

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Town Mgr Recommendation	Variance 2026 to 2025	% Variance
ADMINISTRATIVE SERVICES							
A - Town Manager							
Personal Services	\$ 844,524	\$ 1,025,027	\$ 429,710	\$ 1,003,243	\$ 1,003,243	\$(21,784)	(2.1%)
All Other Expenses	\$ 518,419	\$ 445,100	\$ 157,010	\$ 467,250	\$ 461,950	\$ 16,850	3.8%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Town Manager Total Budget Request	\$ 1,362,943	\$ 1,470,127	\$ 586,720	\$ 1,470,493	\$ 1,465,193	\$(4,934)	(0.3%)
A - Human Resources							
Personal Services	\$ 383,807	\$ 455,662	\$ 185,075	\$ 459,885	\$ 457,885	\$ 2,223	0.5%
All Other Expenses	\$ 77,505	\$ 139,050	\$ 32,761	\$ 157,750	\$ 157,750	\$ 18,700	13.4%
Departmental Equipment	\$ -	\$ -	\$ -	\$ 1,600	\$ 1,600	\$ 1,600	- %
Human Resources Total Budget Request	\$ 461,311	\$ 594,712	\$ 217,837	\$ 619,235	\$ 617,235	\$ 22,523	3.8%
A - Town Clerk							
Personal Services	\$ 392,667	\$ 437,494	\$ 203,187	\$ 454,631	\$ 454,631	\$ 17,137	3.9%
All Other Expenses	\$ 208,898	\$ 224,475	\$ 117,005	\$ 244,465	\$ 244,465	\$ 19,990	8.9%
Departmental Equipment	\$ 11,678	\$ 23,364	\$ 17,516	\$ 23,356	\$ 23,356	\$(8)	- %
Town Clerk Total Budget Request	\$ 613,242	\$ 685,333	\$ 337,709	\$ 722,452	\$ 722,452	\$ 37,119	5.4%
A - Elections & Town Meeting							
Personal Services	\$ 177,210	\$ 291,616	\$ 148,225	\$ 138,800	\$ 138,800	\$(152,816)	(52.4%)
All Other Expenses	\$ 135,104	\$ 189,750	\$ 88,590	\$ 178,190	\$ 178,190	\$(11,560)	(6.1%)
Departmental Equipment	\$ 35,901	\$ 5,532	\$ -	\$ -	\$ -	\$(5,532)	(100.0%)
Elections & Town Meeting Total Budget Request	\$ 348,214	\$ 486,898	\$ 236,815	\$ 316,990	\$ 316,990	\$(169,908)	(34.9%)
A - 1749 Court House							
Personal Services	\$ 12,615	\$ 18,447	\$ 10,630	\$ 19,497	\$ 19,497	\$ 1,050	5.7%
All Other Expenses	\$ 4,716	\$ 6,250	\$ 2,712	\$ 6,250	\$ 6,250	\$ -	- %
1749 Court House Total Budget Request	\$ 17,331	\$ 24,697	\$ 13,342	\$ 25,747	\$ 25,747	\$ 1,050	4.3%
Administrative Services Department Total	\$ 2,803,042	\$ 3,261,767	\$ 1,392,423	\$ 3,154,917	\$ 3,147,617	\$(114,150)	-3.5%
SCHOOL SERVICES							
F - School Services							
School Services	\$ 113,430,191	\$ 121,365,299	\$ 38,203,702	\$ 127,825,433	\$ 127,229,274	\$ 5,863,975	4.8%
School Services Total Budget Request	\$ 113,430,191	\$ 121,365,299	\$ 38,203,702	\$ 127,825,433	\$ 127,229,274	\$ 5,863,975	4.8%
School Services Department Total	\$ 113,430,191	\$ 121,365,299	\$ 38,203,702	\$ 127,825,433	\$ 127,229,274	\$ 5,863,975	4.8%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Town Mgr Recommendation	Variance 2026 to 2025	% Variance
FINANCE							
B - Finance And Accounting							
Personal Services	\$ 815,845	\$ 935,477	\$ 401,538	\$ 1,063,002	\$ 1,063,002	\$ 127,525	13.6%
All Other Expenses	\$ 118,262	\$ 125,142	\$ 93,278	\$ 147,400	\$ 147,400	\$ 22,258	17.8%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Finance And Accounting Total Budget Request	\$ 934,106	\$ 1,060,619	\$ 494,816	\$ 1,210,402	\$ 1,210,402	\$ 149,783	14.1%
B - Procurement							
Personal Services	\$ 208,488	\$ 227,397	\$ 98,114	\$ 220,859	\$ 220,859	\$ (6,538)	(2.9%)
All Other Expenses	\$ 164,552	\$ 213,889	\$ 56,013	\$ 251,545	\$ 226,545	\$ 12,656	5.9%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Procurement Total Budget Request	\$ 373,040	\$ 441,286	\$ 154,126	\$ 472,404	\$ 447,404	\$ 6,118	1.4%
B - Assessing							
Personal Services	\$ 572,338	\$ 646,289	\$ 278,098	\$ 653,882	\$ 638,262	\$ (8,027)	(1.2%)
All Other Expenses	\$ 81,792	\$ 116,462	\$ 74,030	\$ 119,122	\$ 119,122	\$ 2,660	2.3%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Assessing Total Budget Request	\$ 654,130	\$ 762,751	\$ 352,129	\$ 773,004	\$ 757,384	\$ (5,367)	(0.7%)
B - Treasurer And Collector							
Personal Services	\$ 806,872	\$ 855,001	\$ 354,176	\$ 861,157	\$ 861,157	\$ 6,156	0.7%
All Other Expenses	\$ 49,440	\$ 102,050	\$ 24,270	\$ 111,667	\$ 111,667	\$ 9,617	9.4%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Treasurer And Collector Total Budget Request	\$ 856,312	\$ 957,051	\$ 378,445	\$ 972,824	\$ 972,824	\$ 15,773	1.6%
Finance Department Total	\$ 2,817,589	\$ 3,221,708	\$ 1,379,516	\$ 3,428,634	\$ 3,388,014	\$ 166,306	5.2%
INFORMATION TECHNOLOGY							
B - Information Technology							
Personal Services	\$ 712,924	\$ 833,403	\$ 331,744	\$ 1,022,558	\$ 934,554	\$ 101,151	12.1%
All Other Expenses	\$ 1,552,177	\$ 2,104,458	\$ 1,064,689	\$ 2,281,968	\$ 2,216,477	\$ 112,019	5.3%
Departmental Equipment	\$ 18,209	\$ 62,500	\$ 7,159	\$ 117,000	\$ 117,000	\$ 54,500	87.2%
Information Technology Total Budget Request	\$ 2,283,310	\$ 3,000,361	\$ 1,403,592	\$ 3,421,526	\$ 3,268,031	\$ 267,670	8.9%
Information Technology Department Total	\$ 2,283,310	\$ 3,000,361	\$ 1,403,592	\$ 3,421,526	\$ 3,268,031	\$ 267,670	8.9%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Town Mgr Recommendation	Variance 2026 to 2025	% Variance
HEALTH & HUMAN SERVICES							
E - Animal Control							
Personal Services	\$ 200,742	\$ 199,171	\$ 91,546	\$ 210,024	\$ 210,024	\$ 10,853	5.4%
All Other Expenses	\$ 3,941	\$ 6,800	\$ 299	\$ 6,800	\$ 6,800	\$ -	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Animal Control Total Budget Request	\$ 204,683	\$ 205,971	\$ 91,845	\$ 216,824	\$ 216,824	\$ 10,853	5.3%
E - Public Health							
Personal Services	\$ 325,658	\$ 336,301	\$ 147,525	\$ 413,672	\$ 347,672	\$ 11,371	3.4%
All Other Expenses	\$ 77,963	\$ 83,400	\$ 33,327	\$ 38,300	\$ 92,400	\$ 9,000	10.8%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Public Health Total Budget Request	\$ 403,621	\$ 419,701	\$ 180,851	\$ 451,972	\$ 440,072	\$ 20,371	4.9%
E - Center For Active Living							
Personal Services	\$ 522,881	\$ 772,437	\$ 319,576	\$ 818,134	\$ 818,134	\$ 45,697	5.9%
All Other Expenses	\$ 149,292	\$ 103,950	\$ 31,308	\$ 78,650	\$ 78,650	\$(25,300)	(24.3%)
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Center For Active Living Total Budget Request	\$ 672,173	\$ 876,387	\$ 350,884	\$ 896,784	\$ 896,784	\$ 20,397	2.3%
E - Veterans Services							
Personal Services	\$ 153,132	\$ 158,270	\$ 71,737	\$ 159,694	\$ 159,694	\$ 1,424	0.9%
All Other Expenses	\$ 370,506	\$ 463,088	\$ 183,848	\$ 463,788	\$ 463,788	\$ 700	0.2%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Veterans Services Total Budget Request	\$ 523,639	\$ 621,358	\$ 255,585	\$ 623,482	\$ 623,482	\$ 2,124	0.3%
E - Disabilities							
All Other Expenses	\$ 79	\$ 350	\$ -	\$ 350	\$ 350	\$ -	- %
Disabilities Total Budget Request	\$ 79	\$ 350	\$ -	\$ 350	\$ 350	\$ -	- %
E - Library							
Personal Services	\$ 1,520,492	\$ 1,646,258	\$ 678,951	\$ 1,778,943	\$ 1,745,750	\$ 99,492	6.0%
All Other Expenses	\$ 515,557	\$ 581,060	\$ 320,180	\$ 609,798	\$ 609,798	\$ 28,738	4.9%
Departmental Equipment	\$ -	\$ 29,200	\$ 10,722	\$ 10,844	\$ 10,844	\$(18,356)	(62.9%)
Library Total Budget Request	\$ 2,036,048	\$ 2,256,518	\$ 1,009,853	\$ 2,399,585	\$ 2,366,392	\$ 109,874	4.9%
E - Recreation							
Personal Services	\$ 539,982	\$ 582,562	\$ 357,921	\$ 588,694	\$ 595,360	\$ 12,799	2.2%
All Other Expenses	\$ 20,953	\$ 28,110	\$ 16,741	\$ 29,610	\$ 29,610	\$ 1,500	5.3%
Departmental Equipment	\$ 2,241	\$ 2,065	\$ 2,025	\$ 23,759	\$ -	\$(2,065)	(100.0%)
Recreation Total Budget Request	\$ 563,175	\$ 612,737	\$ 376,687	\$ 642,063	\$ 624,970	\$ 12,234	2.0%
Health & Human Services Department Total	\$ 4,403,417	\$ 4,993,021	\$ 2,265,705	\$ 5,231,060	\$ 5,168,874	\$ 175,853	3.5%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Town Mgr Recommendation	Variance 2026 to 2025	% Variance
INSPECTIONAL SERVICES							
A - Building And Zoning							
Personal Services	\$ 1,053,949	\$ 1,088,548	\$ 430,061	\$ 1,219,362	\$ 1,219,362	\$ 130,814	12.0%
All Other Expenses	\$ 15,033	\$ 20,739	\$ 5,354	\$ 21,810	\$ 21,810	\$ 1,071	5.2%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Building And Zoning Total Budget Request	\$ 1,068,982	\$ 1,109,287	\$ 435,415	\$ 1,241,172	\$ 1,241,172	\$ 131,885	11.9%
Inspectional Services Department Total	\$ 1,068,982	\$ 1,109,287	\$ 435,415	\$ 1,241,172	\$ 1,241,172	\$ 131,885	11.9%
PLANNING & DEVELOPMENT							
E - Planning & Development							
Personal Services	\$ 732,557	\$ 799,262	\$ 347,659	\$ 839,967	\$ 839,967	\$ 40,705	5.1%
All Other Expenses	\$ 199,483	\$ 188,191	\$ 94,544	\$ 205,827	\$ 205,827	\$ 17,636	9.4%
Departmental Equipment	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	- %
Planning & Development Total Budget Request	\$ 932,041	\$ 987,453	\$ 442,203	\$ 1,046,294	\$ 1,046,294	\$ 58,841	6.0%
E - Redevelopment Authority							
All Other Expenses	\$ 23,880	\$ 24,357	\$ 24,357	\$ 85,000	\$ 24,848	\$ 491	2.0%
Redevelopment Authority Total Budget Request	\$ 23,880	\$ 24,357	\$ 24,357	\$ 85,000	\$ 24,848	\$ 491	2.0%
Planning & Development Department Total	\$ 955,921	\$ 1,011,810	\$ 466,560	\$ 1,131,294	\$ 1,071,142	\$ 59,332	5.9%
PUBLIC SAFETY							
C - Police							
Personal Services	\$ 13,260,513	\$ 15,399,185	\$ 5,852,602	\$ 16,759,394	\$ 15,710,764	\$ 311,579	2.0%
All Other Expenses	\$ 1,707,371	\$ 781,151	\$ 249,581	\$ 1,180,049	\$ 911,548	\$ 130,397	16.7%
Departmental Equipment	\$ 620,477	\$ 594,527	\$ 37,955	\$ 976,358	\$ 820,090	\$ 225,563	37.9%
Police Total Budget Request	\$ 15,588,361	\$ 16,774,863	\$ 6,140,139	\$ 18,915,801	\$ 17,442,402	\$ 667,539	4.0%
C - Harbor Master							
Personal Services	\$ 466,962	\$ 538,255	\$ 263,997	\$ 545,868	\$ 545,868	\$ 7,613	1.4%
All Other Expenses	\$ 39,812	\$ 63,100	\$ 28,048	\$ 73,100	\$ 73,100	\$ 10,000	15.8%
Fuel & Utilities	\$ 15,797	\$ 30,000	\$ 7,228	\$ 30,000	\$ 30,000	\$ -	- %
Departmental Equipment	\$ -	\$ 11,000	\$ 9,547	\$ 25,000	\$ 25,000	\$ 14,000	127.3%
Harbor Master Total Budget Request	\$ 522,571	\$ 642,355	\$ 308,820	\$ 673,968	\$ 673,968	\$ 31,613	4.9%
C - Fire							
Personal Services	\$ 14,553,998	\$ 15,783,106	\$ 6,694,969	\$ 16,945,372	\$ 16,885,369	\$ 1,102,263	7.0%
All Other Expenses	\$ 493,542	\$ 540,951	\$ 156,492	\$ 582,025	\$ 582,025	\$ 41,074	7.6%
Departmental Equipment	\$ 132,673	\$ 305,878	\$ 7,572	\$ 402,284	\$ 385,184	\$ 79,306	25.9%
Fire Total Budget Request	\$ 15,180,213	\$ 16,629,935	\$ 6,859,033	\$ 17,929,681	\$ 17,852,578	\$ 1,222,643	7.4%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Town Mgr Recommendation	Variance 2026 to 2025	% Variance
C - Emergency Management							
Personal Services	\$ 47,181	\$ 58,676	\$ 25,848	\$ 70,645	\$ 67,045	\$ 8,369	14.3%
All Other Expenses	\$ 12,195	\$ 1,347,968	\$ 642,524	\$ 1,391,020	\$ 1,391,020	\$ 43,052	3.2%
Departmental Equipment	\$ -	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ 7,000	- %
Emergency Management Total Budget Request	\$ 59,377	\$ 1,406,644	\$ 668,371	\$ 1,468,665	\$ 1,465,065	\$ 58,421	4.2%
Public Safety Department Total	\$ 31,350,521	\$ 35,453,797	\$ 13,976,364	\$ 38,988,115	\$ 37,434,013	\$ 1,980,216	5.6%
ENERGY AND ENVIRONMENT							
C - Energy & Environment							
Personal Services	\$ 572,626	\$ 757,065	\$ 327,839	\$ 781,317	\$ 781,317	\$ 24,252	3.2%
All Other Expenses	\$ 80,328	\$ 131,200	\$ 29,197	\$ 131,200	\$ 131,200	\$ -	- %
Departmental Equipment	\$ 14,000	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	- %
Energy & Environment Total Budget Request	\$ 666,954	\$ 888,265	\$ 357,036	\$ 932,517	\$ 932,517	\$ 44,252	5.0%
Energy And Environment Department Total	\$ 666,954	\$ 888,265	\$ 357,036	\$ 932,517	\$ 932,517	\$ 44,252	5.0%
PUBLIC WORKS							
D - DPW Engineering							
Personal Services	\$ 445,476	\$ 648,679	\$ 170,046	\$ 655,295	\$ 655,295	\$ 6,616	1.0%
All Other Expenses	\$ 88,984	\$ 83,862	\$ 77,927	\$ 83,862	\$ 83,862	\$ -	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
DPW Engineering Total Budget Request	\$ 534,461	\$ 732,541	\$ 247,972	\$ 739,157	\$ 739,157	\$ 6,616	0.9%
D - DPW Highway							
Personal Services	\$ 1,850,835	\$ 2,195,736	\$ 817,484	\$ 2,303,605	\$ 2,192,964	\$(2,772)	(0.1%)
All Other Expenses	\$ 195,781	\$ 264,070	\$ 55,863	\$ 239,070	\$ 239,070	\$(25,000)	(9.5%)
Fuel & Utilities	\$ 21,271	\$ 36,180	\$ 6,681	\$ 36,180	\$ 36,180	\$ -	- %
Departmental Equipment	\$ 10,718	\$ 5,224	\$ -	\$ -	\$ -	\$(5,224)	(100.0%)
DPW Highway Total Budget Request	\$ 2,078,605	\$ 2,501,210	\$ 880,027	\$ 2,578,855	\$ 2,468,214	\$(32,996)	(1.3%)
D - DPW Administration							
Personal Services	\$ 653,684	\$ 867,380	\$ 333,140	\$ 939,854	\$ 910,154	\$ 42,774	4.9%
All Other Expenses	\$ 35,726	\$ 41,132	\$ 18,895	\$ 41,132	\$ 41,132	\$ -	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
DPW Administration Total Budget Request	\$ 689,410	\$ 908,512	\$ 352,035	\$ 980,986	\$ 951,286	\$ 42,774	4.7%
D - Building Maintenance							
Personal Services	\$ 937,205	\$ 1,145,560	\$ 453,705	\$ 1,192,567	\$ 1,108,426	\$(37,134)	(3.2%)
All Other Expenses	\$ 940,477	\$ 1,011,107	\$ 459,384	\$ 1,011,107	\$ 1,011,107	\$ -	- %
Fuel & Utilities	\$ 1,354,625	\$ 1,348,500	\$ 480,017	\$ 1,447,250	\$ 1,447,250	\$ 98,750	7.3%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Building Maintenance Total Budget Request	\$ 3,232,307	\$ 3,505,167	\$ 1,393,107	\$ 3,650,924	\$ 3,566,783	\$ 61,616	1.8%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Town Mgr Recommendation	Variance 2026 to 2025	% Variance
D - Fleet Maintenance							
Personal Services	\$ 338,564	\$ 453,213	\$ 139,745	\$ 469,264	\$ 447,595	\$(5,618)	(1.2%)
All Other Expenses	\$ 434,081	\$ 483,320	\$ 146,677	\$ 483,320	\$ 483,320	\$ -	- %
Fuel & Utilities	\$ 702,312	\$ 1,109,700	\$ 196,246	\$ 1,109,700	\$ 1,109,700	\$ -	- %
Departmental Equipment	\$ 14,087	\$ 15,973	\$ -	\$ -	\$ -	\$(15,973)	(100.0%)
Fleet Maintenance Total Budget Request	\$ 1,489,043	\$ 2,062,206	\$ 482,668	\$ 2,062,284	\$ 2,040,615	\$(21,591)	(1.0%)
D - Solid Waste							
Personal Services	\$ 150,385	\$ 130,299	\$ 102,742	\$ 177,425	\$ 177,425	\$ 47,126	36.2%
All Other Expenses	\$ 177,918	\$ 210,720	\$ 44,041	\$ 220,500	\$ 220,500	\$ 9,780	4.6%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Solid Waste Total Budget Request	\$ 328,303	\$ 341,019	\$ 146,784	\$ 397,925	\$ 397,925	\$ 56,906	16.7%
D - Crematory							
Personal Services	\$ 190,690	\$ 237,062	\$ 88,042	\$ 234,084	\$ 234,084	\$(2,978)	(1.3%)
All Other Expenses	\$ 36,110	\$ 50,100	\$ 25,186	\$ 51,500	\$ 51,500	\$ 1,400	2.8%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Crematory Total Budget Request	\$ 226,800	\$ 287,162	\$ 113,227	\$ 285,584	\$ 285,584	\$(1,578)	(0.5%)
D - Cemetery							
Personal Services	\$ 651,132	\$ 810,785	\$ 301,585	\$ 808,059	\$ 790,720	\$(20,065)	(2.5%)
All Other Expenses	\$ 35,434	\$ 57,536	\$ 18,727	\$ 57,831	\$ 57,831	\$ 295	0.5%
Departmental Equipment	\$ 14,519	\$ 8,000	\$ 2,999	\$ 16,000	\$ 16,000	\$ 8,000	100.0%
Cemetery Total Budget Request	\$ 701,085	\$ 876,321	\$ 323,311	\$ 881,890	\$ 864,551	\$(11,770)	(1.3%)
D - Parks And Forestry							
Personal Services	\$ 1,064,510	\$ 1,299,340	\$ 483,522	\$ 1,337,721	\$ 1,304,679	\$ 5,339	0.4%
All Other Expenses	\$ 242,725	\$ 271,332	\$ 119,958	\$ 274,556	\$ 274,556	\$ 3,224	1.2%
Departmental Equipment	\$ 4,809	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Parks And Forestry Total Budget Request	\$ 1,312,044	\$ 1,570,672	\$ 603,479	\$ 1,612,277	\$ 1,579,235	\$ 8,563	0.5%
Public Works Department Total	\$ 10,592,058	\$ 12,784,810	\$ 4,542,611	\$ 13,189,882	\$ 12,893,350	\$ 108,540	0.8%
Total Budget School & Town	\$ 170,371,984	\$ 187,090,125	\$ 64,422,924	\$ 198,544,550	\$ 195,774,004	\$ 8,683,879	4.6%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Town Mgr Recommendation	Variance 2026 to 2025	% Variance
FIXED COSTS SCHOOL & TOWN							
B - Salary Reserve Account	\$ -	\$ 1,067,718	\$ 96,028	733,758	733,758	\$(333,960)	(31.3%)
B - Finance Committee Reserve Account	\$ -	\$ 150,000	\$ -	150,000	150,000	\$ -	- %
B - Tax Title Foreclosures	\$ 115,676	\$ 261,000	\$ 47,609	261,000	261,000	\$ -	- %
F - Medicaid Program	\$ 299,877	\$ 329,434	\$ 94,432	336,492	336,492	\$ 7,058	2.1%
F - Out of District Transportation	\$ 59,681	\$ 80,040	\$ 20,009	82,045	82,045	\$ 2,005	2.5%
D - Snow & Ice Removal	\$ 616,515	\$ 1,366,415	\$ 28,818	1,366,415	1,366,415	\$ -	- %
A - Member Benefits	\$ 7,550,928	\$ 8,826,725	\$ 3,417,773	9,663,575	9,613,575	\$ 786,850	8.9%
B - Pensions	\$ 18,418,703	\$ 19,886,375	\$ 19,886,375	21,524,793	21,524,793	\$ 1,638,418	8.2%
B - Unemployment Compensation	\$ 20,000	\$ 60,220	\$ 60,220	60,220	60,220	\$ -	- %
B - Member Insurance	\$ 38,569,229	\$ 40,067,273	\$ 16,057,668	39,125,973	39,125,973	\$(941,300)	(2.3%)
B - OPEB Trust Funding	\$ 1,172,491	\$ 1,263,179	\$ 1,263,179	1,290,740	1,290,740	\$ 27,561	2.2%
B - Compensated Absences	\$ 125,000	\$ 150,000	\$ 150,000	150,000	150,000	\$ -	- %
A - All Town Insurance	\$ 2,085,791	\$ 2,422,869	\$ 2,191,138	2,659,024	2,659,024	\$ 236,155	9.7%
Total Fixed Costs Budget School & Town	\$ 69,033,891	\$ 75,931,248	\$ 43,313,249	\$ 77,404,035	\$ 77,354,035	\$ 1,422,787	1.9%
COMMUNITY DEBT SCHOOL & TOWN							
B - Principal	\$ 9,502,538	\$ 11,280,724	\$ 54,029	10,666,354	10,666,354	\$(614,370)	(5.4%)
B - Interest	\$ 5,554,223	\$ 6,725,527	\$ 3,155,684	5,914,448	5,914,448	\$(811,079)	(12.1%)
B - Temporary Interest	\$ 792,958	\$ 173,040	\$ -	1,598,489	1,598,489	\$ 1,425,449	823.8%
B - Miscellaneous Interest	\$ 1,944	\$ 5,000	\$ 1,033	5,000	5,000	\$ -	- %
B - Bond Issuance	\$ 5,650	\$ 25,000	\$ -	25,000	25,000	\$ -	- %
Total Debt Service	\$ 15,857,313	\$ 18,209,291	\$ 3,210,745	\$ 18,209,291	\$ 18,209,291	\$ -	- %
TOTAL GENERAL FUND	\$ 255,263,188	\$ 281,230,664	\$ 110,946,919	\$ 294,157,876	\$ 291,337,330	\$ 10,106,666	3.6%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

AIRPORT FUND

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Town Mgr Recommendation	Variance 2026 to 2025	% Variance
ENTERPRISE FUNDS							
G - Personal Services	\$ 665,668	\$ 724,074	\$ 294,424	\$ 732,065	\$ 732,065	\$ 7,991	1.1%
G - All Other Expenses	\$ 1,936,180	\$ 2,974,850	\$ 763,409	\$ 3,024,350	\$ 3,024,350	\$ 49,500	1.7%
G - Airport Enterprise Debt	\$ 38,400	\$ 42,150	\$ 6,075	\$ 40,650	\$ 40,650	\$(1,500)	(3.6%)
G - Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
G - Transfer to OPEB Trust	\$ 5,608	\$ 6,284	\$ 6,284	\$ 5,659	\$ 5,659	\$(625)	(9.9%)
Total Airport Budget	\$ 2,645,856	\$ 3,747,358	\$ 1,070,192	\$ 3,802,724	\$ 3,802,724	\$ 55,366	1.5%
G - Personal Services	\$ 356,320	\$ 402,657	\$ 157,079	\$ 409,647	\$ 409,647	\$ 6,990	1.7%
G - Other Expenditures	\$ 4,805,990	\$ 5,613,976	\$ 2,036,291	\$ 5,674,866	\$ 5,674,866	\$ 60,890	1.1%
G - Departmental Equipment	\$ -	\$ 10,122	\$ 8,900	\$ -	\$ -	\$(10,122)	(100.0%)
G - Sewer Enterprise Debt	\$ 2,582,188	\$ 2,565,591	\$ 858,929	\$ 2,890,127	\$ 2,890,127	\$ 324,536	12.6%
G - Transfer to OPEB Trust	\$ 2,117	\$ 2,446	\$ 2,446	\$ 2,632	\$ 2,632	\$ 186	7.6%
Total Sewer Budget	\$ 7,746,615	\$ 8,594,792	\$ 3,063,645	\$ 8,977,272	\$ 8,977,272	\$ 382,480	4.5%
G - Personal Services	\$ 1,474,681	\$ 1,710,721	\$ 686,708	\$ 1,748,895	\$ 1,748,895	\$ 38,174	2.2%
G - Other Expenditures	\$ 1,107,121	\$ 1,500,423	\$ 549,557	\$ 1,500,423	\$ 1,500,423	\$ -	- %
G - Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
G - Water Enterprise Debt	\$ 2,237,626	\$ 3,259,992	\$ 358,441	\$ 3,082,886	\$ 3,082,886	\$(177,106)	(5.4%)
G - Transfer to OPEB Trust	\$ 13,321	\$ 14,192	\$ 14,192	\$ 14,083	\$ 14,083	\$(109)	(0.8%)
Total Water Budget	\$ 4,832,749	\$ 6,485,328	\$ 1,608,897	\$ 6,346,287	\$ 6,346,287	\$(139,041)	(2.1%)
G - Personal Services	\$ 289,337	\$ 332,575	\$ 147,146	\$ 343,132	\$ 343,132	\$ 10,557	3.2%
G - Other Expenditures	\$ 493,124	\$ 597,342	\$ 220,022	\$ 612,258	\$ 612,258	\$ 14,916	2.5%
G - Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
G - Transfer to OPEB Trust	\$ 2,675	\$ 2,495	\$ 2,495	\$ 3,027	\$ 3,027	\$ 532	21.3%
Total Solid Waste Budget	\$ 785,136	\$ 932,412	\$ 369,662	\$ 958,417	\$ 958,417	\$ 26,005	2.8%
G - Other Expenditures	\$ 1,454,495	\$ 1,540,000	\$ 712,470	\$ 1,540,000	\$ 1,540,000	\$ -	- %
G - Departmental Equipment	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	- %
Total Cable Budget	\$ 1,454,495	\$ 1,545,000	\$ 712,470	\$ 1,545,000	\$ 1,545,000	\$ -	- %
TOTAL ENTERPRISE FUNDS	\$ 17,464,851	\$ 21,304,890	\$ 6,824,866	\$ 21,629,700	\$ 21,629,700	\$ 324,810	1.5%
TOTAL FY2026 BUDGET	\$ 272,728,039	\$ 302,535,554	\$ 117,771,785	\$ 315,787,576	\$ 312,967,030	\$ 10,431,476	3.4%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

AIRPORT FUND

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Town Mgr Recommendation	Variance 2026 to 2025	% Variance
INDIRECT COSTS							
G - Airport Fund - Indirect Cost	\$ 340,000	\$ 446,834	\$ 223,418	\$ -	\$ 460,239	\$ 13,405	3.0%
G - Sewer Fund - Indirect Cost	\$ 454,438	\$ 520,500	\$ 260,250	\$ -	\$ 536,115	\$ 15,615	3.0%
G - Water Fund - Indirect Cost	\$ 1,621,014	\$ 1,703,260	\$ 851,632	\$ -	\$ 1,754,358	\$ 51,098	3.0%
G - Solid Waste Fund - Indirect Cost	\$ 328,923	\$ 361,756	\$ 180,880	\$ -	\$ 372,609	\$ 10,853	3.0%
Total Indirect Costs	\$ 2,744,375	\$ 3,032,350	\$ 1,516,180	\$ -	\$ 3,123,321	\$ 90,971	3.0%