**225,570**	**147,379**	**225,570**	**225,570**	**-**	**- %**
580013 - DEPARTMENTAL EQUIPMENT	-	48,728	48,728	32,555	58,050	52,477	3,749	7.7%
DEPARTMENTAL EQUIPM	**-**	**48,728**	**48,728**	**32,555**	**58,050**	**52,477**	**3,749**	**7.7%**
TOTAL DPW HIGHWAY	**1,924,967**	**2,099,547**	**2,099,547**	**1,250,408**	**2,114,233**	**2,108,660**	**9,113**	**0.4%**

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GENERAL FUND								
421 D - DPW ADMINISTRATION								
511001 - SALARIES AND WAGES- PERMANENT	268,895	300,465	300,465	173,848	282,344	282,344	(18,121)	(6.0%)
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
512501 - PROJECT DETAILS	276,380	200,000	200,000	112,219	200,000	200,000	-	- %
513000 - OVERTIME	2,306	-	-	1,103	-	-	-	- %
514005 - LONGEVITY PAY	1,250	750	750	750	1,500	1,500	750	100.0%
515002 - CELL PHONE REIMBURSEMENT	850	1,200	1,200	400	1,200	1,200	-	- %
519004 - SICK LEAVE BUYBACK	-	-	-	-	-	-	-	- %
519006 - ATTENDANCE BONUS	-	2,200	2,200	-	2,200	2,200	-	- %
519008 - RANDOM DRUG TEST	2,500	3,500	3,500	1,700	3,500	3,500	-	- %
519010 - EARNED TIME BUYBACK	2,518	2,519	2,519	2,518	2,519	2,519	-	- %
PERSONNEL SERVICES	**554,699**	**510,634**	**510,634**	**292,538**	**493,263**	**493,263**	**(17,371)**	**(3.4%)**
530101 - MEETINGS, EDUC & TRAINING	1,765	2,000	2,000	2,116	2,000	2,000	-	- %
538000 - LAUNDRY SERVICES	4,260	3,501	3,501	3,020	3,501	3,501	-	- %
572001 - MILEAGE REIMBURSEMENT	231	125	125	-	125	125	-	- %
573000 - DUES AND MEMBERSHIPS	530	250	250	428	250	250	-	- %
573001 - LICENSE RENEWALS	7,854	10,000	10,000	4,970	10,000	10,000	-	- %
OTHER EXPENSES	**14,640**	**15,876**	**15,876**	**10,533**	**15,876**	**15,876**	**-**	**- %**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL DPW ADMINISTRATION	**569,339**	**526,510**	**526,510**	**303,071**	**509,139**	**509,139**	**(17,371)**	**(3.3%)**

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GENERAL FUND								
422 D - BUILDING MAINTENANCE								
511001 - SALARIES AND WAGES- PERMANENT	498,265	565,312	697,582	421,272	844,685	844,685	147,103	21.1%
511099 - NEW INITIATIVE	-	124,206	124,206	-	60,407	55,689	(68,517)	(55.2%)
513000 - OVERTIME	25,581	23,750	23,750	11,976	25,000	25,000	1,250	5.3%
514005 - LONGEVITY PAY	2,650	2,650	2,650	2,800	3,250	3,250	600	22.6%
519006 - ATTENDANCE BONUS	300	-	-	225	-	-	-	- %
519007 - TOOL ALLOWANCE	160	160	160	160	160	160	-	- %
PERSONNEL SERVICES	**526,956**	**716,078**	**848,348**	**436,433**	**933,502**	**928,784**	**80,436**	**9.5%**
520000 - PURCHASE OF SERVICES	46,891	122,000	172,000	89,920	247,000	247,000	75,000	43.6%
524301 - R&M COMPUTER EQUIPMENT	-	-	-	-	21,628	21,628	21,628	- %
524500 - OVERHEAD DOOR REPAIRS	15,179	8,700	23,700	11,031	23,700	23,700	-	- %
524501 - FIRE EXIT INSPECTIONS	1,248	1,400	1,400	1,352	1,400	1,400	-	- %
524502 - SPRINKLER INSPECTION & REPAIR	4,525	5,000	10,000	5,950	10,000	10,000	-	- %
524503 - ALARM SERVICES	9,372	9,100	14,100	5,721	14,100	14,100	-	- %
524504 - MISC REPAIRS & SERVICES	16,521	17,000	17,000	9,906	17,000	17,000	-	- %
530007 - HVAC SERVICES	109,668	43,100	163,100	69,667	163,100	163,100	-	- %
530009 - PLUMBING SERVICES	15,189	8,450	16,450	16,181	16,450	16,450	-	- %
530010 - ELECTRICAL SERVICES	13,104	19,500	19,500	24,999	19,500	19,500	-	- %
530011 - ELEVATOR SERVICES	9,800	11,210	25,210	6,799	25,210	25,210	-	- %
530012 - GENERATOR MAINTENANCE SVCS	3,851	9,000	14,000	7,991	14,000	14,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	495	1,000	1,000	130	1,000	1,000	-	- %
538001 - PEST CONTROL SERVICES	1,180	2,000	2,000	1,150	2,000	2,000	-	- %
543000 - BUILDING MAINTENANCE SUPPLIES	32,418	41,000	41,000	29,860	41,000	41,000	-	- %
543003 - HAND AND POWER TOOLS	-	-	12,500	-	12,500	12,500	-	- %
545000 - CUSTODIAL SUPPLIES	30,214	18,800	31,800	26,318	31,800	31,800	-	- %
548001 - VEHICLE MAINTENANCE SUPPLIES	766	-	-	-	-	-	-	- %
572001 - MILEAGE REIMBURSEMENT	91	150	150	-	150	150	-	- %
OTHER EXPENSES	**310,511**	**317,410**	**564,910**	**306,974**	**661,538**	**661,538**	**96,628**	**17.1%**
580013 - DEPARTMENTAL EQUIPMENT	-	-	14,000	-	-	-	(14,000)	(100.0%)
DEPARTMENTAL EQUIPM	**-**	**-**	**14,000**	**-**	**-**	**-**	**(14,000)**	**(100.0%)**
TOTAL BUILDING MAINTENANCE	**837,467**	**1,033,488**	**1,427,258**	**743,407**	**1,595,040**	**1,590,322**	**163,064**	**11.4%**

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GENERAL FUND								
425 D - FLEET MAINTENANCE								
511001 - SALARIES AND WAGES- PERMANENT	332,589	337,659	360,672	241,569	366,249	366,249	5,577	1.5%
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000 - OVERTIME	16,938	17,100	17,100	4,097	18,000	18,000	900	5.3%
514005 - LONGEVITY PAY	450	550	550	550	750	750	200	36.4%
519006 - ATTENDANCE BONUS	-	-	-	-	-	-	-	- %
519007 - TOOL ALLOWANCE	240	240	240	240	240	240	-	- %
PERSONNEL SERVICES	**350,217**	**355,549**	**378,562**	**246,456**	**385,239**	**385,239**	**6,677**	**1.8%**
520000 - PURCHASE OF SERVICES	12,331	10,450	10,450	9,879	10,450	10,450	-	- %
520003 - VEHICLE INSPECTIONS	1,673	4,320	4,320	2,295	4,320	4,320	-	- %
520004 - DIAGNOSTIC SOFTWARE UPGRADE	3,004	4,000	4,000	1,500	4,000	4,000	-	- %
524008 - PAINTING	9,234	24,000	24,000	-	24,000	24,000	-	- %
530014 - TOWING	7,122	5,000	5,000	2,633	5,000	5,000	-	- %
530015 - TIRE REPAIRS	51,099	82,000	82,000	45,153	82,000	82,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	48	2,000	2,000	-	2,000	2,000	-	- %
548001 - VEHICLE MAINTENANCE SUPPLIES	285,271	326,320	326,320	216,486	326,320	326,320	-	- %
OTHER EXPENSES	**369,781**	**458,090**	**458,090**	**277,946**	**458,090**	**458,090**	**-**	**- %**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	15,765	12,081	12,081	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**15,765**	**12,081**	**12,081**	**- %**
TOTAL FLEET MAINTENANCE	**719,999**	**813,639**	**836,652**	**524,402**	**859,094**	**855,410**	**18,758**	**2.2%**

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GENERAL FUND								
433 D - TRANSFER STATION OPERATIONS								
511001 - SALARIES AND WAGES- PERMANENT	24,980	29,145	33,748	20,264	33,883	33,883	135	0.4%
513000 - OVERTIME	13,762	28,500	28,500	12,469	30,000	30,000	1,500	5.3%
514005 - LONGEVITY PAY	130	180	180	180	180	180	-	- %
PERSONNEL SERVICES	**38,872**	**57,825**	**62,428**	**32,913**	**64,063**	**64,063**	**1,635**	**2.6%**
521002 - VEHICLE FUEL	-	-	-	-	-	-	-	- %
529504 - SOLID WASTE OPERATIONS	7,974	10,000	10,000	6,188	10,000	10,000	-	- %
530013 - TECHNICAL SERVICES	30,754	40,000	40,000	-	40,000	40,000	-	- %
530701 - LANDFILL WELL MONITORING	65,615	45,000	45,000	12,547	45,000	45,000	-	- %
530703 - TIPPING & DISPOSAL - TOWN	39,258	30,000	30,000	22,934	31,058	31,058	1,058	3.5%
530704 - TIPPING & DISPOSAL - SCHOOL	46,360	42,000	42,000	24,370	43,587	43,587	1,587	3.8%
530707 - TIPPING & DISPOSAL RECYCLING	10,040	-	-	-	-	-	-	- %
OTHER EXPENSES	**200,000**	**167,000**	**167,000**	**66,038**	**169,645**	**169,645**	**2,645**	**1.6%**
TOTAL TRANSFER STATION OPERAT	**238,872**	**224,825**	**229,428**	**98,951**	**233,708**	**233,708**	**4,280**	**1.9%**

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GENERAL FUND								
490 D - CREMATORY								
511001 - SALARIES AND WAGES- PERMANENT	115,317	129,246	129,246	80,822	123,738	123,738	(5,508)	(4.3%)
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000 - OVERTIME	1,208	5,415	5,415	1,315	5,700	5,700	285	5.3%
514005 - LONGEVITY PAY	500	549	549	549	549	549	-	- %
519004 - SICK LEAVE BUYBACK	-	-	-	2,015	-	-	-	- %
PERSONNEL SERVICES	**117,026**	**135,210**	**135,210**	**84,701**	**129,987**	**129,987**	**(5,223)**	**(3.9%)**
520010 - RETORT INSPECTION	2,690	3,100	3,100	148	3,100	3,100	-	- %
524400 - R&M EQUIPMENT	11,798	10,000	10,000	6,996	10,000	10,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	1,439	1,500	1,500	470	1,500	1,500	-	- %
530102 - ADVERTISING	7,068	2,500	2,500	595	2,500	2,500	-	- %
542010 - CREMATORY SUPPLIES	8,219	17,500	17,500	2,762	17,500	17,500	-	- %
559000 - NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
OTHER EXPENSES	**31,213**	**34,600**	**34,600**	**10,971**	**34,600**	**34,600**	**-**	**- %**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL CREMATORY	**148,239**	**169,810**	**169,810**	**95,672**	**164,587**	**164,587**	**(5,223)**	**(3.1%)**

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GENERAL FUND								
491 D - CEMETERY								
511001 - SALARIES AND WAGES- PERMANENT	225,055	255,545	255,545	163,883	294,014	294,014	38,469	15.1%
511005 - SALARIES & WAGES PARTTIME SEAS	8,871	30,000	30,000	-	30,000	30,000	-	- %
511099 - NEW INITIATIVE	-	44,084	44,084	-	-	-	(44,084)	(100.0%)
513000 - OVERTIME	45,836	23,288	23,288	15,435	24,513	24,513	1,225	5.3%
514005 - LONGEVITY PAY	550	700	700	650	800	800	100	14.3%
519004 - SICK LEAVE BUYBACK	-	-	-	-	-	-	-	- %
519006 - ATTENDANCE BONUS	75	-	-	-	-	-	-	- %
PERSONNEL SERVICES	**280,387**	**353,617**	**353,617**	**179,968**	**349,327**	**349,327**	**(4,290)**	**(1.2%)**
520013 - CEMETERY MAINTENANCE	-	-	-	-	50,000	25,000	25,000	- %
524001 - R&M GROUNDS	7,831	8,150	8,150	5,982	8,150	8,150	-	- %
524400 - R&M EQUIPMENT	6,034	4,862	4,862	2,815	4,862	4,862	-	- %
546000 - GROUNDSKEEPING SUPPLIES	3,873	5,819	5,819	5,257	5,819	5,819	-	- %
OTHER EXPENSES	**17,739**	**18,831**	**18,831**	**14,053**	**68,831**	**43,831**	**25,000**	**132.8%**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	14,161	14,161	14,161	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**14,161**	**14,161**	**14,161**	**- %**
TOTAL CEMETERY	**298,126**	**372,448**	**372,448**	**194,021**	**432,319**	**407,319**	**34,871**	**9.4%**

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GENERAL FUND								
492 D - PARKS AND FORESTRY								
511001 - SALARIES AND WAGES- PERMANENT	801,639	862,374	862,374	547,352	914,889	914,889	52,515	6.1%
511002 - OUT OF GRADE PAY	-	2,860	2,860	3,307	2,860	2,860	-	- %
511099 - NEW INITIATIVE	-	39,384	39,384	-	6,765	6,080	(33,304)	(84.6%)
512000 - SEASONAL / TEMPORARY	25,305	40,000	40,000	9,967	40,000	40,000	-	- %
513000 - OVERTIME	59,469	31,537	31,537	32,915	33,196	33,196	1,659	5.3%
514005 - LONGEVITY PAY	3,700	3,700	3,700	4,350	4,550	4,550	850	23.0%
519004 - SICK LEAVE BUYBACK	3,303	3,303	3,303	3,303	3,303	3,303	-	- %
519006 - ATTENDANCE BONUS	-	-	-	-	-	-	-	- %
PERSONNEL SERVICES	**893,416**	**983,158**	**983,158**	**601,193**	**1,005,563**	**1,004,878**	**21,720**	**2.2%**
520016 - FORESTRY SERVICES	-	-	-	-	30,000	30,000	30,000	- %
524000 - R&M BUILDINGS	5,457	5,650	5,650	1,560	5,650	5,650	-	- %
524001 - R&M GROUNDS	79,247	79,885	79,885	16,256	83,102	83,102	3,217	4.0%
524003 - R&M PLAYGROUNDS	16,744	20,000	50,000	8,786	50,000	50,000	-	- %
524400 - R&M EQUIPMENT	13,447	7,725	7,725	6,798	11,000	7,725	-	- %
527300 - EQUIPMENT RENTAL	20,151	20,000	20,000	14,849	25,600	25,600	5,600	28.0%
530101 - MEETINGS, EDUC & TRAINING	1,138	2,045	2,045	750	2,045	2,045	-	- %
543000 - BUILDING MAINTENANCE SUPPLIES	9,419	10,000	10,000	5,325	10,000	10,000	-	- %
546001 - LANDSCAPE SUPPLIES	41,205	31,492	31,492	19,662	31,492	31,492	-	- %
546002 - PLAYGROUND SUPPLIES	4,939	9,750	9,750	-	9,750	9,750	-	- %
546003 - TREE PLANTING SUPPLIES	3,184	2,500	2,500	2,619	2,500	2,500	-	- %
546004 - SHADE TREE SUPPLIES	13,556	10,000	10,000	8,893	14,100	14,100	4,100	41.0%
558013 - UNIFORM SUPPLIES	1,863	2,070	2,070	2,535	2,070	2,070	-	- %
573000 - DUES AND MEMBERSHIPS	725	325	325	265	325	325	-	- %
580001 - EQUIPMENT	2,672	2,450	2,450	1,136	2,450	2,450	-	- %
OTHER EXPENSES	**213,748**	**203,892**	**233,892**	**89,433**	**280,084**	**276,809**	**42,917**	**18.3%**
580013 - DEPARTMENTAL EQUIPMENT	-	51,347	51,347	42,177	16,246	2,085	(49,262)	(95.9%)
DEPARTMENTAL EQUIPM	**-**	**51,347**	**51,347**	**42,177**	**16,246**	**2,085**	**(49,262)**	**(95.9%)**
TOTAL PARKS AND FORESTRY	**1,107,164**	**1,238,397**	**1,268,397**	**732,803**	**1,301,893**	**1,283,772**	**15,375**	**1.2%**

FIXED COSTS – Sub-Committee:

- Salary Reserve Fund - B
- Fuel & Utilities - D
- Finance Committee Reserve Fund - B
- Tax Title Foreclosure - B
- Medicaid Program - F
- Out of District Transportation - F
- Snow & Ice Removal - D
- Member Benefits - A
- Pension Contributions - B
- Unemployment Compensation - B
- Member Insurance - B
- Compensated Absences - B
- OPEB Trust Funding - B
- All Town Insurance - A

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GENERAL FUND								
129 B - SALARY RESERVE FUND								
511001 - SALARIES AND WAGES- PERMANENT	39,831	-	-	-	-	-	-	- %
513000 - OVERTIME	5,603	-	-	-	-	-	-	- %
513100 - 400TH ANNIVERSARY OT	-	-	-	-	100,000	89,000	89,000	- %
519004 - SICK LEAVE BUYBACK	-	-	-	-	-	-	-	- %
PERSONNEL SERVICES	**45,434**	**-**	**-**	**-**	**100,000**	**89,000**	**89,000**	**- %**
530502 - CONTRACT BARGAINING	250	-	-	-	-	-	-	- %
597100 - RESERVE FUND TRANSFERS	-	679,000	679,000	-	1,375,000	1,375,000	696,000	102.5%
OTHER EXPENSES	**250**	**679,000**	**679,000**	**-**	**1,375,000**	**1,375,000**	**696,000**	**102.5%**
TOTAL SALARY RESERVE FUND	**45,684**	**679,000**	**679,000**	**-**	**1,475,000**	**1,464,000**	**785,000**	**115.6%**

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GENERAL FUND								
130 D - FUEL & UTILITY								
521000 - ELECTRICITY	84,879	100,000	100,000	57,096	100,000	100,000	-	- %
521001 - HEAT	19,214	20,000	20,000	9,339	20,000	20,000	-	- %
521002 - VEHICLE FUEL	184,104	165,000	195,000	110,527	165,000	165,000	(30,000)	(15.4%)
521007 - MARINE FUEL	-	-	-	-	-	-	-	- %
POLICE	**288,197**	**285,000**	**315,000**	**176,961**	**285,000**	**285,000**	**(30,000)**	**(9.5%)**
521000 - ELECTRICITY	76,194	85,000	85,000	52,802	85,000	85,000	-	- %
521001 - HEAT	53,096	50,000	50,000	31,658	50,000	50,000	-	- %
521002 - VEHICLE FUEL	75,838	50,000	80,000	39,358	50,000	50,000	(30,000)	(37.5%)
521005 - SEWER USAGE	1,230	1,500	1,500	615	1,500	1,500	-	- %
521006 - WATER USAGE	837	1,000	1,000	358	1,000	1,000	-	- %
521007 - MARINE FUEL	-	-	-	-	-	-	-	- %
530303 - COMMUNICATIONS SERVICES	999	800	800	71	180	180	(620)	(77.5%)
FIRE	**208,196**	**188,300**	**218,300**	**124,862**	**187,680**	**187,680**	**(30,620)**	**(14.0%)**
521002 - VEHICLE FUEL	-	-	-	-	-	-	-	- %
EMERGENCY MANAGEMENT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
521000 - ELECTRICITY	5,115	3,500	5,500	3,224	3,500	3,500	(2,000)	(36.4%)
521001 - HEAT	-	-	-	-	-	-	-	- %
521002 - VEHICLE FUEL	-	-	-	-	-	-	-	- %
521007 - MARINE FUEL	16,027	16,000	16,000	12,567	16,000	16,000	-	- %
HARBORMASTER	**21,142**	**19,500**	**21,500**	**15,791**	**19,500**	**19,500**	**(2,000)**	**(9.3%)**
520000 - PURCHASE OF SERVICES	-	6,000	6,000	-	-	-	(6,000)	(100.0%)
521008 - SOLAR FARM ELECTRICITY	-	227,000	227,000	-	-	-	(227,000)	(100.0%)
521009 - NET METERING CREDITS	-	(394,000)	(394,000)	-	-	-	394,000	(100.0%)
SOLAR RENEWABLE ENERGY	**-**	**(161,000)**	**(161,000)**	**-**	**-**	**-**	**161,000**	**(100.0%)**
521000 - ELECTRICITY	50,944	50,000	55,000	34,709	50,000	50,000	(5,000)	(9.1%)
521001 - HEAT	50,869	50,000	50,000	37,306	50,000	50,000	-	- %
521002 - VEHICLE FUEL	316,732	250,000	325,000	172,239	250,000	250,000	(75,000)	(23.1%)
BUILDING MAINTENANCE	**418,544**	**350,000**	**430,000**	**244,254**	**350,000**	**350,000**	**(80,000)**	**(18.6%)**
521000 - ELECTRICITY	303,348	325,000	300,000	194,524	325,000	325,000	25,000	8.3%
524400 - R&M EQUIPMENT	50,974	26,000	51,000	11,015	26,000	26,000	(25,000)	(49.0%)
STREET LIGHTING	**354,322**	**351,000**	**351,000**	**205,539**	**351,000**	**351,000**	**-**	**- %**
521000 - ELECTRICITY	7,266	8,500	8,500	5,912	8,500	8,500	-	- %
521001 - HEAT	16,247	50,000	50,000	22,603	50,000	50,000	-	- %
CREMATORY	**23,513**	**58,500**	**58,500**	**28,515**	**58,500**	**58,500**	**-**	**- %**
521000 - ELECTRICITY	35,424	45,000	45,000	27,871	45,000	45,000	-	- %
521001 - HEAT	19,114	18,000	18,000	9,839	18,000	18,000	-	- %

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GENERAL FUND								
521002 - VEHICLE FUEL	-	-	-	-	-	-	-	- %
COUNCIL ON AGING	**54,538**	**63,000**	**63,000**	**37,710**	**63,000**	**63,000**	-	- %
521000 - ELECTRICITY	91,220	110,000	110,000	74,905	110,000	110,000	-	- %
521001 - HEAT	47,934	50,000	50,000	27,833	50,000	50,000	-	- %
LIBRARY	**139,154**	**160,000**	**160,000**	**102,737**	**160,000**	**160,000**	-	- %
521000 - ELECTRICITY	443	550	550	266	550	550	-	- %
521001 - HEAT	-	-	-	-	-	-	-	- %
HEDGES POND REC AREA	**443**	**550**	**550**	**266**	**550**	**550**	-	- %
521000 - ELECTRICITY	-	-	-	-	70,000	70,000	70,000	- %
521001 - HEAT	-	-	-	-	31,500	31,500	31,500	- %
MEMORIAL HALL	-	-	-	-	**101,500**	**101,500**	**101,500**	- %
521000 - ELECTRICITY	58,468	95,000	95,000	87,822	95,000	95,000	-	- %
521001 - HEAT	32,511	30,000	30,000	11,674	30,000	30,000	-	- %
TOWN HALL	**90,980**	**125,000**	**125,000**	**99,496**	**125,000**	**125,000**	-	- %
521000 - ELECTRICITY	56,644	100,000	100,000	92,157	30,000	30,000	(70,000)	(70.0%)
521001 - HEAT	38,023	45,000	45,000	24,252	13,500	13,500	(31,500)	(70.0%)
OTHER BUILDINGS	**94,668**	**145,000**	**145,000**	**116,409**	**43,500**	**43,500**	**(101,500)**	**(70.0%)**
TOTAL FUEL & UTILITY	**1,693,696**	**1,584,850**	**1,726,850**	**1,152,539**	**1,745,230**	**1,745,230**	**18,380**	**1.1%**

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GENERAL FUND								
132 B - FINCOMM RESERVE FUND								
597100 - RESERVE FUND TRANSFERS	-	150,000	133,500	(7,500)	150,000	150,000	16,500	12.4%
OTHER EXPENSES	-	**150,000**	**133,500**	**(7,500)**	**150,000**	**150,000**	**16,500**	**12.4%**
TOTAL FINCOMM RESERVE FUND	-	**150,000**	**133,500**	**(7,500)**	**150,000**	**150,000**	**16,500**	**12.4%**

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GENERAL FUND								
158 B - TAX TITLE AND FORCLOSURE								
520000 - PURCHASE OF SERVICES	-	-	-	-	-	-	-	- %
530102 - ADVERTISING	-	4,000	4,000	-	4,000	4,000	-	- %
530500 - LEGAL SERVICES	84,500	148,000	148,000	77,861	148,000	148,000	-	- %
530601 - LAND COURT RECORDINGS	22,230	115,000	115,000	-	115,000	115,000	-	- %
538002 - RELEASE FEES	9,062	33,000	33,000	4,529	33,000	33,000	-	- %
OTHER EXPENSES	**115,792**	**300,000**	**300,000**	**82,390**	**300,000**	**300,000**	**-**	**- %**
TOTAL TAX TITLE AND FORCLOSURE	**115,792**	**300,000**	**300,000**	**82,390**	**300,000**	**300,000**	**-**	**- %**

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GENERAL FUND								
390 F - MEDICAID PROGRAM								
511001 - SALARIES AND WAGES- PERMANENT	203,089	219,751	219,751	134,169	215,979	215,979	(3,772)	(1.7%)
PERSONNEL SERVICES	**203,089**	**219,751**	**219,751**	**134,169**	**215,979**	**215,979**	**(3,772)**	**(1.7%)**
520000 - PURCHASE OF SERVICES	52,204	51,900	51,900	18,425	58,900	58,900	7,000	13.5%
540000 - SUPPLIES AND MATERIALS	3,819	3,500	3,500	3,419	3,500	3,500	-	- %
OTHER EXPENSES	**56,023**	**55,400**	**55,400**	**21,845**	**62,400**	**62,400**	**7,000**	**12.6%**
TOTAL MEDICAID PROGRAM	**259,112**	**275,151**	**275,151**	**156,013**	**278,379**	**278,379**	**3,228**	**1.2%**

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GENERAL FUND								
391 F - OUT OF DISTRICT TRANSPORTATION								
511001 - SALARIES AND WAGES- PERMANENT	30,461	-	-	14,901	32,400	32,400	32,400	- %
PERSONNEL SERVICES	**30,461**	**-**	**-**	**14,901**	**32,400**	**32,400**	**32,400**	**- %**
520008 - AGRICULTURE VOCATION STUDENTS	-	31,320	31,320	-	-	-	(31,320)	(100.0%)
OTHER EXPENSES	**-**	**31,320**	**31,320**	**-**	**-**	**-**	**(31,320)**	**(100.0%)**
TOTAL OUT OF DISTRICT TRANSPOR	**30,461**	**31,320**	**31,320**	**14,901**	**32,400**	**32,400**	**1,080**	**3.4%**

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GENERAL FUND								
423 D - DPW SNOW AND ICE								
512501 31318- PROJECT DETAILS	885	-	-	-	-	-	-	- %
513000 31318- OVERTIME	223,261	109,250	109,250	148,385	109,250	109,250	-	- %
PERSONNEL SERVICES	**224,145**	**109,250**	**109,250**	**148,385**	**109,250**	**109,250**	**-**	**- %**
520000 RILEY- PURCHASE OF SERVICES	10,575	6,500	6,500	14,437	6,500	6,500	-	- %
524200 - R&M VEHICLES	129,099	80,500	80,500	95,287	80,500	80,500	-	- %
529002 31318- SNOW REMOVAL CONTRACTS	545,502	112,500	112,500	288,366	137,500	137,500	25,000	22.2%
530101 - MEETINGS, EDUC & TRAINING	866	600	600	124	600	600	-	- %
558000 - SUPPLIES AND MATERIALS	394,687	269,900	269,900	125,145	269,900	269,900	-	- %
OTHER EXPENSES	**1,080,728**	**470,000**	**470,000**	**523,359**	**495,000**	**495,000**	**25,000**	**5.3%**
TOTAL DPW SNOW AND ICE	**1,304,873**	**579,250**	**579,250**	**671,745**	**604,250**	**604,250**	**25,000**	**4.3%**

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GENERAL FUND									
910 A - MEMBER BENEFITS									
516001 - WORKERS COMPENSATION		854,043	956,287	878,547	838,547	994,481	994,481	115,934	13.2%
516005 - DEFERRED COMPENSATION MATCH		240,224	241,100	273,100	176,089	285,600	285,600	12,500	4.6%
516008 - EMPLOYER MEDICARE		1,565,614	1,658,000	1,658,000	960,851	1,774,926	1,774,926	116,926	7.1%
516012 - 100 B CLAIMS		179,269	165,000	165,000	155,325	170,445	170,445	5,445	3.3%
516013 - 111 F CLAIMS		147,999	169,372	169,372	79,908	225,000	225,000	55,628	32.8%
516015 - WELLNESS PROGRAM		1,073	10,000	10,000	150	10,000	10,000	-	- %
516019 - DISABILITY INSURANCE		93,529	95,000	95,000	63,105	100,825	100,825	5,825	6.1%
516020 - LIFE INSURANCE		38,872	71,050	71,050	25,635	75,770	75,770	4,720	6.6%
516021 - MANAGED BLUE		1,864,143	2,305,779	2,305,779	1,443,335	2,497,410	2,497,410	191,631	8.3%
516103 - MEDICARE PART B PREMIUM		1,325,061	1,417,676	1,417,676	681,800	1,462,461	1,462,461	44,785	3.2%
516106 - MEDICARE PART B PENALTY		96,283	99,390	99,390	39,829	93,500	93,500	(5,890)	(5.9%)
	PERSONNEL SERVICES	**6,406,111**	**7,188,654**	**7,142,914**	**4,464,573**	**7,690,418**	**7,690,418**	**547,504**	**7.7%**
152 A - HUMAN RESOURCES									
516001	WORKERS COMPENSATION	264,528	296,449	263,564	251,564	298,345	298,345	34,781	13.2%
516005	DEFERRED COMPENSATION MATCH	240,224	241,100	273,100	176,089	285,600	285,600	12,500	4.6%
516008	EMPLOYER MEDICARE	519,588	533,000	533,000	357,207	589,500	589,500	56,500	10.6%
516012	100 B CLAIMS	179,269	165,000	165,000	155,325	170,445	170,445	5,445	3.3%
516013	111 F CLAIMS	147,999	169,372	169,372	79,908	225,000	225,000	55,628	32.8%
516015	WELLNESS PROGRAM	1,073	10,000	10,000	150	10,000	10,000	-	- %
516019	DISABILITY INSURANCE	68,968	70,000	70,000	46,209	74,100	74,100	4,100	5.9%
516020	LIFE INSURANCE	17,311	22,050	22,050	11,526	22,025	22,025	(25)	(0.1%)
516021	MANAGED BLUE	338,999	469,280	469,280	264,049	499,501	499,501	30,221	6.4%
516103	MEDICARE PART B PREMIUM	457,275	480,813	480,813	228,900	482,466	482,466	1,653	0.3%
516106	MEDICARE PART B PENALTY	40,084	42,533	42,533	16,431	40,500	40,500	(2,033)	(4.8%)
	PERSONNEL SERVICES	**2,275,319**	**2,499,597**	**2,498,712**	**1,587,357**	**2,697,482**	**2,697,482**	**198,770**	**8.0%**
300 A - SCHOOL									
516001	WORKERS COMPENSATION	589,515	659,838	614,983	586,983	696,136	696,136	81,153	13.2%
516008	EMPLOYER MEDICARE	1,046,025	1,125,000	1,125,000	603,644	1,185,426	1,185,426	60,426	5.4%
516019	DISABILITY INSURANCE	24,561	25,000	25,000	16,896	26,725	26,725	1,725	6.9%
516020	LIFE INSURANCE	21,561	49,000	49,000	14,110	53,745	53,745	4,745	9.7%
516021	MANAGED BLUE	1,525,145	1,836,499	1,836,499	1,179,285	1,997,909	1,997,909	161,410	8.8%
516103	MEDICARE PART B PREMIUM	867,786	936,863	936,863	452,900	979,995	979,995	43,132	4.6%
516106	MEDICARE PART B PENALTY	56,199	56,857	56,857	23,398	53,000	53,000	(3,857)	(6.8%)
	PERSONNEL SERVICES	**4,130,792**	**4,689,057**	**4,644,202**	**2,877,216**	**4,992,936**	**4,992,936**	**348,734**	**7.5%**
	TOTAL MEMBER BENEFITS	**6,406,111**	**7,188,654**	**7,142,914**	**4,464,573**	**7,690,418**	**7,690,418**	**547,504**	**7.7%**

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GENERAL FUND									
911 B - PENSION CONTRIBUTIONS									
516004 - RETIREMENT		12,282,001	13,240,525	13,241,420	13,240,525	14,288,734	14,288,734	1,047,314	7.9%
	PERSONNEL SERVICES	**12,282,001**	**13,240,525**	**13,241,420**	**13,240,525**	**14,288,734**	**14,288,734**	**1,047,314**	**7.9%**
152 B - HUMAN RESOURCES									
516004	RETIREMENT	8,778,821	9,420,815	9,421,710	9,420,815	10,439,555	10,439,555	1,017,845	10.8%
	PERSONNEL SERVICES	**8,778,821**	**9,420,815**	**9,421,710**	**9,420,815**	**10,439,555**	**10,439,555**	**1,017,845**	**10.8%**
300 B - SCHOOL									
516004	RETIREMENT	3,503,180	3,819,710	3,819,710	3,819,710	3,849,179	3,849,179	29,469	0.8%
	PERSONNEL SERVICES	**3,503,180**	**3,819,710**	**3,819,710**	**3,819,710**	**3,849,179**	**3,849,179**	**29,469**	**0.8%**
	TOTAL PENSION CONTRIBUTIONS	**12,282,001**	**13,240,525**	**13,241,420**	**13,240,525**	**14,288,734**	**14,288,734**	**1,047,314**	**7.9%**

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GENERAL FUND								
913 B - UNEMPLOYMENT COMPENSATION								
596909 - TRANSFER TO UNEMPLOYMENT TRUST	125,000	125,000	125,000	125,000	125,000	125,000	-	- %
OTHER EXPENSES	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**	-	- %
TOTAL UNEMPLOYMENT COMPENSA	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**	-	- %

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GENERAL FUND									
914 B - MEMBER INSURANCE									
516010 - MEDEX PREMIUMS		5,106,075	5,602,523	5,666,523	3,430,137	5,421,119	5,421,119	(245,404)	(4.3%)
516104 - BLUE CHOICE MEDICAL		24,379,530	24,567,036	24,855,036	15,259,055	26,231,768	26,231,768	1,376,732	5.5%
516105 - BLUE CARE ELECT PPO		1,864,031	2,057,597	2,081,597	1,165,620	1,761,368	1,761,368	(320,229)	(15.4%)
516107 - METLIFE DENTAL		1,864,692	1,876,875	1,900,875	1,204,978	2,044,885	2,044,885	144,010	7.6%
	PERSONNEL SERVICES	**33,214,329**	**34,104,031**	**34,504,031**	**21,059,790**	**35,459,140**	**35,459,140**	**955,109**	**2.8%**
152 B - HUMAN RESOURCES									
516010	MEDEX PREMIUMS	2,182,346	2,390,222	2,418,222	1,462,024	2,291,230	2,291,230	(126,992)	(5.3%)
516104	BLUE CHOICE MEDICAL	8,310,159	8,206,733	8,302,733	5,740,291	9,089,315	9,089,315	786,582	9.5%
516105	BLUE CARE ELECT PPO	759,790	986,459	998,459	488,517	708,043	708,043	(290,416)	(29.1%)
516107	METLIFE DENTAL	622,342	620,187	628,187	428,545	684,776	684,776	56,589	9.0%
	PERSONNEL SERVICES	**11,874,637**	**12,203,601**	**12,347,601**	**8,119,378**	**12,773,364**	**12,773,364**	**425,763**	**3.4%**
300 B - SCHOOL									
516010	MEDEX PREMIUMS	2,923,729	3,212,301	3,248,301	1,968,113	3,129,889	3,129,889	(118,412)	(3.6%)
516104	BLUE CHOICE MEDICAL	16,069,372	16,360,303	16,552,303	9,518,764	17,142,453	17,142,453	590,150	3.6%
516105	BLUE CARE ELECT PPO	1,104,241	1,071,138	1,083,138	677,103	1,053,325	1,053,325	(29,813)	(2.8%)
516107	METLIFE DENTAL	1,242,350	1,256,688	1,272,688	776,433	1,360,109	1,360,109	87,421	6.9%
	PERSONNEL SERVICES	**21,339,692**	**21,900,430**	**22,156,430**	**12,940,413**	**22,685,776**	**22,685,776**	**529,346**	**2.4%**
	TOTAL MEMBER INSURANCE	**33,214,329**	**34,104,031**	**34,504,031**	**21,059,790**	**35,459,140**	**35,459,140**	**955,109**	**2.8%**

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GENERAL FUND								
916 B - COMPENSATED ABSENCES								
596900 - TRS TO SPEC PURP,TRUST,AGENCY	-	125,000	125,000	-	-	-	(125,000)	(100.0%)
596916 - TR TO COMPENSATED ABSENCES	175,000	-	-	125,000	125,000	125,000	125,000	- %
OTHER EXPENSES	**175,000**	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**	-	- %
TOTAL COMPENSATED ABSENCES	**175,000**	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**	-	- %

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GENERAL FUND								
915 B - OPEB TRUST FUNDING								
596910 - TRANSFER TO OPEB TRUST	853,740	950,119	950,119	950,119	1,016,568	1,016,568	66,449	7.0%
OTHER EXPENSES	**853,740**	**950,119**	**950,119**	**950,119**	**1,016,568**	**1,016,568**	**66,449**	**7.0%**
TOTAL OPEB TRUST FUNDING	**853,740**	**950,119**	**950,119**	**950,119**	**1,016,568**	**1,016,568**	**66,449**	**7.0%**

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GENERAL FUND								
945 A - TOWN INSURANCE								
574001 - TOWN PROPERTY & LIABILITY	922,441	1,130,000	1,176,000	1,138,886	1,363,811	1,363,811	187,811	16.0%
574002 - SURETY BONDS	2,906	3,500	3,500	2,006	3,500	3,500	-	- %
574004 - SELF INSURED LIABILITY	565	1,000	1,000	-	-	-	(1,000)	(100.0%)
574006 - DEDUCTIBLES	-	-	-	-	-	-	-	- %
OTHER EXPENSES	**925,912**	**1,134,500**	**1,180,500**	**1,140,892**	**1,367,311**	**1,367,311**	**186,811**	**15.8%**
TOTAL TOWN INSURANCE	**925,912**	**1,134,500**	**1,180,500**	**1,140,892**	**1,367,311**	**1,367,311**	**186,811**	**15.8%**
TOTAL GENERAL FUND	**114,823,265**	**121,515,653**	**122,937,804**	**75,774,016**	**130,134,328**	**129,624,196**	**6,686,392**	**5.4%**

COMMUNITY DEBT – Sub-Committee B

- Long Term Debt
- Long Term Interest
- Short Term Interest
- Miscellaneous Interest
- Bond Issuance Costs

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GENERAL FUND								
710 B - LONG TERM PRINCIPAL								
591000 - LONG TERM DEBT	505,000	495,000	495,000	-	1,238,534	1,238,534	743,534	150.2%
591011 - BEACH NOURISHMENT	5,000	5,000	5,000	-	5,000	5,000	-	- %
591018 - TITLE V 1	-	-	-	-	-	-	-	- %
591019 - TITLE V 2	8,974	8,974	8,974	8,974	9,871	9,871	897	10.0%
591020 - TITLE V 3	10,000	10,000	10,000	10,000	10,000	10,000	-	- %
591030 - TITLE V 4	10,000	10,000	10,000	10,000	10,000	10,000	-	- %
591031 - TITLE V 5	10,000	10,000	10,000	10,000	10,000	10,000	-	- %
591032 - PCIS HVAC 3,000,000	155,000	155,000	155,000	-	148,750	148,750	(6,250)	(4.0%)
591033 - PSHS ROOF 1,600,000	10,000	10,000	10,000	-	9,700	9,700	(300)	(3.0%)
591034 - DPW IMP#4 1,300,000	25,000	25,000	25,000	-	23,975	23,975	(1,025)	(4.1%)
591035 - DPW IMP #5 1,300,000	15,000	15,000	15,000	-	14,675	14,675	(325)	(2.2%)
591036 - WEST SCHOOL HVAC 2,000,000	115,000	110,000	110,000	-	109,200	109,200	(800)	(0.7%)
591037 - INFO TECHNOLOGY #1 1,101,000	-	-	-	-	-	-	-	- %
591038 - FIRE TRUCKS	290,000	190,000	190,000	-	186,275	186,275	(3,725)	(2.0%)
591040 - PCIS HVAC 8,000,000	420,000	420,000	420,000	-	407,295	407,295	(12,705)	(3.0%)
591042 - BUTLER BUILDING HVAC $125,000	5,000	5,000	5,000	-	4,800	4,800	(200)	(4.0%)
591043 - SCHOOL EXTERIOR DOORS $86,400	5,000	5,000	5,000	-	4,800	4,800	(200)	(4.0%)
591044 - 1976 PUMPING ENGINE $445,000	30,000	30,000	30,000	-	29,100	29,100	(900)	(3.0%)
591046 - DPW IMP #6 $1,300,000	65,000	25,000	25,000	-	24,450	24,450	(550)	(2.2%)
591047 - INFO TECHNOLOGY #2 $1,097,000	-	-	-	-	-	-	-	- %
591052 - RENOVATE SIEVER FIELD $256,278	18,250	25,000	25,000	-	19,450	19,450	(5,550)	(22.2%)
591053 - FORGES FIELD PAVILION $94,425	6,750	-	-	-	-	-	-	- %
591055 - DPW IMP #7 $1,300,000	55,000	30,000	30,000	-	24,450	24,450	(5,550)	(18.5%)
591056 - REPLACE ENGINE 8 $475,000	35,000	35,000	35,000	-	34,150	34,150	(850)	(2.4%)
591057 - INFO TECH FIBER OPTIC $394,891	40,000	-	-	-	-	-	-	- %
591058 - RENOVATE SIEVER FIELD $213,290	15,000	15,000	15,000	-	14,520	14,520	(480)	(3.2%)
591059 - 169 CAMELOT $2,300,000	120,000	120,000	120,000	-	116,335	116,335	(3,665)	(3.1%)
591072 - MANOMET GAS CONTAIN $150,000	5,000	5,000	5,000	-	4,850	4,850	(150)	(3.0%)
591074 - CREMATORY $775,000	40,000	40,000	40,000	-	39,150	39,150	(850)	(2.1%)
591075 - INFO TECHNOLOGY #3 $450,000	40,000	-	-	-	-	-	-	- %
591080 - DPW IMP#8 $1,300,000	30,000	30,000	30,000	-	29,400	29,400	(600)	(2.0%)
591081 - PLYMCO DAM PROJECT	36,537	36,538	36,538	18,269	36,538	36,538	-	- %
591086 - TITLE V 6	19,985	20,015	20,015	20,015	20,045	20,045	30	0.1%
591087 - SCHOOL BDLG REPAIR $510,651	25,000	25,000	25,000	-	24,200	24,200	(800)	(3.2%)
591089 - TITLE V 7	13,334	13,333	13,333	13,333	13,333	13,333	-	- %
591090 - NORTH HS DEBT EXCLUSION	1,710,000	1,710,000	1,710,000	-	1,710,000	1,710,000	-	- %
591094 - SENIOR CENTER DEBT EXCLUSION	400,000	400,000	400,000	-	400,000	400,000	-	- %
591095 - OFF BILLINGTON DAM $200,000	10,000	10,000	10,000	-	10,000	10,000	-	- %
591096 - STANDISH AVE $750,000	80,000	80,000	80,000	-	80,000	80,000	-	- %
591097 - EMERGENCY OP CNTR $500,000	25,000	25,000	25,000	-	25,000	25,000	-	- %

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GENERAL FUND								
591099 - TITLE V 8	13,334	13,333	13,333	13,333	13,333	13,333	-	- %
591100 - PCIS ROOF $5.65M	85,000	85,000	85,000	-	85,000	85,000	-	- %
591102 - TITLE V 9	26,667	26,667	26,667	26,667	26,667	26,667	-	- %
591103 - WATER ST CULVERT & BRIDGE	110,000	110,000	110,000	-	30,000	30,000	(80,000)	(72.7%)
591104 - PLYMOUTH BCH SEAWALL 300K	30,000	30,000	30,000	-	30,000	30,000	-	- %
591105 - RETORT 200K .	20,000	20,000	20,000	-	20,000	20,000	-	- %
591106 - LONG BEACH OPEN SPACE PURCHASE	15,000	15,000	15,000	-	15,000	15,000	-	- %
591107 - INDIAN BROOK HVAC 6.5M	380,000	370,000	370,000	-	370,000	370,000	-	- %
591108 - PSMS BRICK VENEER/FLASH 3.436M	190,000	190,000	190,000	-	190,000	190,000	-	- %
591109 - WATER STREET BRIDGE	10,000	5,000	5,000	-	85,000	85,000	80,000	1,600.0%
591110 - SCHOOL WINDOW REPLACEMENT	20,000	20,000	20,000	-	15,000	15,000	(5,000)	(25.0%)
591111 - SCHOOL BATHROOM REMODELING	15,000	15,000	15,000	-	15,000	15,000	-	- %
591112 - SOUTH HIGH SCHOOL DEBT EXCLUSI	2,015,000	2,015,000	2,015,000	-	2,235,000	2,235,000	220,000	10.9%
591113 - FEDRL FURNACE HVAC 7,150,000M	305,000	305,000	305,000	-	305,000	305,000	-	- %
591114 - TITLE V 10	15,000	15,000	15,000	15,000	15,000	15,000	-	- %
591118 - TITLE V 11	12,134	12,399	12,399	12,399	12,669	12,669	270	2.2%
591119 - POL STATION METHANE MITIGATION	85,000	85,000	85,000	-	85,000	85,000	-	- %
591120 - WATERFRONT PROMENADE	-	-	-	-	-	-	-	- %
591121 - SOUTH ST SIGNALIZATION	-	-	-	-	-	-	-	- %
591122 - NEW TOWN HALL COMPLEX	540,000	565,000	565,000	-	590,000	590,000	25,000	4.4%
591123 - T-WHARF PROJECT	-	-	-	-	-	-	-	- %
591126 - TITLE V 12	-	8,090	8,090	-	8,266	8,266	176	2.2%
591250 - MANOMET & SOUTH RENOVATIONS	541,000	538,000	538,000	538,000	538,000	538,000	-	- %
591251 - PSMS CONSTRUCTION	1,124,000	1,122,000	1,122,000	1,122,000	1,117,000	1,117,000	(5,000)	(0.4%)
591254 - LANDFILL CLOSURE II	14,291	14,096	14,096	14,096	13,840	13,840	(256)	(1.8%)
591255 - LANDFILL CLOSURE III	68,352	72,411	72,411	72,411	71,121	71,121	(1,290)	(1.8%)
OTHER EXPENSES	**10,043,608**	**9,800,856**	**9,800,856**	**1,904,496**	**10,733,742**	**10,733,742**	**932,886**	**9.5%**
TOTAL LONG TERM PRINCIPAL	**10,043,608**	**9,800,856**	**9,800,856**	**1,904,496**	**10,733,742**	**10,733,742**	**932,886**	**9.5%**

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GENERAL FUND								
750 B - LONG TERM INTEREST								
591000 - LONG TERM DEBT	337,948	315,538	315,538	157,769	775,638	775,638	460,100	145.8%
591011 - BEACH NOURISHMENT	1,488	1,250	1,250	625	1,000	1,000	(250)	(20.0%)
591032 - PCIS HVAC 3,000,000	58,720	52,520	52,520	26,260	46,320	46,320	(6,200)	(11.8%)
591033 - PSHS ROOF 1,600,000	3,800	3,400	3,400	1,700	3,000	3,000	(400)	(11.8%)
591034 - DPW IMP#4 1,300,000	8,637	7,637	7,637	3,819	6,637	6,637	(1,000)	(13.1%)
591035 - DPW IMP #5 1,300,000	6,531	5,931	5,931	2,966	5,331	5,331	(600)	(10.1%)
591036 - WEST SCHOOL HVAC 2,000,000	51,350	46,750	46,750	23,375	42,350	42,350	(4,400)	(9.4%)
591037 - INFO TECHNOLOGY #1 1,101,000	-	-	-	-	-	-	-	- %
591038 - FIRE TRUCKS	50,947	39,347	39,347	19,674	31,747	31,747	(7,600)	(19.3%)
591040 - PCIS HVAC 8,000,000	173,860	157,061	157,061	78,530	140,261	140,261	(16,800)	(10.7%)
591042 - BUTLER BUILDING HVAC $125,000	1,730	1,530	1,530	765	1,330	1,330	(200)	(13.1%)
591043 - SCHOOL EXTERIOR DOORS $86,400	1,728	1,528	1,528	764	1,328	1,328	(200)	(13.1%)
591044 - 1976 PUMPING ENGINE $445,000	7,038	5,838	5,838	2,919	4,638	4,638	(1,200)	(20.6%)
591046 - DPW IMP #6 $1,300,000	12,747	10,147	10,147	5,074	9,147	9,147	(1,000)	(9.9%)
591047 - INFO TECHNOLOGY #2 $1,097,000	-	-	-	-	-	-	-	- %
591052 - RENOVATE SIEVER FIELD $256,278	3,577	3,900	3,900	1,950	2,900	2,900	(1,000)	(25.6%)
591053 - FORGES FIELD PAVILION $94,425	1,323	-	-	-	-	-	-	- %
591055 - DPW IMP #7 $1,300,000	12,547	10,347	10,347	5,174	9,147	9,147	(1,200)	(11.6%)
591056 - REPLACE ENGINE 8 $475,000	7,634	6,234	6,234	3,117	4,834	4,834	(1,400)	(22.5%)
591057 - INFO TECH FIBER OPTIC $394,891	1,600	-	-	-	-	-	-	- %
591058 - RENOVATE SIEVER FIELD $213,290	3,519	2,919	2,919	1,459	2,319	2,319	(600)	(20.6%)
591059 - 169 CAMELOT $2,300,000	49,677	44,878	44,878	22,439	40,078	40,078	(4,800)	(10.7%)
591072 - MANOMET GAS CONTAIN $150,000	1,358	1,158	1,158	579	958	958	(200)	(17.3%)
591074 - CREMATORY $775,000	16,966	15,366	15,366	7,683	13,766	13,766	(1,600)	(10.4%)
591075 - INFO TECHNOLOGY #3 $450,000	1,600	-	-	-	-	-	-	- %
591080 - DPW IMP#8 $1,300,000	12,506	11,306	11,306	5,653	10,106	10,106	(1,200)	(10.6%)
591081 - PLYMCO DAM PROJECT	-	-	-	-	-	-	-	- %
591086 - TITLE V 6	-	288	288	-	227	227	(61)	(21.2%)
591087 - SCHOOL BDLG REPAIR $510,651	10,350	9,350	9,350	4,675	8,350	8,350	(1,000)	(10.7%)
591089 - TITLE V 7	-	-	-	-	-	-	-	- %
591090 - NORTH HS DEBT EXCLUSION	1,536,289	1,456,689	1,456,689	728,344	1,377,089	1,377,089	(79,600)	(5.5%)
591094 - SENIOR CENTER DEBT EXCLUSION	376,000	356,000	356,000	178,000	336,000	336,000	(20,000)	(5.6%)
591095 - OFF BILLINGTON DAM $200,000	7,000	6,500	6,500	3,250	6,000	6,000	(500)	(7.7%)
591096 - STANDISH AVE $750,000	12,000	8,000	8,000	4,000	4,000	4,000	(4,000)	(50.0%)
591097 - EMERGENCY OP CNTR $500,000	17,500	16,250	16,250	8,125	15,000	15,000	(1,250)	(7.7%)
591099 - TITLE V 8	-	-	-	-	-	-	-	- %
591100 - PCIS ROOF $5.65M	40,800	37,400	37,400	18,700	34,000	34,000	(3,400)	(9.1%)
591102 - TITLE V 9	-	-	-	-	-	-	-	- %
591103 - WATER ST CULVERT & BRIDGE	65,629	61,229	61,229	30,614	56,829	56,829	(4,400)	(7.2%)
591104 - PLYMOUTH BCH SEAWALL 300K	8,400	7,200	7,200	3,600	6,000	6,000	(1,200)	(16.7%)

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GENERAL FUND								
591105 - RETORT 200K	5,600	4,800	4,800	2,400	4,000	4,000	(800)	(16.7%)
591106 - LONG BEACH OPEN SPACE PURCHASE	10,346	9,747	9,747	4,873	9,147	9,147	(600)	(6.2%)
591107 - INDIAN BROOK HVAC 6.5M	178,000	162,800	162,800	81,400	148,000	148,000	(14,800)	(9.1%)
591108 - PSMS BRICK VENEER/FLASH 3.436M	93,895	86,295	86,295	43,148	78,695	78,695	(7,600)	(8.8%)
591109 - WATER STREET BRIDGE	2,600	2,200	2,200	1,100	2,000	2,000	(200)	(9.1%)
591110 - SCHOOL WINDOW REPLACEMENT	4,600	3,800	3,800	1,900	3,000	3,000	(800)	(21.1%)
591111 - SCHOOL BATHROOM REMODELING	4,200	3,600	3,600	1,800	3,000	3,000	(600)	(16.7%)
591112 - SOUTH HIGH SCHOOL DEBT EXCLUSI	2,128,276	2,047,973	2,047,973	1,023,986	2,232,126	2,232,126	184,153	9.0%
591113 - FEDRL FURNACE HVAC 7,150,000M	198,575	186,375	186,375	93,188	174,175	174,175	(12,200)	(6.5%)
591114 - TITLE V 10	-	-	-	-	-	-	-	- %
591118 - TITLE V 11	6,523	6,622	6,622	6,189	6,337	6,337	(285)	(4.3%)
591119 - POL STATION METHANE MITIGATION	56,180	52,780	52,780	26,390	49,380	49,380	(3,400)	(6.4%)
591120 - WATERFRONT PROMENADE	-	-	-	-	-	-	-	- %
591121 - SOUTH ST SIGNALIZATION	-	-	-	-	-	-	-	- %
591122 - NEW TOWN HALL COMPLEX	1,247,610	1,231,095	1,231,095	615,547	1,202,845	1,202,845	(28,250)	(2.3%)
591123 - T-WHARF PROJECT	-	-	-	-	-	-	-	- %
591126 - TITLE V 12	-	5,567	5,567	2,469	4,422	4,422	(1,145)	(20.6%)
591250 - MANOMET & SOUTH RENOVATIONS	85,875	58,900	58,900	36,175	32,000	32,000	(26,900)	(45.7%)
591251 - PSMS CONSTRUCTION	140,050	83,900	83,900	55,975	27,925	27,925	(55,975)	(66.7%)
591254 - LANDFILL CLOSURE II	665	297	297	296	45	45	(252)	(84.8%)
591255 - LANDFILL CLOSURE III	3,326	1,484	1,484	1,483	213	213	(1,271)	(85.6%)
OTHER EXPENSES	**7,069,119**	**6,651,726**	**6,651,726**	**3,349,918**	**6,973,640**	**6,973,640**	**321,914**	**4.8%**
TOTAL LONG TERM INTEREST	**7,069,119**	**6,651,726**	**6,651,726**	**3,349,918**	**6,973,640**	**6,973,640**	**321,914**	**4.8%**

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GENERAL FUND								
752 B - SHORT TERM INTEREST								
591112 - SOUTH HIGH SCHOOL DEBT EXCLUSI	-	234,900	164,542	-	-	-	(164,542)	(100.0%)
591120 - WATERFRONT PROMENADE	-	-	-	-	-	-	-	- %
591121 - SOUTH ST SIGNALIZATION	-	-	-	-	-	-	-	- %
591122 - NEW TOWN HALL COMPLEX	-	-	-	-	-	-	-	- %
591123 - T-WHARF PROJECT	-	-	-	-	-	-	-	- %
592000 - SHORT TERM INTEREST	700	445,569	209,540	-	546,598	546,598	337,058	160.9%
OTHER EXPENSES	**700**	**680,469**	**374,082**	**-**	**546,598**	**546,598**	**172,516**	**46.1%**
TOTAL SHORT TERM INTEREST	**700**	**680,469**	**374,082**	**-**	**546,598**	**546,598**	**172,516**	**46.1%**

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GENERAL FUND								
753 B - MISC INTEREST								
592550 - MISC INTEREST	84	5,000	5,000	984	5,000	5,000	-	- %
OTHER EXPENSES	**84**	**5,000**	**5,000**	**984**	**5,000**	**5,000**	-	- %
TOTAL MISC INTEREST	**84**	**5,000**	**5,000**	**984**	**5,000**	**5,000**	-	- %

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GENERAL FUND								
755 B - BOND ISSUANCE COSTS								
593100 - ISSUANCE COSTS	10,500	25,000	25,000	1,800	25,000	25,000	-	- %
OTHER EXPENSES	**10,500**	**25,000**	**25,000**	**1,800**	**25,000**	**25,000**	**-**	**- %**
TOTAL BOND ISSUANCE COSTS	**10,500**	**25,000**	**25,000**	**1,800**	**25,000**	**25,000**	**-**	**- %**

ENTERPRISE FUNDS – Sub-Committee G

- Airport Enterprise
- Sewer Enterprise
- Water Enterprise
- Solid Waste Enterprise
- Cable Public Access Enterprise

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AIRPORT FUND

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AIRPORT ENTERPRISE FUND								
482 G - AIRPORT								
511001 - SALARIES AND WAGES- PERMANENT	480,788	502,365	502,365	318,975	501,298	501,298	(1,067)	(0.2%)
513000 - OVERTIME	49,752	46,550	46,550	31,870	49,000	49,000	2,450	5.3%
514005 - LONGEVITY PAY	2,900	3,150	3,150	2,650	2,650	2,650	(500)	(15.9%)
515002 - CELL PHONE REIMBURSEMENT	480	480	480	320	480	480	-	- %
519004 - SICK LEAVE BUYBACK	2,996	2,996	2,996	2,996	2,996	2,996	-	- %
519006 - ATTENDANCE BONUS	210	750	750	-	750	750	-	- %
PERSONNEL SERVICES	**537,126**	**556,291**	**556,291**	**356,811**	**557,174**	**557,174**	**883**	**0.2%**
521000 - ELECTRICITY	53,082	66,000	66,000	38,030	70,000	70,000	4,000	6.1%
521001 - HEAT	3,795	14,000	14,000	8,658	13,500	13,500	(500)	(3.6%)
521002 - VEHICLE FUEL	7,786	14,000	14,000	7,341	16,000	16,000	2,000	14.3%
521004 - AVIATION FUEL	1,458,545	1,830,000	1,830,000	929,562	1,835,000	1,835,000	5,000	0.3%
524000 - R&M BUILDINGS	11,241	10,000	10,000	22,165	9,500	9,500	(500)	(5.0%)
524200 - R&M VEHICLES	9,633	11,500	11,500	12,882	10,500	10,500	(1,000)	(8.7%)
530004 - TECHNICAL SERVICES	42,160	38,000	38,000	30,984	37,000	37,000	(1,000)	(2.6%)
530038 - LEGAL SERVICES AIRPORT	2,383	3,500	3,500	2,997	4,500	4,500	1,000	28.6%
530101 - MEETINGS, EDUC & TRAINING	596	1,600	1,600	1,934	1,800	1,800	200	12.5%
530102 - ADVERTISING	114	500	500	139	500	500	-	- %
534000 - TELEPHONE	3,710	3,800	3,800	3,566	3,800	3,800	-	- %
542000 - OFFICE SUPPLIES	885	4,500	4,500	2,789	4,000	4,000	(500)	(11.1%)
543002 - EQUIPMENT MAINT SUPPLIES	5,092	7,500	7,500	5,735	6,750	6,750	(750)	(10.0%)
570000 - OTHER CHARGES & EXPENDITURES	5,953	5,000	5,000	4,451	5,000	5,000	-	- %
573000 - DUES AND MEMBERSHIPS	1,283	975	975	401	1,225	1,225	250	25.6%
574003 - INSURANCE PREMIUMS	12,800	16,000	16,000	7,785	16,400	16,400	400	2.5%
580001 - EQUIPMENT	2,474	2,000	2,000	-	2,500	2,500	500	25.0%
OTHER EXPENSES	**1,621,532**	**2,028,875**	**2,028,875**	**1,079,418**	**2,037,975**	**2,037,975**	**9,100**	**0.4%**
580013 - DEPARTMENTAL EQUIPMENT	-	6,300	6,300	-	-	-	(6,300)	(100.0%)
DEPARTMENTAL EQUIPM	**-**	**6,300**	**6,300**	**-**	**-**	**-**	**(6,300)**	**(100.0%)**
TOTAL AIRPORT	**2,158,658**	**2,591,466**	**2,591,466**	**1,436,229**	**2,595,149**	**2,595,149**	**3,683**	**0.1%**
710 G - LONG TERM PRINCIPAL								
591000 - LONG TERM DEBT	20,000	20,000	20,000	-	25,000	25,000	5,000	25.0%
OTHER EXPENSES	**20,000**	**20,000**	**20,000**	**-**	**25,000**	**25,000**	**5,000**	**25.0%**
TOTAL LONG TERM PRINCIPAL	**20,000**	**20,000**	**20,000**	**-**	**25,000**	**25,000**	**5,000**	**25.0%**
750 G - LONG TERM INTEREST								
591000 - LONG TERM DEBT	20,230	19,400	19,400	9,700	18,400	18,400	(1,000)	(5.2%)
OTHER EXPENSES	**20,230**	**19,400**	**19,400**	**9,700**	**18,400**	**18,400**	**(1,000)**	**(5.2%)**

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AIRPORT FUND

ACCOUNT INFORMATION	2018 Actual	2019 Original	2019 Revised	2019 YTD Actual	2020 Department Request	2020 Finance Committee	Variance 2020 to 2019	% Variance
AIRPORT ENTERPRISE FUND								
TOTAL LONG TERM INTEREST	20,230	19,400	19,400	9,700	18,400	18,400	(1,000)	(5.2%)
752 G - SHORT TERM INTEREST								
592000 - SHORT TERM INTEREST	-	-	-	-	-	-	-	- %
OTHER EXPENSES	-	-	-	-	-	-	-	- %
TOTAL SHORT TERM INTEREST	-	-	-	-	-	-	-	- %
755 G - BOND ISSUANCE COSTS								
593100 - ISSUANCE COSTS	-	-	-	-	-	-	-	- %
OTHER EXPENSES	-	-	-	-	-	-	-	- %
TOTAL BOND ISSUANCE COSTS	-	-	-	-	-	-	-	- %
915 G - OPEB TRUST FUNDING								
596910 - TRANSFER TO OPEB TRUST	15,095	5,056	5,056	5,056	3,627	3,627	(1,429)	(28.3%)
OTHER EXPENSES	15,095	5,056	5,056	5,056	3,627	3,627	(1,429)	(28.3%)
TOTAL OPEB TRUST FUNDING	15,095	5,056	5,056	5,056	3,627	3,627	(1,429)	(28.3%)
TOTAL AIRPORT ENTERPRISE FUND	2,213,983	2,635,922	2,635,922	1,450,985	2,642,176	2,642,176	6,254	0.2%

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SEWER ENTERPRISE FUND								
440 G - SEWER								
511001 - SALARIES AND WAGES- PERMANENT	313,066	328,291	333,267	224,895	342,052	342,052	8,785	2.6%
511099 - NEW INITIATIVE	-	-	-	-	84,479	44,792	44,792	- %
512501 - PROJECT DETAILS	8,857	21,600	21,600	1,552	21,600	21,600	-	- %
513000 - OVERTIME	7,619	31,559	31,559	6,702	33,220	33,220	1,661	5.3%
514005 - LONGEVITY PAY	500	500	500	695	600	600	100	20.0%
515002 - CELL PHONE REIMBURSEMENT	480	960	960	320	960	960	-	- %
519004 - SICK LEAVE BUYBACK	2,996	2,996	2,996	2,996	2,996	2,996	-	- %
519006 - ATTENDANCE BONUS	-	300	300	-	300	300	-	- %
PERSONNEL SERVICES	**333,517**	**386,206**	**391,182**	**237,159**	**486,207**	**446,520**	**55,338**	**14.1%**
521000 - ELECTRICITY	14,107	15,000	15,000	7,340	15,000	15,000	-	- %
521001 - HEAT	911	6,500	6,500	451	6,500	6,500	-	- %
524007 - R&M OF SEWER SYSTEM	1,904,592	1,937,998	1,937,998	1,291,999	1,996,837	1,996,837	58,839	3.0%
524010 - FORCE MAIN CLEANING & INSPECT	-	20,000	20,000	-	20,000	20,000	-	- %
524200 - R&M VEHICLES	2,356	3,000	3,000	808	3,000	3,000	-	- %
524400 - R&M EQUIPMENT	7,617	13,000	13,000	9,768	13,000	13,000	-	- %
530013 - TECHNICAL SERVICES	99,620	220,000	220,000	148,805	220,000	220,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	2,025	4,000	4,000	1,210	4,000	4,000	-	- %
534000 - TELEPHONE	1,717	4,000	4,000	715	4,000	4,000	-	- %
OTHER EXPENSES	**2,032,945**	**2,223,498**	**2,223,498**	**1,461,096**	**2,282,337**	**2,282,337**	**58,839**	**2.6%**
580013 - DEPARTMENTAL EQUIPMENT	-	36,284	36,284	35,481	13,800	13,800	(22,484)	(62.0%)
DEPARTMENTAL EQUIPM	**-**	**36,284**	**36,284**	**35,481**	**13,800**	**13,800**	**(22,484)**	**(62.0%)**
TOTAL SEWER	**2,366,462**	**2,645,988**	**2,650,964**	**1,733,736**	**2,782,344**	**2,742,657**	**91,693**	**3.5%**
710 G - LONG TERM PRINCIPAL								
591000 - LONG TERM DEBT	-	401,667	-	-	1,202,729	1,202,729	1,202,729	- %
591026 - WWTP FACILITIES DESIGN IV	1,221,543	1,236,921	1,236,921	1,236,920	1,253,006	1,253,006	16,085	1.3%
591027 - WWTP FACILITIES DESIGN V	406,775	425,685	425,685	425,685	422,073	422,073	(3,612)	(0.8%)
591028 - WWTP FACILITIES DESIGN VI	17,517	21,020	21,020	21,020	21,020	21,020	-	- %
591063 - WASTEWATER FACILITY	30,000	30,000	30,000	-	29,350	29,350	(650)	(2.2%)
591088 - RUSSELL MILLS DAM $125K	8,929	8,929	8,929	8,929	8,928	8,928	(1)	- %
591101 - SEWER INTERCEPTOR PROJ $800K	40,000	40,000	40,000	-	40,000	40,000	-	- %
591115 - SAMOSET ST SEWER EXTENSION	120,000	125,000	125,000	-	130,000	130,000	5,000	4.0%
591116 - SEWER INTERCEPTOR REPLACE	80,000	80,000	80,000	-	80,000	80,000	-	- %
591124 - WARREN AVE SEWER EXTENSION	25,000	25,000	25,000	-	25,000	25,000	-	- %
OTHER EXPENSES	**1,949,764**	**2,394,222**	**1,992,555**	**1,692,554**	**3,212,106**	**3,212,106**	**1,219,551**	**61.2%**
TOTAL LONG TERM PRINCIPAL	**1,949,764**	**2,394,222**	**1,992,555**	**1,692,554**	**3,212,106**	**3,212,106**	**1,219,551**	**61.2%**
750 G - LONG TERM INTEREST								
591000 - LONG TERM DEBT	-	336,598	194,273	147,215	1,044,295	1,044,295	850,022	437.5%

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SEWER ENTERPRISE FUND								
591026 - WWTP FACILITIES DESIGN IV	83,366	55,872	55,872	55,872	29,683	29,683	(26,189)	(46.9%)
591027 - WWTP FACILITIES DESIGN V	47,189	38,703	38,703	38,336	29,827	29,827	(8,876)	(22.9%)
591028 - WWTP FACILITIES DESIGN VI	2,861	2,644	2,644	1,968	1,830	1,830	(814)	(30.8%)
591063 - WASTEWATER FACILITY	13,375	12,175	12,175	6,088	10,975	10,975	(1,200)	(9.9%)
591088 - RUSSELL MILLS DAM $125K	74	122	122	60	47	47	(75)	(61.5%)
591101 - SEWER INTERCEPTOR PROJ $800K	28,000	26,000	26,000	13,000	24,000	24,000	(2,000)	(7.7%)
591115 - SAMOSET ST SEWER EXTENSION	159,435	154,776	154,776	77,388	148,526	148,526	(6,250)	(4.0%)
591116 - SEWER INTERCEPTOR REPLACE	53,331	50,132	50,132	25,066	46,932	46,932	(3,200)	(6.4%)
591124 - WARREN AVE SEWER EXTENSION	4,710	3,500	3,500	1,750	2,250	2,250	(1,250)	(35.7%)
OTHER EXPENSES	**392,342**	**680,522**	**538,197**	**366,742**	**1,338,365**	**1,338,365**	**800,168**	**148.7%**
TOTAL LONG TERM INTEREST	**392,342**	**680,522**	**538,197**	**366,742**	**1,338,365**	**1,338,365**	**800,168**	**148.7%**
752 G - SHORT TERM INTEREST								
591115 - SAMOSET ST SEWER EXTENSION	-	-	-	-	-	-	-	- %
592000 - SHORT TERM INTEREST	34,800	195,000	134,626	-	-	-	(134,626)	(100.0%)
OTHER EXPENSES	**34,800**	**195,000**	**134,626**	**-**	**-**	**-**	**(134,626)**	**(100.0%)**
TOTAL SHORT TERM INTEREST	**34,800**	**195,000**	**134,626**	**-**	**-**	**-**	**(134,626)**	**(100.0%)**
755 G - BOND ISSUANCE COSTS								
593100 - ISSUANCE COSTS	5,000	5,000	5,000	19,200	5,000	5,000	-	- %
OTHER EXPENSES	**5,000**	**5,000**	**5,000**	**19,200**	**5,000**	**5,000**	**-**	**- %**
TOTAL BOND ISSUANCE COSTS	**5,000**	**5,000**	**5,000**	**19,200**	**5,000**	**5,000**	**-**	**- %**
915 G - OPEB TRUST FUNDING								
596910 - TRANSFER TO OPEB TRUST	11,322	2,077	2,077	2,077	2,490	2,490	413	19.9%
OTHER EXPENSES	**11,322**	**2,077**	**2,077**	**2,077**	**2,490**	**2,490**	**413**	**19.9%**
TOTAL OPEB TRUST FUNDING	**11,322**	**2,077**	**2,077**	**2,077**	**2,490**	**2,490**	**413**	**19.9%**
TOTAL SEWER ENTERPRISE FUND	**4,759,690**	**5,922,809**	**5,323,419**	**3,814,308**	**7,340,305**	**7,300,618**	**1,977,199**	**37.1%**

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WATER ENTERPRISE FUND								
450 G - WATER								
511001 - SALARIES AND WAGES- PERMANENT	988,054	1,139,537	1,147,001	653,349	1,115,436	1,115,436	(31,565)	(2.8%)
511099 - NEW INITIATIVE	-	-	-	-	67,151	-	-	- %
512501 - PROJECT DETAILS	11,604	18,000	18,000	6,852	18,000	18,000	-	- %
513000 - OVERTIME	133,055	114,000	114,000	99,555	114,000	114,000	-	- %
514005 - LONGEVITY PAY	4,600	4,450	4,450	4,905	4,250	4,250	(200)	(4.5%)
519004 - SICK LEAVE BUYBACK	-	200	200	-	200	200	-	- %
519006 - ATTENDANCE BONUS	-	500	500	-	500	500	-	- %
PERSONNEL SERVICES	**1,137,312**	**1,276,687**	**1,284,151**	**764,661**	**1,319,537**	**1,252,386**	**(31,765)**	**(2.5%)**
520000 - PURCHASE OF SERVICES	120	10,000	10,000	1,478	10,000	10,000	-	- %
521000 - ELECTRICITY	320,957	400,000	400,000	216,797	400,000	400,000	-	- %
521001 - HEAT	38,179	45,000	45,000	22,478	45,000	45,000	-	- %
521002 - VEHICLE FUEL	30,235	42,188	42,188	16,215	42,188	42,188	-	- %
524006 - R&M PUMPING STATIONS	83,716	150,000	150,000	55,473	150,000	150,000	-	- %
524200 - R&M VEHICLES	36,181	40,000	40,000	35,322	40,000	40,000	-	- %
529502 - WATER CONSERVATION PROGRAM	-	15,000	15,000	-	15,000	15,000	-	- %
530004 - TECHNICAL SERVICES	2,824	100,000	100,000	2,540	100,000	100,000	-	- %
530039 - WATER TESTING	38,495	56,700	56,700	33,855	56,700	56,700	-	- %
530040 - CHEMICALS	146,310	125,000	125,000	122,961	125,000	125,000	-	- %
530041 - WATER METERS & SERVICES	103,493	100,000	100,000	47,579	100,000	100,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	17,603	4,500	4,500	5,980	4,500	4,500	-	- %
530102 - ADVERTISING	74	4,500	4,500	-	4,500	4,500	-	- %
534000 - TELEPHONE	3,095	4,000	4,000	1,847	4,000	4,000	-	- %
534004 - PRINTING	1,585	2,000	2,000	518	2,000	2,000	-	- %
540000 - SUPPLIES AND MATERIALS	-	-	-	77	-	-	-	- %
543003 - HAND AND POWER TOOLS	15,952	8,000	8,000	4,580	8,000	8,000	-	- %
553002 - PUBLIC RD MAINTENANCE SUPPLIES	5,047	89,500	89,500	15,548	89,500	89,500	-	- %
553006 - MAINS & HYDRANT SUPPLIES	27,655	65,900	65,900	22,636	65,900	65,900	-	- %
558013 - UNIFORM SUPPLIES	6,668	-	-	3,066	-	-	-	- %
559000 - NEW INITIATIVE EXPENSES	-	-	-	-	30,000	-	-	- %
565003 - OTHER STATE ASSESSMENTS	14,087	14,300	14,300	13,459	14,300	14,300	-	- %
573000 - DUES AND MEMBERSHIPS	821	4,535	4,535	3,356	4,535	4,535	-	- %
573001 - LICENSE RENEWALS	126	-	-	-	-	-	-	- %
580001 - EQUIPMENT	-	-	-	-	-	-	-	- %
OTHER EXPENSES	**893,222**	**1,281,123**	**1,281,123**	**625,764**	**1,311,123**	**1,281,123**	**-**	**- %**
580013 - DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL WATER	**2,030,535**	**2,557,810**	**2,565,274**	**1,390,426**	**2,630,660**	**2,533,509**	**(31,765)**	**(1.2%)**
710 G - LONG TERM PRINCIPAL								

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WATER ENTERPRISE FUND								
591000 - LONG TERM DEBT	410,000	410,000	410,000	-	790,050	790,050	380,050	92.7%
591064 - N. PLYMOUTH WELL $750,000	5,000	5,000	5,000	-	5,000	5,000	-	- %
591065 - BRADFORD WELL $600,000	30,000	30,000	30,000	-	29,350	29,350	(650)	(2.2%)
591066 - WATER GENERATORS $720,000	-	-	-	-	-	-	-	- %
591067 - REPLACE LOUT POND WELL $1M	55,000	55,000	55,000	-	54,900	54,900	(100)	(0.2%)
591069 - TEST WELLS $600,000	30,000	-	-	-	-	-	-	- %
591079 - WANNOS POND $1,000,000	125,000	125,000	125,000	-	124,525	124,525	(475)	(0.4%)
591085 - BRADFORD FILTERS $3,750,000	150,000	150,000	150,000	-	152,400	152,400	2,400	1.6%
591117 - JACKET WATER MAIN REPLACEMENT	140,000	140,000	140,000	-	140,000	140,000	-	- %
591125 - SAMOSET WATER TANK RESTORATION	75,000	70,000	70,000	-	70,000	70,000	-	- %
591261 - NORTH PLYMOUTH WELL DESIGN	32,293	31,170	31,170	31,170	30,228	30,228	(942)	(3.0%)
OTHER EXPENSES	**1,052,293**	**1,016,170**	**1,016,170**	**31,170**	**1,396,453**	**1,396,453**	**380,283**	**37.4%**
TOTAL LONG TERM PRINCIPAL	**1,052,293**	**1,016,170**	**1,016,170**	**31,170**	**1,396,453**	**1,396,453**	**380,283**	**37.4%**
750 G - LONG TERM INTEREST								
591000 - LONG TERM DEBT	209,570	190,832	190,832	95,416	742,382	742,382	551,550	289.0%
591064 - N. PLYMOUTH WELL $750,000	598	299	299	199	200	200	(99)	(33.1%)
591065 - BRADFORD WELL $600,000	13,377	12,177	12,177	6,089	10,977	10,977	(1,200)	(9.9%)
591066 - WATER GENERATORS $720,000	-	-	-	-	-	-	-	- %
591067 - REPLACE LOUT POND WELL $1M	33,030	30,430	30,430	15,215	27,830	27,830	(2,600)	(8.5%)
591068 - REHAB HARRINGTON WATER TANK	-	-	-	-	-	-	-	- %
591069 - TEST WELLS $600,000	1,200	-	-	-	-	-	-	- %
591079 - WANNOS POND $1,000,000	47,365	42,065	42,065	21,032	36,665	36,665	(5,400)	(12.8%)
591085 - BRADFORD FILTERS $3,750,000	66,911	60,911	60,911	30,456	54,911	54,911	(6,000)	(9.9%)
591117 - JACKET WATER MAIN REPLACEMENT	95,265	89,650	89,650	44,824	84,000	84,000	(5,650)	(6.3%)
591125 - SAMOSET WATER TANK RESTORATION	30,742	27,250	27,250	13,625	23,750	23,750	(3,500)	(12.8%)
591261 - NORTH PLYMOUTH WELL DESIGN	2,451	1,620	1,620	1,619	844	844	(776)	(47.9%)
OTHER EXPENSES	**500,508**	**455,234**	**455,234**	**228,474**	**981,559**	**981,559**	**526,325**	**115.6%**
TOTAL LONG TERM INTEREST	**500,508**	**455,234**	**455,234**	**228,474**	**981,559**	**981,559**	**526,325**	**115.6%**
752 G - SHORT TERM INTEREST								
591068 - REHAB HARRINGTON WATER TANK	-	-	-	-	-	-	-	- %
591117 - JACKET WATER MAIN REPLACEMENT	-	-	-	-	-	-	-	- %
591125 - SAMOSET WATER TANK RESTORATION	-	-	-	-	-	-	-	- %
592000 - SHORT TERM INTEREST	16,000	114,000	94,688	-	-	-	(94,688)	(100.0%)
OTHER EXPENSES	**16,000**	**114,000**	**94,688**	**-**	**-**	**-**	**(94,688)**	**(100.0%)**
TOTAL SHORT TERM INTEREST	**16,000**	**114,000**	**94,688**	**-**	**-**	**-**	**(94,688)**	**(100.0%)**
755 G - BOND ISSUANCE COSTS								
593100 - ISSUANCE COSTS	-	5,000	5,000	-	5,000	5,000	-	- %

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WATER ENTERPRISE FUND								
OTHER EXPENSES	-	5,000	5,000	-	5,000	5,000	-	- %
TOTAL BOND ISSUANCE COSTS	-	5,000	5,000	-	5,000	5,000	-	- %
915 G - OPEB TRUST FUNDING								
596910 - TRANSFER TO OPEB TRUST	53,463	11,788	11,788	11,788	15,700	15,700	3,912	33.2%
OTHER EXPENSES	53,463	11,788	11,788	11,788	15,700	15,700	3,912	33.2%
TOTAL OPEB TRUST FUNDING	53,463	11,788	11,788	11,788	15,700	15,700	3,912	33.2%
TOTAL WATER ENTERPRISE FUND	3,652,799	4,160,002	4,148,154	1,661,857	5,029,372	4,932,221	784,067	18.9%

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SOLID WASTE ENTERPRISE FUND								
132 B - FINCOMM RESERVE FUND								
597100 - RESERVE FUND TRANSFERS	-	-	-	-	-	-	-	- %
OTHER EXPENSES	-	-	-	-	-	-	-	- %
TOTAL FINCOMM RESERVE FUND	-	-	-	-	-	-	-	- %
433 G - TRANSFER STATION OPERATIONS								
511001 - SALARIES AND WAGES- PERMANENT	153,871	185,002	185,002	97,334	183,994	183,994	(1,008)	(0.5%)
513000 - OVERTIME	43,350	45,268	45,268	28,795	47,650	47,650	2,382	5.3%
514005 - LONGEVITY PAY	520	870	870	720	720	720	(150)	(17.2%)
519004 - SICK LEAVE BUYBACK	-	-	-	-	-	-	-	- %
519006 - ATTENDANCE BONUS	150	1,000	1,000	375	1,000	1,000	-	- %
PERSONNEL SERVICES	**197,891**	**232,140**	**232,140**	**127,224**	**233,364**	**233,364**	**1,224**	**0.5%**
521000 - ELECTRICITY	4,833	9,000	9,000	3,447	9,000	9,000	-	- %
521002 - VEHICLE FUEL	28,936	31,550	31,550	26,404	31,550	31,550	-	- %
527300 - EQUIPMENT RENTAL	6,580	6,660	6,660	11,965	6,660	6,660	-	- %
529503 - OPERATION OF TRANSFER STATION	13,990	37,000	37,000	5,635	37,000	37,000	-	- %
530013 - TECHNICAL SERVICES	-	5,000	5,000	-	5,000	5,000	-	- %
530101 - MEETINGS, EDUC & TRAINING	-	500	500	-	500	500	-	- %
530702 - RECYCLING SERVICES	48,817	47,550	75,550	26,796	47,550	47,550	(28,000)	(37.1%)
530703 - TIPPING & DISPOSAL - TOWN	155,223	142,800	177,800	86,731	148,196	148,196	(29,604)	(16.7%)
530704 - TIPPING & DISPOSAL - SCHOOL	-	-	-	-	-	-	-	- %
530707 - TIPPING & DISPOSAL RECYCLING	22,441	18,000	68,000	13,693	18,000	18,000	(50,000)	(73.5%)
534004 - PRINTING	-	800	800	-	800	800	-	- %
542009 - PAYT BAGS	73,886	80,622	80,622	43,398	80,622	80,622	-	- %
548001 - VEHICLE MAINTENANCE SUPPLIES	42,474	32,000	32,000	26,638	32,000	32,000	-	- %
553005 - RECYCLING SUPPLIES	4,228	5,000	5,000	-	5,000	5,000	-	- %
572001 - MILEAGE REIMBURSEMENT	-	300	300	-	300	300	-	- %
573000 - DUES AND MEMBERSHIPS	-	4,675	4,675	4,850	4,675	4,675	-	- %
OTHER EXPENSES	**401,407**	**421,457**	**534,457**	**249,556**	**426,853**	**426,853**	**(107,604)**	**(20.1%)**
TOTAL TRANSFER STATION OPERAT	**599,298**	**653,597**	**766,597**	**376,780**	**660,217**	**660,217**	**(106,380)**	**(13.9%)**
435 D - CURBSIDE PROGRAM								
511001 - SALARIES AND WAGES- PERMANENT	32,785	40,056	-	-	-	-	-	- %
511099 - NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000 - OVERTIME	-	-	-	-	-	-	-	- %
PERSONNEL SERVICES	**32,785**	**40,056**	-	-	-	-	-	- %
529005 - CURBSIDE COLLECTION CONTRACT	1,112,205	1,194,000	-	-	-	-	-	- %
530703 - TIPPING & DISPOSAL - TOWN	301,419	285,600	3,799	3,799	-	-	(3,799)	(100.0%)
534004 - PRINTING	60	1,200	-	-	-	-	-	- %
542009 - PAYT BAGS	115,562	149,634	-	-	-	-	-	- %

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SOLID WASTE ENTERPRISE FUND								
OTHER EXPENSES	1,529,245	1,630,434	3,799	3,799	-	-	(3,799)	(100.0%)
TOTAL CURBSIDE PROGRAM	1,562,031	1,670,490	3,799	3,799	-	-	(3,799)	(100.0%)
710 G - LONG TERM PRINCIPAL								
591070 - 1995 ROLL OFF TRUCK $145,000	-	-	-	-	-	-	-	- %
591071 - CAMERA SYSTEM $123,650	-	-	-	-	-	-	-	- %
591072 - MANOMET GAS CONTAIN $150,000	-	-	-	-	-	-	-	- %
591073 - SOUTH ST SITE ASSESS $150,000	-	-	-	-	-	-	-	- %
591083 - USED LOADER $125,000	-	-	-	-	-	-	-	- %
591084 - PACKER TRUCK $134,000	-	-	-	-	-	-	-	- %
591253 - LANDFILL CLOSURE I	-	-	-	-	-	-	-	- %
591254 - LANDFILL CLOSURE II	-	-	-	-	-	-	-	- %
591255 - LANDFILL CLOSURE III	-	-	-	-	-	-	-	- %
OTHER EXPENSES	-	-	-	-	-	-	-	- %
TOTAL LONG TERM PRINCIPAL	-	-	-	-	-	-	-	- %
750 G - LONG TERM INTEREST								
591070 - 1995 ROLL OFF TRUCK $145,000	-	-	-	-	-	-	-	- %
591071 - CAMERA SYSTEM $123,650	-	-	-	-	-	-	-	- %
591072 - MANOMET GAS CONTAIN $150,000	-	-	-	-	-	-	-	- %
591073 - SOUTH ST SITE ASSESS $150,000	-	-	-	-	-	-	-	- %
591083 - USED LOADER $125,000	-	-	-	-	-	-	-	- %
591084 - PACKER TRUCK $134,000	-	-	-	-	-	-	-	- %
591253 - LANDFILL CLOSURE I	-	-	-	-	-	-	-	- %
591254 - LANDFILL CLOSURE II	-	-	-	-	-	-	-	- %
591255 - LANDFILL CLOSURE III	-	-	-	-	-	-	-	- %
OTHER EXPENSES	-	-	-	-	-	-	-	- %
TOTAL LONG TERM INTEREST	-	-	-	-	-	-	-	- %
915 G - OPEB TRUST FUNDING								
596910 - TRANSFER TO OPEB TRUST	10,693	1,685	1,685	1,685	2,948	2,948	1,263	75.0%
OTHER EXPENSES	10,693	1,685	1,685	1,685	2,948	2,948	1,263	75.0%
TOTAL OPEB TRUST FUNDING	10,693	1,685	1,685	1,685	2,948	2,948	1,263	75.0%
TOTAL SOLID WASTE ENTERPRISE FUND	2,172,022	2,325,772	772,081	382,264	663,165	663,165	(108,916)	(14.1%)

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CABLE ACCESS ENTERPRISE FUND								
123 G - CABLE PUBLIC ACCESS								
520100 - PURCHASE OF SERVICES GOV'T	-	-	1,068,000	729,940	1,068,000	1,068,000	-	- %
520300 - PURCHASE OF SERVICES SCHOOL	-	-	552,000	376,029	552,000	552,000	-	- %
530500 - LEGAL SERVICES	-	-	10,000	-	10,000	10,000	-	- %
570000 - OTHER CHARGES & EXPENDITURES	-	-	5,000	-	5,000	5,000	-	- %
OTHER EXPENSES	-	-	**1,635,000**	**1,105,969**	**1,635,000**	**1,635,000**	-	- %
580013 - DEPARTMENTAL EQUIPMENT	-	-	50,000	260	50,000	50,000	-	- %
DEPARTMENTAL EQUIPM	-	-	**50,000**	**260**	**50,000**	**50,000**	-	- %
TOTAL CABLE PUBLIC ACCESS	-	-	**1,685,000**	**1,106,229**	**1,685,000**	**1,685,000**	-	- %
TOTAL CABLE ACCESS ENTERPRISE FUND	-	-	**1,685,000**	**1,106,229**	**1,685,000**	**1,685,000**	-	- %
TOTAL ENTERPRISE FUNDS	**12,798,493**	**15,044,505**	**14,564,576**	**8,415,643**	**17,360,018**	**17,223,180**	**2,658,604**	18.3%
TOTAL BUDGET	**127,621,759**	**136,560,158**	**137,502,380**	**84,189,659**	**147,494,346**	**146,847,376**	**9,344,996**	6.8%

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INDIRECT ENTERPRISE COSTS								
433 G - TRANSFER STATION OPERATIONS								
596000 - TRS TO GENERAL FUND	299,029	273,069	204,099	204,099	243,697	243,697	39,598	19.4%
440 G - SEWER								
596000 - TRS TO GENERAL FUND	315,110	398,248	398,248	398,248	402,599	402,599	4,351	1.1%
450 G - WATER								
596000 - TRS TO GENERAL FUND	1,244,511	1,279,338	1,279,338	1,279,338	1,283,026	1,283,026	3,688	0.3%
482 G - AIRPORT								
596000 - TRS TO GENERAL FUND	200,828	206,853	206,853	206,853	217,196	217,196	10,343	5.0%
TOTAL INDIRECT ENTERPRISE COSTS	**2,059,478**	**2,157,508**	**2,088,538**	**2,088,538**	**2,146,518**	**2,146,518**	**57,980**	**2.8%**